

# Annual Report 2024

S E M A R I S L T D



SEMARIS  
Property Development



# About

## OUR REPORT

This Annual Report comprises a suite of reports, namely the Risk Management Report, the Corporate Governance Report and the Audited Financial Statements, prepared in line with best practice and in accordance with the National Code of Corporate Governance for Mauritius (2016) and the Mauritius Companies Act 2001.

It addresses all material matters affecting the Group through its operations in Mauritius, Seychelles and Morocco and fairly reflects Semaris' performance. The report was approved by the Board of Directors on 25 September 2024. We look forward to meeting you at our next Annual Meeting, to be held on 13 December 2024.

### **Forward-Looking Statements**

This document may contain forward-looking statements expressing our expectations or forecasts regarding future events. Such statements, identified by terms like "believe," "anticipate," "intend," "seek," "will," "plan," "could," "may" and others reflect our best judgement at the time of writing.

However, actual developments and outcomes may differ considerably due to risks, uncertainties and other significant factors. We expressly state that we have no obligation to amend or update any forward-looking statement should it prove inaccurate at a later stage, whether due to new information, future events or any other reason. We advise investors against placing excessive reliance on any forward-looking statements published in this document, as they have not undergone review or reporting by the Group's independent external auditor.

### **Feedback**

We appreciate your feedback on how we address topics that matter to you, as we continue to work on enhancing our reporting. For feedback and enquiries, please visit: [www.semaris.mu](http://www.semaris.mu)

### **Board Responsibility Statement**

The Board of Directors of Semaris recognises its obligation to uphold the integrity and accuracy of this Annual Report. Using collective judgement, the Board believes that the report adequately addresses material matters concerning our strategy, the creation and sustenance of value over the short, medium and long term.



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The Annual Report is published in its entirety on the Company's website:

[www.semaris.mu](http://www.semaris.mu)

# CHAIRMAN'S AND CHIEF EXECUTIVE OFFICER'S REPORT

## Dear Shareholder,

We are pleased to share with you the key highlights of Semaris' results for the year ended 30 June 2024. In its fifth year of operation, the Group achieved a significant milestone by obtaining its PDS Certificate and negotiating its GFA, initiating the groundwork for Harmonie Golf & Beach Estate. In Morocco, despite the slowdown caused by the earthquake in September 2023, the Group recorded a better-than-expected profit for the year.

## Financial Results

In FY 24, The Group recorded a significant increase in revenue compared to the previous year due to the delivery of 11 villas at Royal Palm Marrakech, amounting to Rs 608m in total.

In Mauritius, a substantial rise in construction costs between the time the selling prices for Harmonie Golf units were set and the awarding of construction contracts resulted in a write-down of inventory amounting to Rs 108m on the first batches of villas and plots sold.

Other operational expenses were reasonably higher than the previous year due to the expansion of the team and sales commissions incurred in line with the increased revenue recognised for the year.

Finance costs increased by 41% from the previous year, reaching Rs 207m (2023: Rs 147m). This was primarily due to a rise in interest rates and losses incurred from the rescheduling of borrowings.

Overall, the Group declared a loss of Rs 121m for the year ended 30 June 2024, slightly higher than budgeted.

On a brighter note, DPM continues to generate positive cash flows, with Rs 70m repatriated during the year, improving the liquidity position for the Harmonie Golf Villas project.

## Harmonie Golf & Beach Estate: A Year of Achievement

Several key milestones were achieved over the past 12 months for Harmonie Golf & Beach Estate. The sales threshold representing Rs 2.1bn has been reached, with Rs 200m held in the escrow account at year end. The Building and Land Use Permit for infrastructure has been obtained and the PDS Certificate has been secured. Les Salines PDS Ltd can expect its first cash inflow from the development by the end of the year.

A tender exercise was also conducted and a reputable construction company was selected based on a combined offer for the entire infrastructure of Phase 1 and the first 18 villas.

Additionally, the project achieved Silver EarthCheck Certification, reaffirming Harmonie's commitment to sustainable practices and its environmentally friendly philosophy.

The marketing and sales teams were effective in generating leads and maintaining momentum despite the unavoidable price increase of villas and plots in January 2024 due to the hike in construction costs.

During the year, the Group also finalised negotiations with the bank and obtained a GFA for Phase 1.





## Another Good Year at DPM

The Group's subsidiary in Morocco, DPM, performed well by delivering 11 villas in the aftermath of a severe earthquake in September 2023. No cancellations were registered following the catastrophe and sales of the remaining units of Phase 1 were confirmed as planned, with only 3 units remaining to be sold.

The management of DPM is finalising the contours and details of the master plan modification for Phase 2, which will include a new 9-hole golf course and offer larger plots for sale. The Group is also implementing the Royal Palm Marrakech Botanical Garden, a 5.5-hectare landscaped area at the heart of Phase 2, as part of its commitment to the Authorities. The completion of the garden is expected to unlock additional value for neighbouring units.

## Outlook

The Harmonie development remains a priority for the Group. The commencement of construction will give a new impetus to the project and sales are anticipated to gain momentum by the end of the calendar year.

In Marrakech, the Group is targeting the delivery of a substantial number of villas, leading to important revenue recognition in FY 25. The expected authorisation of the Phase 2 master plan will allow for additional reservations of plots and villas to be recognised in the following year.

In Seychelles, the EIA has been obtained and the Group is in advanced discussions with a reputable international operator for the development of the Praslin site.

We take this opportunity to thank our fellow Board members for their support, as well as the management teams in Mauritius and Morocco for their commitment and hard work during the year.

Sidharth SHARMA

Chairman

Laurent PIAT

Chief Executive Officer

25 September 2024

# GLOSSARY OF TERMS

<b>AML/CFT</b>	<b>Anti-Money Laundering/Combating the Financing of Terrorism</b>
<b>Ar</b>	<b>Arpent</b>
<b>ARMC</b>	<b>Audit and Risk Management Committee</b>
<b>bn</b>	<b>Billion</b>
<b>Board</b>	<b>The Board of Directors of Semaris</b>
<b>CCR</b>	<b>Corporate Climate Responsibility</b>
<b>DEM</b>	<b>Development and Enterprise Market</b>
<b>DPM</b>	<b>Domaine Palm Marrakech S.A., a subsidiary company of Semaris</b>
<b>DR</b>	<b>Discount Rate</b>
<b>EBITDA</b>	<b>Earnings before Interest, Taxation, Depreciation and Amortisation</b>
<b>FIU</b>	<b>Financial Intelligence Unit as defined under section 10 of the FIAMLA</b>
<b>FIAMLA</b>	<b>Financial Intelligence and Anti-Money Laundering Act</b>
<b>FY</b>	<b>Financial year</b>
<b>GDPR</b>	<b>General Data Protection Regulation</b>
<b>GFA</b>	<b>Garantie Financière d'Achèvement</b>
<b>IAS</b>	<b>International Accounting Standards</b>
<b>k</b>	<b>Thousand</b>
<b>LSPL</b>	<b>Les Salines PDS Ltd, a subsidiary company of Semaris</b>
<b>m</b>	<b>Million</b>
<b>m<sup>2</sup></b>	<b>Square metre</b>
<b>MAD</b>	<b>Moroccan dirhams</b>
<b>ML</b>	<b>Money laundering</b>
<b>MUR/Rs</b>	<b>Mauritian rupees</b>
<b>NRV</b>	<b>Net Realisable Value</b>
<b>NMH</b>	<b>New Mauritius Hotels Limited, a public company incorporated in Mauritius bearing business registration number C06001439 and listed on the Official Market of the SEM</b>
<b>PDS</b>	<b>Property Development Scheme</b>
<b>PDS Company</b>	<b>A Company incorporated under the Companies Act 2001: (a) holding a registration certificate and whose PDS project has been approved by the Economic Development Board; and (b) includes a company holding a PDS Certificate</b>
<b>PIE</b>	<b>Public Interest Entity</b>
<b>SBM</b>	<b>SBM Bank (Mauritius) Ltd</b>
<b>SDP</b>	<b>Solde de Prix</b>
<b>SEM</b>	<b>Stock Exchange of Mauritius Ltd</b>
<b>Semaris</b>	<b>Semaris Ltd, a public limited company incorporated in Mauritius bearing business registration number C18153946 and listed on the DEM</b>
<b>TGR</b>	<b>Terminal Growth Rate</b>
<b>VEFA</b>	<b>Vente en l'État Futur d'Achèvement</b>
<b>WACC</b>	<b>Weighted Average Cost of Capital</b>









# RISK MANAGEMENT REPORT

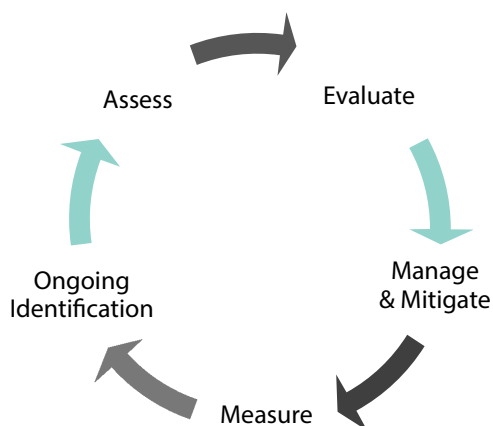
## OUR RISK MANAGEMENT APPROACH

The Board of Semaris is ultimately accountable for the Group's overall risk management. Supported by the ARMC, the management team and other delegated committees, the Board sets the risk tone and appetite for Semaris. This approach is cascaded down to our corporate office and subsidiaries through well-established and continually refined procedures, processes, systems and controls.

## OUR INTEGRATED RISK MANAGEMENT PROCESSES

Entities within Semaris are responsible for managing their specific risks, but the Group's risk management framework provides the necessary guidance and support to ensure that sustainable growth is achieved within the Group's risk appetite. This framework promotes responsibility, accountability, independence and reporting while ensuring a holistic, coordinated and systematic approach to risk identification and mitigation across the Group.

Risk management is embedded in the core values of our employees and is integrated into the way we run the business through our culture, processes, controls and reporting, all of which are aligned with our strategy. Significant efforts are made to ensure that all employees recognise the critical importance of risk management.



This diagram (Risk Management Cycle) demonstrates the continuous process of identifying, assessing, mitigating and monitoring risks throughout the organisation.

## OUR LINES OF DEFENCE

### 1. First Line of Defence (functions that own and manage risks)

This line is formed by our employees, who are responsible for identifying and managing risks as part of their accountability for achieving objectives. Collectively, they are equipped with the necessary knowledge, skills, information and authority to implement relevant policies and procedures for risk control.

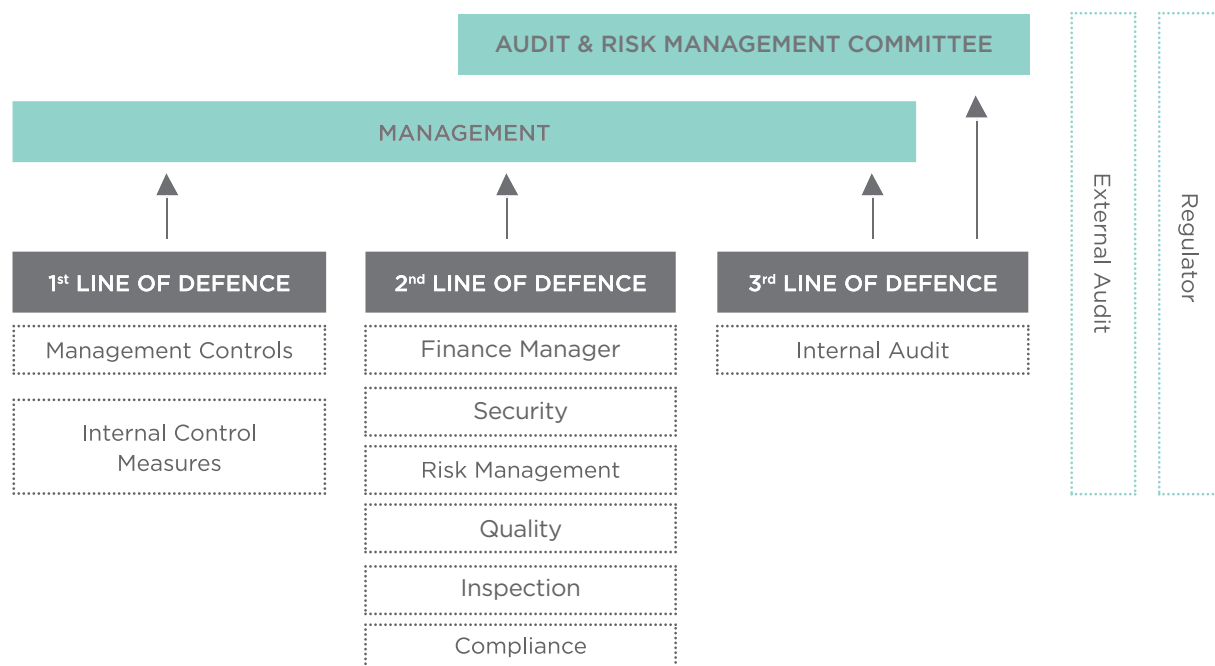
### 2. Second Line of Defence (functions that oversee the management of risks)

- Our tone, attitudes, ethical values and policies
- Our governance and committee structures

### 3. Third Line of Defence (functions that provide independent assurance)

The third line consists of the internal audit function. Tasked by and reporting to the ARMC, internal audit provides independent assurance that the first two lines of defence operate effectively. Internal audit evaluates governance, risk management and internal controls, with activities designed in accordance with international auditing standards. The audit scope addresses significant risk areas as outlined in the Risk Registers.

# RISK MANAGEMENT REPORT



## Risk culture and whistleblowing

Semaris recognises that an effective risk management system relies on having the right people in the right places with the right skills and fostering a culture that promotes sound risk management. This risk culture is supported by our Code of Ethics, which includes a section on whistleblowing. We encourage our employees to confidentially report concerns and we are pleased to share that no issues were raised through this system during the year.

Semaris has adopted a cross-functional approach to managing risks, enhancing risk understanding and strengthening our lines of defence. We acknowledge that embedding risk management into everything we do is an ongoing process requiring constant monitoring and refinement.

## Holistic approach to risk management

Effective risk management is integral to achieving Semaris' strategic and operational objectives. We conduct risk assessments to identify, prioritise and make informed decisions on risk mitigation measures. Risks are assessed from an inherent perspective before applying internal controls and other mitigating measures, resulting in a residual risk assessment.

Our risk function plays a vital role in raising awareness and training staff throughout the organisation. While the risk management team provides guidance, we acknowledge that risk management is a shared responsibility.

By integrating these practices and principles into our daily operations, Semaris upholds a resilient and robust approach to managing risks, ultimately safeguarding the Group's long-term success.

## OUR RISK MITIGATION APPROACH

At Semaris, we classify risks into three categories – **Preventable Risks**, **Strategy Risks** and **External Risks** –, each requiring a tailored approach to risk management:

- **Preventable Risks:** These risks arise from within the organisation and are generally avoidable. They are managed through rules, values and compliance tools to prevent them from interfering with our operational goals. Our focus is to prevent and control these risks through strict adherence to established internal frameworks and processes.
- **Strategy Risks:** These are risks that are taken deliberately in pursuit of superior strategic returns. Managing strategy risks involves engaging in open and candid discussions about the risks associated with our strategic objectives and finding cost-effective ways to mitigate their potential impact.

# RISK MANAGEMENT REPORT

- **External Risks:** These arise from factors beyond our control, such as market dynamics, natural disasters or geopolitical events. To navigate these uncertainties, Semaris uses tools like scenario analysis and stress testing to anticipate and prepare for potential risk events that could impact the business.

Our risk mitigation process is customised for each category, ensuring an appropriate balance between risk-taking and control. Below is a breakdown of our approach for each risk category:

1	2	3
<b>CATEGORY 1</b>	<b>CATEGORY 2</b>	<b>CATEGORY 3</b>
<b>Preventable Risks</b> Risks arising from within the Company that generate no strategic benefits	<b>Strategy Risks</b> Risks taken for superior strategic returns	<b>External Risks</b> External, uncontrollable risks
<b>RISK MIGRATION OBJECTIVES</b>		
Avoid or eliminate occurrence cost-effectively	Reduce likelihood and impact cost-effectively	Reduce impact cost-effectively should risk occur
<b>CONTROL MODEL</b>		
Integrated culture-and-compliance model: <ul style="list-style-type: none"> <li>• Develop mission statement;</li> <li>• Value and belief systems;</li> <li>• Rules and boundaries systems;</li> <li>• Standard operating procedures; and internal controls and internal audit</li> </ul>	Interactive discussions about risks to strategic objectives drawing on tools such as: <ul style="list-style-type: none"> <li>• Maps of likelihood and impact of identified risks;</li> <li>• Key risk indicator (KRI) scorecards; and</li> <li>• Resource allocation to mitigate critical risk events</li> </ul>	“Envisioning” risks through: <ul style="list-style-type: none"> <li>• trail risk assessment and stress testing; and</li> <li>• scenario planning</li> </ul>
<b>ROLE OF RISK MANAGEMENT STAFF FUNCTION</b>		
Coordinates, oversees and revises specific risk controls with internal audit function	Runs risk workshops and risk review meetings Helps develop portfolio of risk initiatives and their funding	Runs stress testing Scenario planning and sensitivity testing with management team
<b>RELATIONSHIP OF THE RISK MANAGEMENT FUNCTION TO BUSINESS UNITS</b>		
Acts as independent overseer	Acts as independent facilitator, independent expert or embedded experts	Complements strategy team or serves as independent facilitator of “envisioning” exercises

## Our top inherent risks

The Semaris Group, through its subsidiaries, faces inherent risks that could materially affect revenue and operating profit. While we continuously monitor the overall risk landscape, the following key risks are associated with our two major projects – DPM and LSPL.

# RISK MANAGEMENT REPORT

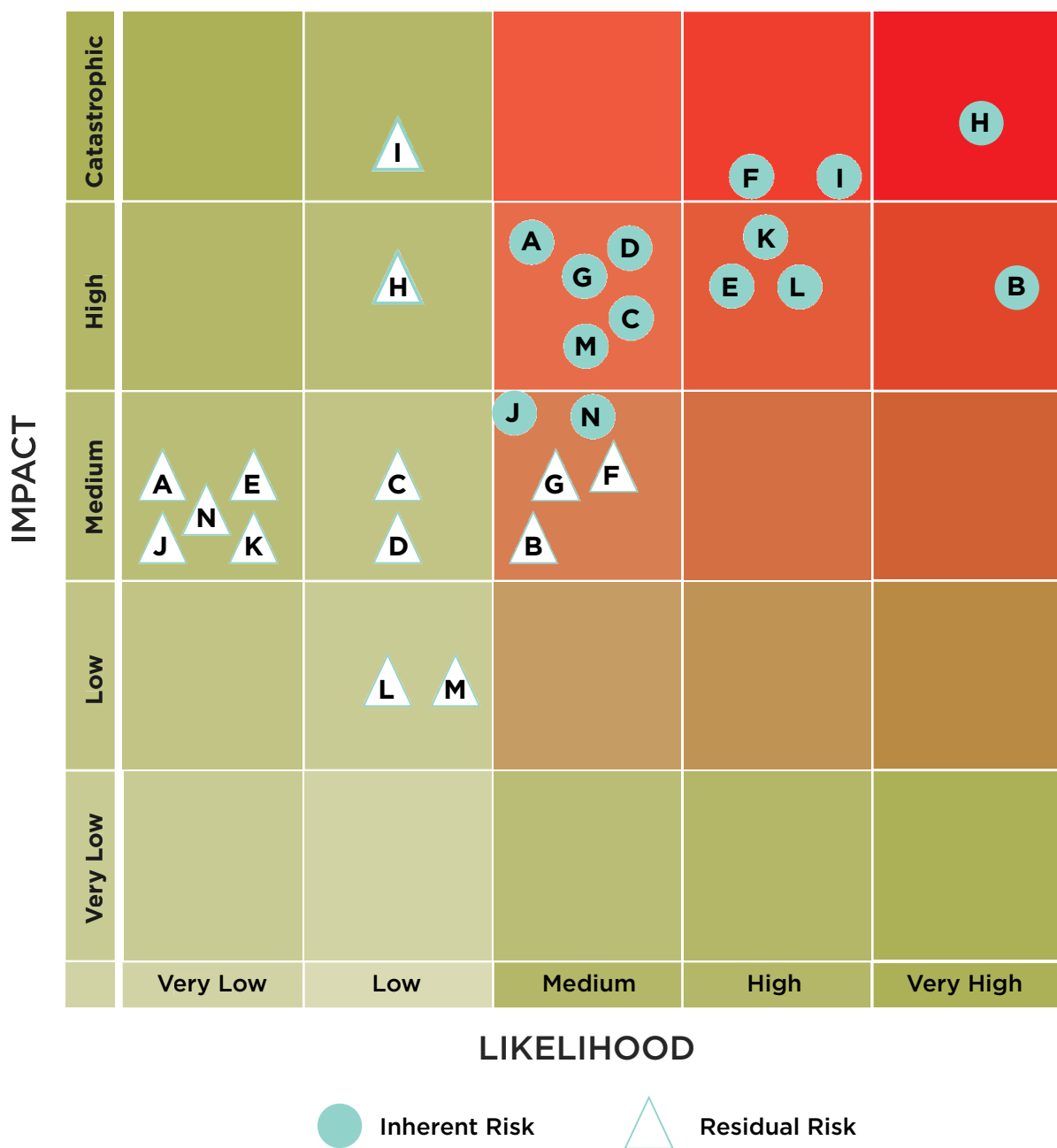
RISK CATEGORY	PRINCIPAL RISK	RISK DESCRIPTION	MITIGATING STRATEGY
<b>STRATEGIC</b>			
<b>A</b>	• Market Intelligence	• Insufficient market knowledge with regard to international trends, architectural and engineering designs, construction methods and customer needs	• Systematically have proper market research in hand before making strategic decisions such as product positioning and pricing
<b>B</b>	• Master Planning	• Inability to alter initially approved master plan	• Set flexible guidelines when approving a master plan at the beginning of the development
<b>C</b>	• Licences and Permits	• Inability to obtain timely approvals in terms of zoning, development and building permits	• Nurture close relationships and ensure a systematic and timely follow-up with the relevant local authorities
<b>FINANCIAL</b>			
<b>D</b>	• Project Financing	• Inability to obtain sources of finance in due time	• Have a realistic business case and develop close ties and mutual trust with banks and other financial institutions
<b>E</b>	• Financial Management	• Inability to meet financial obligations	• Monitor diligently and continuously cash flow management
<b>F</b>	• Cost Increases	• Unanticipated cost increases due to market volatility	• Ensure adequate provisions for escalation and contingencies are included in costing models
<b>LEGAL</b>			
<b>G</b>	• Due Diligence	• Binding pre-commitments taken by developer to future developments	• Negotiate to amend the binding pre-commitments as and when necessary
<b>COMMERCIAL</b>			
<b>H</b>	• Product Positioning	• Inability to reach targeted sales levels	• Have a commercial strategy properly planned and executed with strong sales networks and targeted marketing actions
<b>I</b>	• Market Volatility	• Changes in local and global market conditions	• Ensure the product is accurately positioned based on market research
<b>ENVIRONMENTAL</b>			
<b>J</b>	• Environmental Impact	• Inadequate management of pollution	• Appoint reputed and well-versed environmental (dust, noise, water, waste, etc.) management consultants
<b>OPERATIONAL</b>			
<b>K</b>	• Building Contracts	• Terms and conditions of building contracts poorly defined and assessed	• Obtain solid legal opinion on building contracts prior to signature and ensure cost estimates and architectural details are comprehensive and accurate
<b>L</b>	• Deadlines and Quality	• Inability to achieve target dates and ensure construction quality	• Appoint reputed and well-versed project managers and builders
<b>REPUTATIONAL</b>			
<b>M</b>	• Homeowners' Management	• Inappropriate relationship management with homeowners	• Cultivate close relationships with homeowners and ensure a communication plan is in place
<b>N</b>	• Health and Safety	• Lack of health and safety regulations	• Implement adequate Health and Safety protocols and training

# RISK MANAGEMENT REPORT

The Heat Map shows:

- (i) the consolidated inherent risks; and
- (ii) the consolidated residual risks after having factored in the risk mitigating measures adopted for each of the 14 inherent risks identified by the Group.

## RISK HEAT MAP





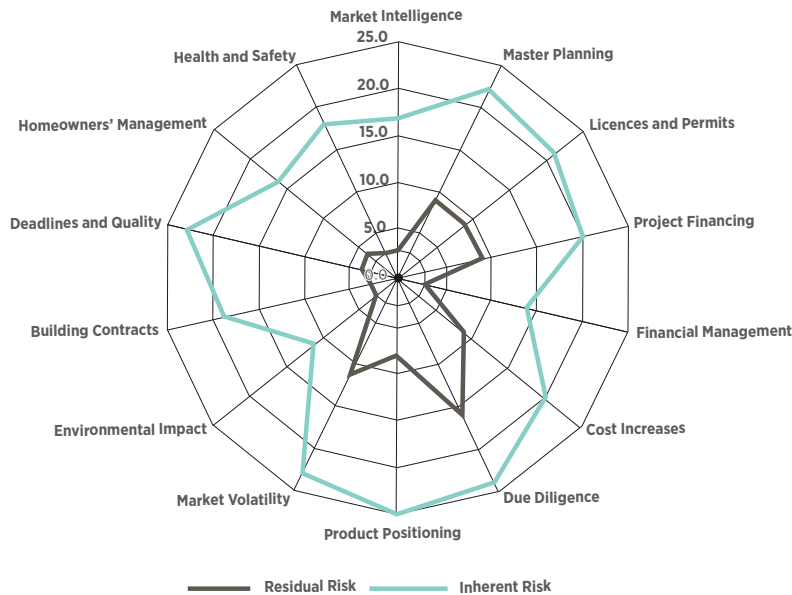
# RISK MANAGEMENT REPORT

## Risk Score Radar – by project

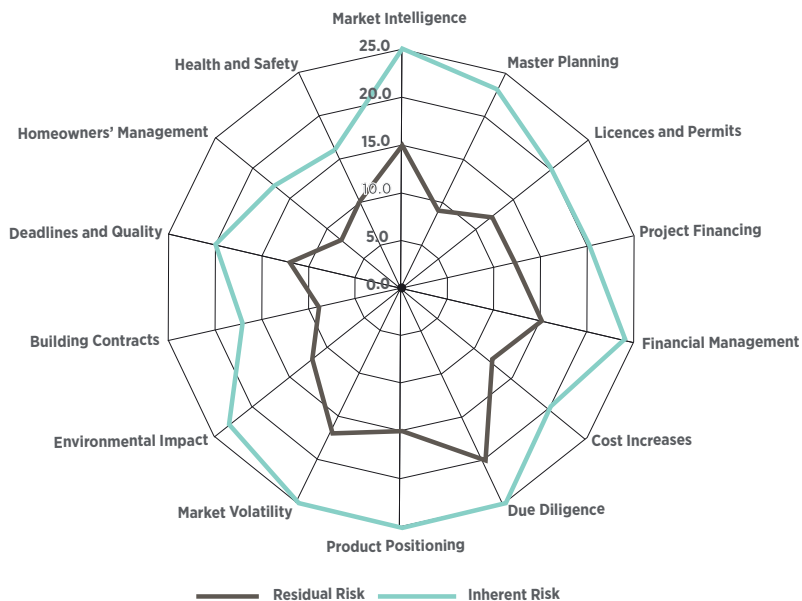
The Risk Score Radar is a visual representation of inherent and residual risk ratings across the 14 main risk areas identified in our Risk Registers. Each risk is assessed based on its likelihood of occurrence and potential financial impact, both rated on a scale of 1 to 5. The risk score is the product of these two factors, where the highest possible score is 25.

While the inherent risks remain consistent across DPM and LSPL, the likelihood of occurrence and potential financial impact differ. Each project’s risk score is individually mapped and managed according to its unique circumstances. This tailored approach enables Semaris Group to effectively address specific risk areas and allocate resources to areas where mitigation is most needed.

**Risk Score Radar - DPM**



**Risk Score Radar - LSPL**



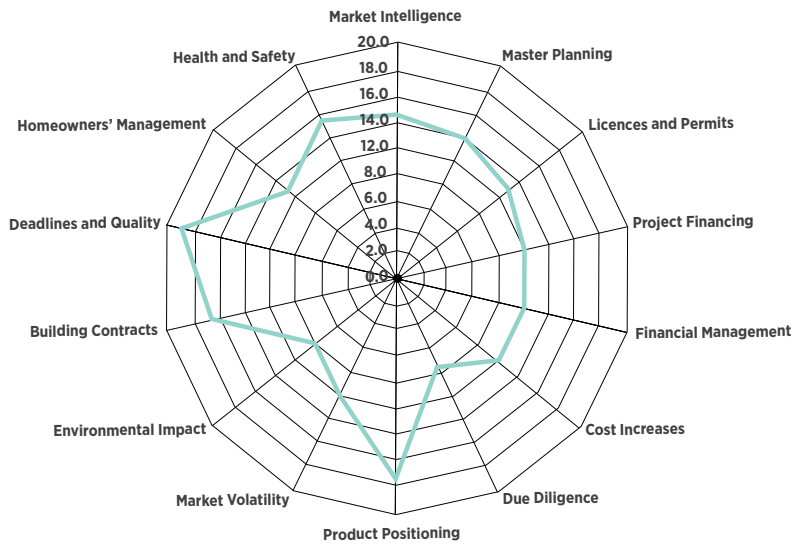
# RISK MANAGEMENT REPORT

## Controllability Score Radar - by project

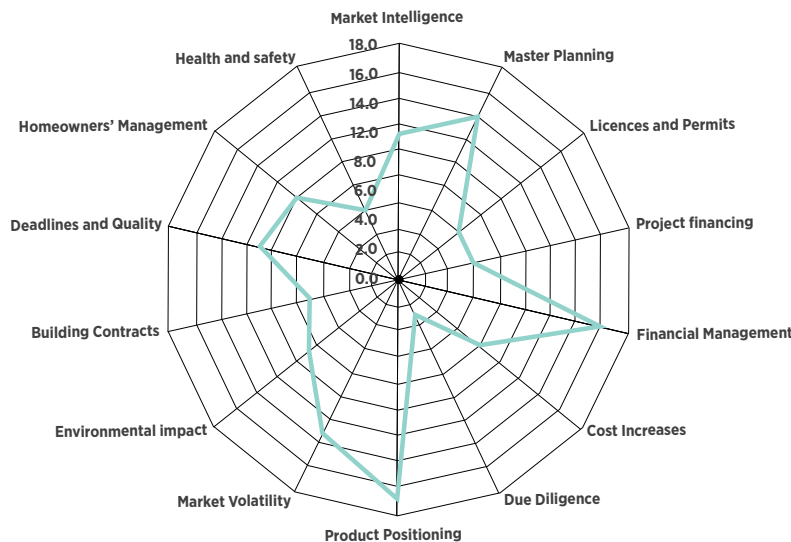
The Controllability Score Radar demonstrates the level of control Semaris maintains over each of the top 14 risks affecting the Group. The controllability score is derived from the difference between the inherent risk score and the residual risk score, providing insight into how effectively mitigating measures are reducing the impact and likelihood of these risks.

A higher controllability score indicates that mitigation measures play a critical role in managing the risk. Consequently, the Group places significant focus on ensuring that these controls are implemented effectively and maintained rigorously. Similar to the Risk Score Radar, the controllability scores for DPM and LSPL are separately managed and mapped, allowing for a tailored risk management approach for each project.

**Controllability Score Radar - DPM**



**Controllability Score Radar - LSPL**



# RISK MANAGEMENT REPORT

## **Project in Praslin – Seychelles**

The Group is currently reviewing a proposal from a potential strategic partner for the planned property development in Praslin, Seychelles. The primary risk associated with the project is the potential delay in commencing development within the timeframe set by the Seychelles authorities.

This project remains a strategic priority and mitigating this risk is critical to its success. We are working closely with stakeholders to address potential delays and secure the necessary extensions to achieve our development goals.

## **Information security governance and information technology risks**

Information security and information technology risks for our Mauritian operation are managed by NMH through a management contract. NMH, as part of its Digital Transformation programme, has developed technology road maps across key areas, such as people, customer experience, operations and finance, as well as the supporting technology backbone.

These road maps have optimised operations and have become an integral part of their business processes to ensure that NMH keeps abreast of the latest developments in the technology industries.

However, the migration to digital systems and increased reliance on online systems bring a new set of risks and challenges that open the need for a new risk management framework. As we navigate these uncharted waters, our information governance strategy is designed to address both technological and informational governance as essential elements of our corporate governance framework.

Our approach covers all data, records and knowledge, regardless of format, that contribute to the intellectual capital used, transformed, or produced by the Company. Technology encompasses everything that creates, stores or uses information and facilitates transactions. Given the comprehensive and pervasive nature of technology and information management at NMH, our competitive edge and business continuity depend on their ability to manage this space by:

1. evaluating and testing, through proof of concepts or otherwise, new technologies and those identified by our people as likely to empower them to improve business operations;
2. understanding that technology is transparent and that our people and processes need to be at the heart of the adoption and not the other way round;
3. managing our organisation-wide risk management framework as an ongoing journey, continuously acquiring new technologies and talents to manage these technologies;
4. monitoring data analytics and intelligence to proactively respond to users and issues;
5. conducting regular assessments to evaluate the effectiveness and risks of our technology and information systems, including those involving outsourced services, third parties and vendors;
6. assessing the value delivered to the organisation through investments in technology and information management; and
7. disposing of obsolete technology, data and any information responsibly in line with environmental concerns and privacy laws applicable within relevant jurisdictions.

The Board is responsible for information governance at Semaris. The management of information technology and information security governance is delegated to the NMH's Data and Information Department. For more information, our ICT policy is available on the NMH website: [www.beachcomber.com](http://www.beachcomber.com)

## **Continuing our commitment to AML/CFT compliance**

Building on last year's achievements, Semaris remains committed to Anti-Money Laundering and Combatting the Financing of Terrorism (AML/CFT). Our robust and effective Risk Management Framework ensures full compliance with the AML/CFT laws of Mauritius, regulated by the FIU. Our compliance efforts are underpinned by our AML/CFT Policy Manual and Procedures, supported by stringent monitoring processes.

The Risk & Compliance Department continues to focus on delivering essential training modules, ensuring our team is well-versed in AML/CFT obligations and industry best practices. A refresher course is scheduled for the upcoming financial year to reinforce our dedication to maintaining compliance standards.

## RISK MANAGEMENT REPORT

To further safeguard our compliance efforts, Digital Associates Ltd conducted an independent audit covering the period from August 2022 to August 2023, detailed in the Audit Report on LSPL. This audit rigorously reviewed our client handling and policy adherence, ensuring alignment with the evolving regulatory landscape. The audit underscores Semaris' commitment to maintaining the highest standards of AML/CFT compliance.

### **Advancing our data protection compliance strategy**

Semaris upholds its commitment to Data Protection Laws of Mauritius and GDPR, continually enhancing personal data security measures. Building on last year's progress, we have refined our Data Protection Compliance Strategy to safeguard personal data integrity and confidentiality across the Group.

Our employees have participated in comprehensive training sessions focused on data privacy, further embedding a culture of data security within the organisation. We are also planning additional training sessions for the next financial year, reflecting our ongoing efforts to elevate our data protection standards.

Key new procedures include:

- the Reply to Data Subject Access Request, implemented in October 2023; and
- the Image Management Procedure, rolled out in May 2024.

To stay ahead of emerging challenges and ensure best practices, we are conducting regular reviews of data protection measures and collaborating with industry experts. These initiatives underscore Semaris' commitment to safeguarding personal data and maintaining the highest level of security for both clients and employees.

### **Audit and risk committee**

For details on internal control, internal audit and risk management, please refer to the section Governance – Board Committees.

## **PROGRESS AND ACHIEVEMENTS**

### **Internal audit**

Internal Audit represents Semaris' third line of defence. It operates as an independent function with a direct reporting line to the Chairperson of the ARMC for audit-related matters, while maintaining day-to-day administrative coordination with top management. The Internal Audit function's purpose, authority and responsibility are clearly defined in the Internal Audit Charter.

### **Morocco operations**

In December 2020, Grant Thornton ("GT") was appointed as the internal auditor for Domaine Palm Marrakech, our operation in Morocco, following a tender exercise and consultation with the ARMC. GT is among Morocco's top advisory firms, with a team of seasoned accounting and business advisory professionals assigned to Domaine Palm Marrakech.

Following appointment, GT has conducted risk identification and assessment exercises. A 3-year audit plan has been proposed and subsequently approved by the ARMC. Internal audit reports and GT's recommendations were presented and thoroughly discussed during ARMC meetings over the year. Identified gaps were addressed, rescheduled and incorporated into an updated plan to ensure comprehensive oversight.

### **Mauritius operations**

The internal audit function for Mauritius operations is carried out by the Internal Audit team of NMH. Since the initiation of our Mauritius project, they have played a pivotal role in risk identification and assessment exercises. Their audit plan for Mauritius operations, aligned with project progression stages, has been communicated to and approved by the ARMC.

The Internal Audit function is well-resourced and adheres to international standards of professionalism and quality. Team members hold internationally recognised qualifications in their respective fields and the credentials of key personnel are available on NMH Ltd's website.

## RISK MANAGEMENT REPORT

Throughout the year, the audit focus has primarily been on emerging and high-risk areas. The Internal Audit team reports quarterly to the ARMC, highlighting high-risk issues and providing recommendations. These are reviewed during ARMC meetings, with input from management and subsequent implementation plans. Regular follow-ups ensure the resolution of outstanding matters, with any gaps in the audit plan explained in detail.

The department is currently undergoing a digital transformation, automating audit and risk management processes to enhance efficiency by reducing time spent on administrative tasks and allowing a greater focus on implementing impactful changes. The Internal Audit team maintains its independence and objectivity, meeting annually with the ARMC Chairman without Management's presence. No restrictions or limitations impeded the Internal Audit function's access to information or its scope of work throughout the year.

### **External auditor**

BDO was appointed as the Group's external auditor in 2019, following a comprehensive tender process. During the year, the ARMC evaluated BDO's independence and effectiveness before recommending their continued engagement to the Board.

Issues raised by the external auditor regarding high-priority policies and accounting treatments were thoroughly reviewed and discussed during ARMC meetings, ensuring alignment with industry standards and compliance requirements.



## DIRECTORS' PROFILES



**Sidharth SHARMA**

**Chairperson, Independent Non-Executive Director** (Born in 1974)

**Appointed in:** December 2019

**Qualifications:** Doctorate and master's degree in Telecommunication from the University of Bristol; bachelor's degree in Electrical Engineering from the University of Cape Town

**Professional Journey:** Group Chief Executive Officer of RHT Holding Ltd and its subsidiaries. The Group is active in the mobility and investment sectors • Chartered Engineer registered with the UK Engineering Council and a Fellow of the Mauritius Institute of Directors • Council member of the National Committee on Road Safety; advocate for a greener public transportation system with a keen interest in electric vehicles • Published several technical papers in industry journals on dynamic cellular network planning and wireless technologies • Worked for British Telecoms Plc before joining Island Communications Ltd, a portfolio company of RHT Ventures as Managing Director • Past Chairperson of the Audit and Risk Management Committee of Semaris Ltd • Past Board member of the Mauritius Institute of Directors, Courts Mammouth, Globefin Management Services Ltd and 4Sight Holdings Ltd

**Skills & Experience:** Strong expertise in strategy, innovation, sustainability, operational management, investment management, mobility and technology



**Monisha BHEENICK-KALACHAND**

**Independent Non-Executive Director** (Born in 1976)

**Appointed in:** November 2022 – up for re-election at the next Shareholders' Meeting

**Qualifications:** Master of Science in Accounting & Finance, London School of Economics; Bachelor of Science in Business Management & Finance, King's College London; Securities and Financial Derivatives Representative (Securities Financial Authority, UK)

**Committee:** Chairperson of the Audit and Risk Management Committee

**Professional Journey:** Started her banking and finance career at ABN AMRO Rothschild Bank, London as an equity trader on the Pan European desk and a business analyst on the MNC desk • Joined HSBC Corporate & Investment Banking in Mauritius in 2000, as Portfolio/Relationship Manager for MNCs, larger conglomerates and parastatal bodies • Recruited by Groupe Caisse d'Epargne in 2004 as Head of Corporate Banking to devise and implement the strategy for the launch of the Corporate Banking Department of Banque des Mascareignes • Joined Standard Bank Mauritius Ltd in 2009 as Business Development Manager for the MNCs and large African groups operating within the overall Standard Bank Group. Conducted several roadshows across South Africa with other professionals from the Mauritian Global Business industry to promote the jurisdiction's attractiveness for hosting tax-efficient financing structures

**Skills & Experience:** Strong experience in corporate and investment banking, financial analysis and risk management across a wide spectrum of business activities • Leadership and team management skills

**Directorship List** - For the full directorship list of the Directors, please refer to the Company's website: [www.semaris.mu](http://www.semaris.mu)

## DIRECTORS' PROFILES



**Karine CURÉ**

**Executive Director** (Born in 1978)

**Appointed in:** July 2023 – up for re-election at the next Shareholders' meeting

**Qualifications:** Master of Science In Marketing (Paris Dauphine University, France), Postgraduate Diploma in Marketing and Communication (ISG Paris, France); Senior Executive Programme (INSEAD); Transition to General Management and Strategy Execution for Business Leaders

**Professional Journey:** Started her career in the field of advertising and communication in Paris. • Upon returning to Mauritius, worked in the tourism, leisure and hotels sectors as well as in Corporate Marketing & Communication • Former Chief Marketing & Communication Executive of Rogers & Co. Ltd • Joined NMH Group in February 2019 to lead the Brand & Communication strategies, CSR and Corporate Affairs • Chairperson of Fondation Espoir Développement Ltée

**Skills & Experience:** Extensive experience and proven track record in strategic brand building, marketing and corporate affairs • In-depth leadership skills with demonstrated success in leading teams • Strong community-based relations with a focus on driving meaningful and impactful change • Promotes and cultivates a collaborative environment where individuals feel encouraged and recognised



**Gilbert ESPITALIER-NOËL**

**Non-Executive Director** (Born in 1964)

**Appointed in:** February 2018

**Qualifications:** Master of Business Administration from INSEAD; BSc, University of Cape Town; BSc (Hons), Louisiana State University

**Professional Journey:** CEO of ENL Limited and ENL Group • CEO until June 2023 and Chairman from 5 July 2023 of New Mauritius Hotels Limited • Past CEO of ENL Property Limited • Past Operations Director of Eclasia Group • Past President of the Mauritius Chamber of Commerce and Industry, the Joint Economic Council and the Mauritius Sugar Producers Association; past Vice-President of the Mauritius Export Association

**Skills & Experience:** Skilled at creating high-performing teams • Strong proponent of entrepreneurship, innovation and initiative • Staunch advocate of and extensive experience in public-private partnerships for economic stewardship • Sound understanding of business dynamics in Mauritius



**Drishti HURRYBUNGS**

**Executive Director** (Born in 1992)

**Appointed in:** May 2024 – up for re-election at the next Shareholders' Meeting

**Qualifications:** Fellow member of the Association of Chartered Certified Accountants; BA (Hons.) in Applied Accounting from Anglia Ruskin University

**Professional Journey:** Started her career at Ernst & Young in the Audit Department where she was involved in the audit of several listed companies in Mauritius • Worked in the Property cluster of Medine Ltd • Currently the Finance Manager at New Mauritius Hotels Limited working in the Hospitality and Property Cluster of the Company and Semaris Group

**Skills & Experience:** Extensive knowledge in financial reporting and preparation of consolidated financial statements • Proficient in conducting feasibility studies • Strong background in auditing

## DIRECTORS' PROFILES



**Laurent PIAT**

**Executive Director** (Born in 1978)

**Appointed in:** November 2022

**Qualifications:** Global Executive MBA from IESE Business School (2021); Master from Sup de Co Montpellier (2002)

**Professional Journey:** Worked as Project Manager for Groupe Union from 2002 to 2007 • Joined New Mauritius Hotels Limited as Project Coordinator in September 2007 • Appointed as Directeur Général Délégué of Beachcomber Hotels S.A. in Morocco in 2010 and as Directeur Général of Domaine Palm Marrakech S.A. in 2011 • CEO of Semaris since July 2023

**Skills & Experience:** Promotes effective teamwork where people feel supported and appreciated • Naturally explorative and generates bold ideas to secure competitive advantage • Tackles complex challenges with excellent business acumen and analytical skills, ensuring optimal solutions are defined and investment made is safeguarded and levered for full advantage and return • Managed and promoted a large-scale integrated mixed-used development in Marrakech, including a 5\* luxury hotel (Fairmont Royal Palm Marrakech), a championship golf course and about 150 luxury villas. The position involved taking over the responsibilities of 2 subsidiaries in Morocco as General Manager, providing leadership for a team of 30 people, resourcing and managing local and international consultants, driving multiple negotiation rounds with authorities, securing financing and leading a real estate sales team and network



**Stéphane POUPINEL  
de VALENCÉ**

**Non-Executive Director** (Born in 1978)

**Appointed in:** September 2018

**Qualifications:** MBA (Paris Dauphine-Sorbonne); Postgraduate Diploma in Business Management (Curtin University); B.Com Management and Marketing (Curtin University); Professional Development Programme (Cornell University); Senior Executive Programme (London Business School), International Project Management (INSEAD)

**Professional Journey:** CEO of New Mauritius Hotels Limited since July 2023 • Former Managing Director of Semaris Ltd and Chief Officer - Real Estate & Construction of NMH • Past Managing Director of Medine Property, the property arm of Medine Ltd • Began his career at Panagora Marketing Co. Ltd, part of the Eclasia Group, in sales and marketing

**Skills & Experience:** In-depth knowledge and experience of NMH's key operations • Focus on people empowerment and community development • Extensive experience in leadership, property development and sales & marketing



**Thierry REY**

**Non-Executive Director** (Born in 1962)

**Appointed in:** November 2022 - up for re-election at the next Shareholders' meeting

**Qualifications:** Diploma in Land Surveying

**Professional Journey:** Joined ENL in 1999 to create Espral, the ENL group's first instrument for land management and development • Developed the master plan for Bel Ombre and the Moka area in the early 2000s along with an array of other property developments within ENL land and other landowners • Upon creation of ENL Property, he took on new responsibilities as Business Development Director and has been pushing, among others, for ENL's entry in the green electricity sector

**Skills & Experience:** Extensive experience in the real estate sector, including property sales, marketing and value assessments • Proficient negotiation skills



## DIRECTORS' PROFILES



**Paul TSANG MIN CHING**

**Non-Executive Director** (Born in 1963)

**Appointed in:** November 2022

**Committee:** Member of the Audit and Risk Management Committee

**Professional Journey:** Started his career at De Chazal du Mée in 1985 and was responsible for auditing several large corporates in Mauritius • Joined ENL as Project Accountant in December 1994 to oversee financial aspects of projects • Appointed Group Financial Accountant in 2002 and subsequently Group Head of Finance

**Skills & Experience:** Extensive experience in strategic planning, preparation of consolidated financial statements, feasibility studies and structured debt financing



**Youk Siane (Patrick)  
YIP WANG WING**

**Independent Non-Executive Director** (Born in 1958)

**Appointed in:** July 2023 – *up for re-election at the next Shareholders' meeting*

**Committee:** Member of the Audit and Risk Management Committee

**Qualifications:** DEA in Politique et Analyse Économique, Maîtrise ès Sciences Économiques et Économétrie (University of Dijon, France)

**Professional Journey:** Joined the Ministry of Economic Planning and Development as an Economist in 1985; moved subsequently to the Ministry of Finance • Appointed Director of Fiscal Policies in 2001. Led reforms of the taxation system, including customs tariff phase-down, VAT introduction, income taxation overhaul and creation of the Mauritius Revenue Authority • As Head of the Budget Strategy and Management Directorate, spearheaded the shift to Programme-Based Budgeting within a Medium-Term Macro-Fiscal Framework • Served as Deputy Financial Secretary for 7 years • Sat on the Board of Directors of several State bodies and companies, including the Stock Exchange Commission, the Mauritius Revenue Authority, SIC Ltd and also chaired the Statistics Board • Now retired from the Civil Service

**Skills & Experience:** Strategic foresight, planning skills and discerning thinking • Structured analytical approach to issues • Solid understanding of issues related to national development, macroeconomic stability, National Budget and fiscal sustainability • Extensive experience in public sector structures, rules and mechanisms



# CORPORATE GOVERNANCE REPORT

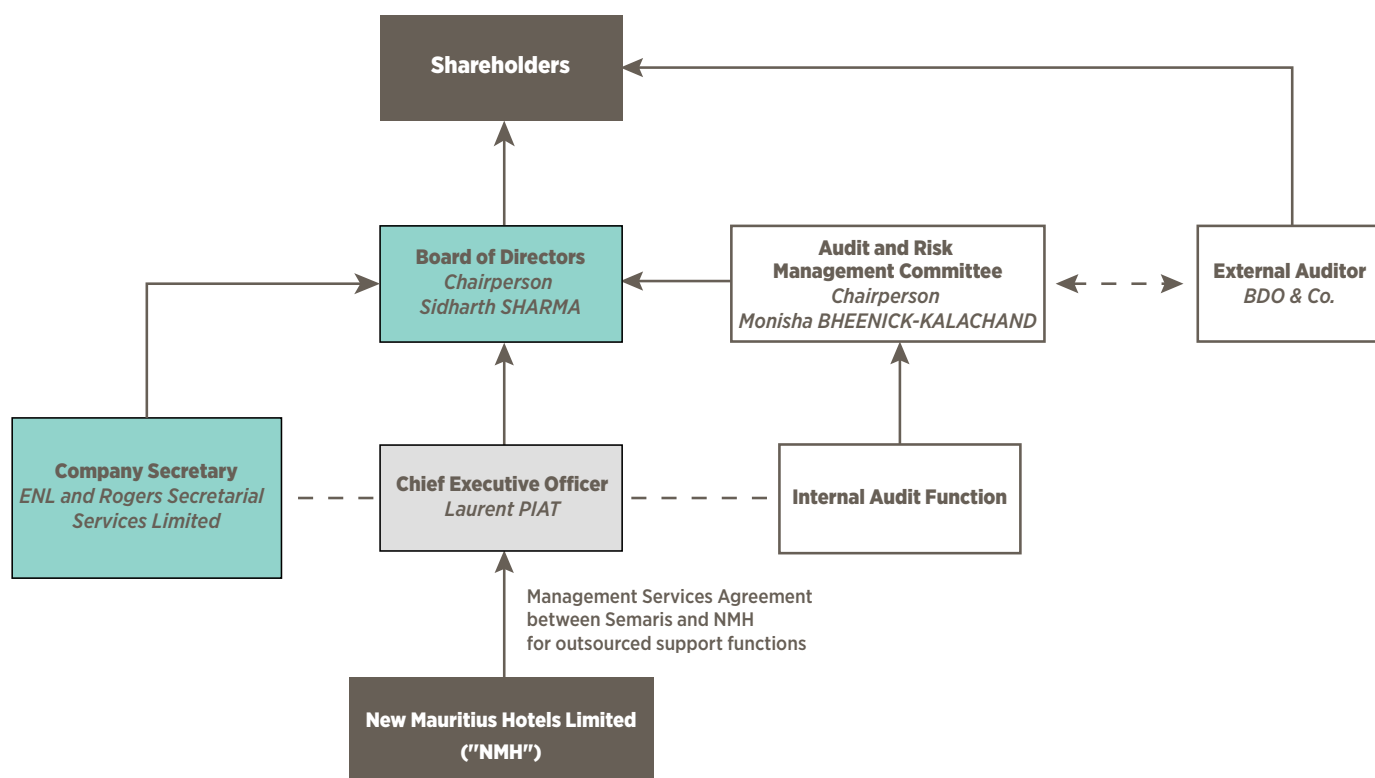
Semaris Ltd (“Semaris” or “the Company”) is a Public Interest Entity (“PIE”) under the provisions of the Mauritian Financial Reporting Act 2004. This Corporate Governance Report outlines our commitment to transparency and good corporate governance and our ongoing efforts to enhance shareholder value. Throughout the report, we detail how we have applied the principles and complied with the relevant provisions of the National Code of Corporate Governance (2016) for Mauritius (the “Code”).

Semaris was listed on the Development and Enterprise Market (“DEM”) of the Stock Exchange of Mauritius Limited (“SEM”) in September 2019.

## 1. GOVERNANCE STRUCTURE

The Board of Semaris is collectively accountable and responsible for the Company’s long-term success, its reputation and governance. The Board also assumes the responsibility for leading and controlling the Company and meeting all legal and regulatory requirements. In line with the Code, the Board has:

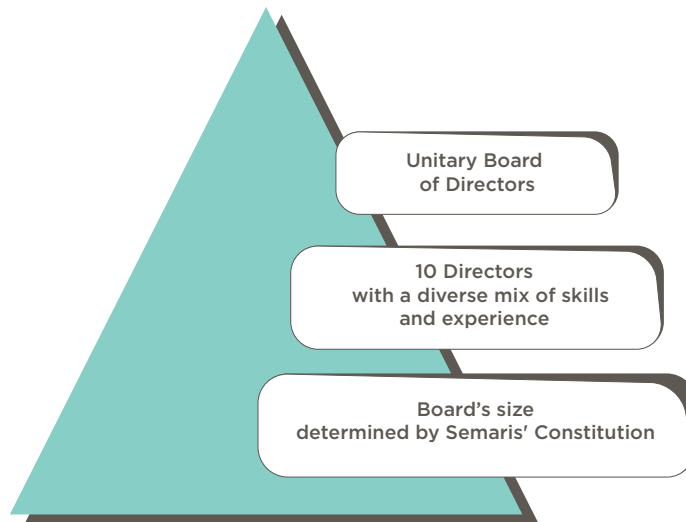
- adopted a Board Charter outlining the objectives, roles, responsibilities and composition of the Board of Directors;
- identified its key Senior Governance positions with position statements detailed in Semaris’ Board Charter;
- adopted a Code of Ethics; and
- approved an Organisational and Governance Structure as illustrated hereunder:



The Board Charter and Code of Ethics are available for consultation on the Company’s website: [www.semaris.mu](http://www.semaris.mu)

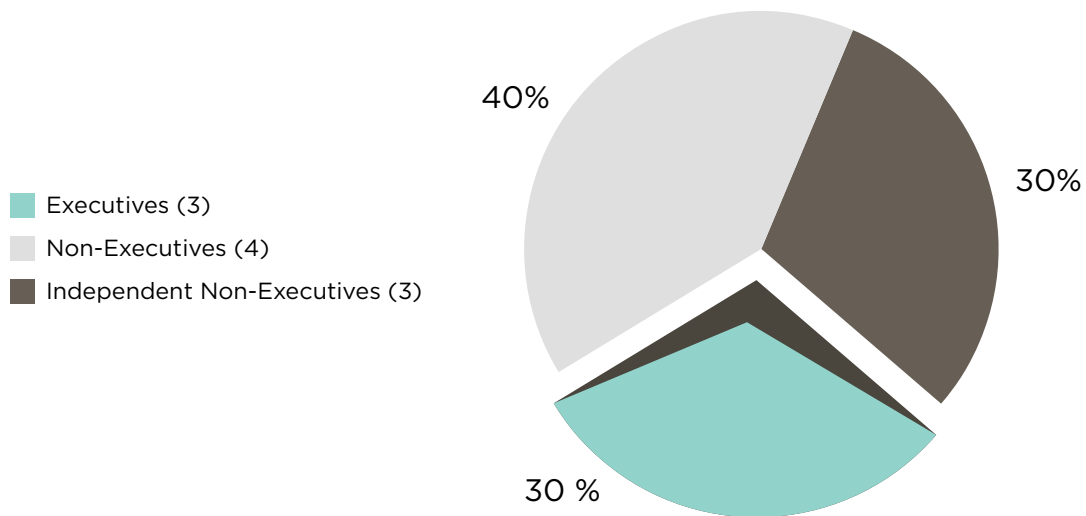
## 2. THE BOARD

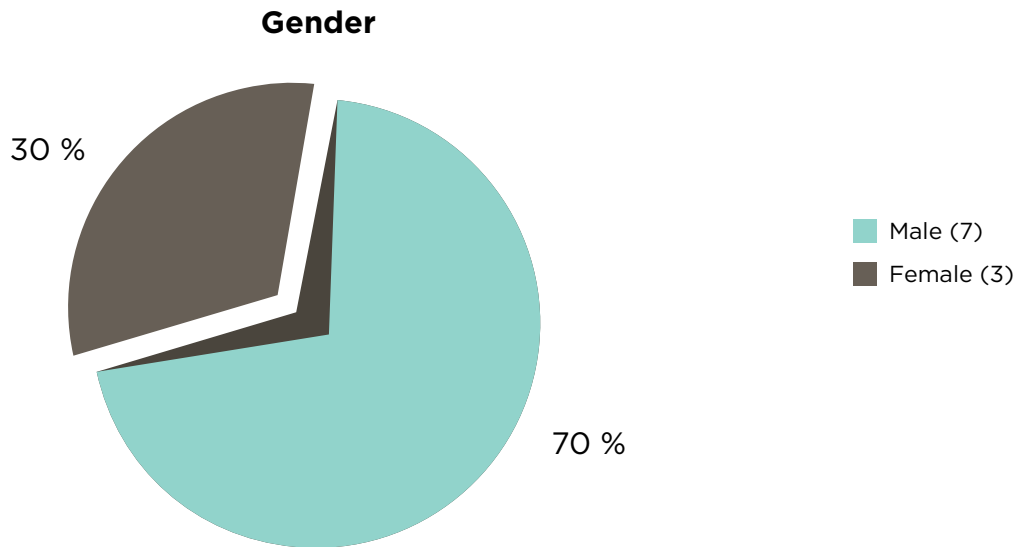
### 2.1. Board Composition as at 30 June 2024



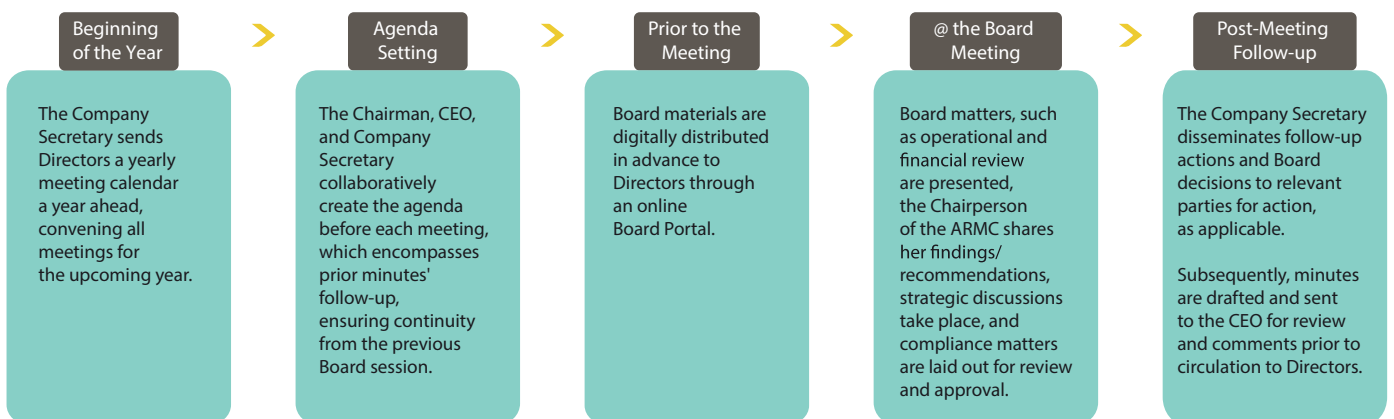
- All Directors of Semaris ordinarily reside in Mauritius.
- Semaris' Constitution is available for consultation on the Company's website: [www.semaris.mu](http://www.semaris.mu)
- The names and profiles of the Directors of Semaris are disclosed on pages 22 to 25 of the Annual Report.
- The Board is satisfied that its composition is adequately balanced and that the Directors have the range of skills, expertise and experience required to carry out their duties properly.

### Board Composition





## 2.2 Board Meeting Process



### 2.3 Focus Areas of the Board for FY 2023-2024

During the financial year under review, the Board met four times.

#### Financials:

- approved the audited financial statements/Annual Report for the year ended 30 June 2023; and
- approved the unaudited quarterly consolidated results of the Group for publication purposes.

#### Strategy & Finance:

- reviewed the performance of the Group against business plans as reported by the CEO;
- reviewed the strategy of the Semaris Group;
- approved the audit fees of BDO & Co. for the financial year ended 30 June 2024; and
- approved banking facilities and changes to authorised bank signatories.

#### Governance, Compliance and Risk:

- prepared and convened the Annual Meeting of shareholders;
- recommended to the shareholders the appointment of BDO & Co. as auditors of the Company for the year ended 30 June 2024;
- considered the findings of the 2023 Board Evaluation Report;
- took note of the risk framework of Semaris Group;
- approved the Company's adherence to the Swan Defined Contribution Pension Scheme;
- reconfirmed the appointment of Mrs Karine Curé and Mr Patrick Yip as Directors of the Company with effect from 1 July 2023;
- approved the appointment of Mrs Drishti Hurrybungs as new Director of the Company;
- approved off-market transfers; and
- approved the revised Charters of the ARMC and the Board.

#### Standing Agenda Items:

- received reports on follow-up matters from previous minutes;
- received disclosures of interests from Directors as and when applicable;
- received reports and recommendations of the Audit and Risk Management Committee; and
- received reports from the CEO.

### 2.4 Audit and Risk Management Committee

- The Board has delegated some of its powers and responsibilities to the Audit and Risk Management Committee ("ARMC").
- The Chairperson of the ARMC regularly updates the Board on the Committee's proceedings. The Board of Directors has access to all ARMC meetings and records.
- The ARMC has its own Charter which sets out, inter alia, membership requirements, meeting proceedings, roles and responsibilities.
- The ARMC Charter is reviewed annually by the Committee and any proposed amendments are recommended to the Board for approval. The Charter is available for consultation on the Semaris website: [www.semaris.mu](http://www.semaris.mu)
- During the financial year, the Chairperson of the ARMC extended Committee meeting invitations on an ad hoc basis to the CEO, key executives, internal auditors and external auditors. Outside formal meetings, the Committee Chairperson maintains a dialogue with key individuals involved in the Company's governance, including the Chairman of the Board, the CEO and the external audit lead partner.
- As at 30 June 2024, the composition of the ARMC was as follows:

ARMC Members	Category
Monisha BHEENICK-KALACHAND	Independent Non-Executive Director, Chairperson
Paul TSANG MIN CHING	Non-Executive Director
Patrick YIP	Independent Non-Executive Director

### 2.4.1. Focus Areas of the ARMC for FY 2023-2024

During the financial year under review, the ARMC met four times.

#### Financial Statements & Reporting Responsibilities:

- reviewed and recommended to the Board the approval of:
  - the audited financial statements, risk management disclosures in the Annual Report and publication of the audited abridged financial statements for the year ended 30 June 2023; and
  - publication of the unaudited quarterly consolidated results of the Company.
- received the external auditors' report on the audited financial statements of Semaris for the year ended 30 June 2023.

#### Internal & External Audit Matters:

- recommended the appointment of BDO & Co. as auditors and audit fee proposal for the year ended 30 June 2024;
- reviewed and approved the internal audit plan for Les Salines PDS Ltd ("LSPL") and Domaine Palm Marrakech S.A. ("DPM") for the year ended 30 June 2024;
- reviewed reports issued by the internal audit functions of LSPL and DPM; and
- received from the external auditor the Highlights Memorandum of Semaris Ltd and its subsidiaries for the year ended 30 June 2023, outlining the auditors' audit approach and findings to date, including critical accounting estimates and judgements.

#### Internal Controls & Risk Management:

- reviewed the risk management framework of Semaris.

#### Governance & Compliance:

- reviewed and amended the ARMC Charter; and
- received the compliance report on AML-CFT and Data Protection for LSPL and DPM.

## 2.5. Directors' Appointment Procedures

### 2.5.1 Appointment and re-election

- The Board may appoint any person as a Director to fill a casual vacancy or as an additional Director. The Director so appointed by the Board will hold office only until the following Annual Meeting and will then be eligible for reappointment.
- In accordance with the Company's Constitution, at each Annual Meeting of the Company, one-third of the Independent and Non-Executive Directors for the time being or, if their number is not a multiple of three, then the number nearest to but not exceeding one third, shall retire from office and shall be eligible for re-election. The Directors to retire in every year shall be those who have been longest in office since their last election, but between persons who become Directors on the same day, those to retire shall (unless they otherwise agree among themselves) be determined by lot.
- The following will be proposed to the shareholders for approval at the forthcoming Annual Meeting:
  - The re-election of Mrs Monisha Bheenick-Kalachand and Mr Thierry Rey as Directors of the Company in accordance with Section 25.9.3 of the Company's Constitution.
  - The re-election of Mmes Karine Curé and Drishti Hurrybungs and Mr Patrick Yip as Directors of the Company in accordance with Section 25.4.1 of the Company's Constitution.
- The Board confirms that Mmes Monisha Bheenick-Kalachand, Karine Curé and Drishti Hurrybungs and Messrs Thierry Rey and Patrick Yip continue to be performing and remain committed to their role as Directors of the Company.

### 2.5.2 Board Induction



### 2.5.3. Professional Development and Training

- Directors are encouraged to keep themselves abreast of changes and trends in the Company’s businesses, environment and markets.
- The Board regularly assesses the development needs of its Directors and of the Board as a whole.
- It facilitates attendance at appropriate training programmes so that Directors can continuously update their skills and knowledge.
- During the year under review, Directors attended training sessions focused on ESG matters.

### 2.5.4. Succession Planning

- The Board regularly reviews its composition, structure and succession plans.

## 2.6. Directors’ Duties, Remuneration and Performance

### 2.6.1. Directors’ Interests, Dealings in Securities and Related Party Transactions

- The Board adheres to the rules for DEM companies issued by the SEM and the Mauritian Companies Act 2001 in respect of share dealings.
- The Company Secretary keeps the Directors apprised of closed periods and of their responsibilities under the above rules.
- Semaris’ Board Charter includes policies on Conflicts of Interests and Related Party Transactions.
- Directors who are interested in a transaction or proposed transaction with the Company disclose their interests to the Board and cause same to be entered in the Interests Register.
- As a measure of good practice, the disclosure of any conflict of interests is a standard item on the Board’s agenda with the Chairman inviting Directors to declare their interests or changes in their interests, if any, at the beginning of each meeting.
- The Company Secretary maintains the Interests Register and ensures that the latter is updated regularly. The register is available for consultation by shareholders upon written request to the Company Secretary.
- All new Directors are required to notify their direct and indirect interests in Semaris in writing to the Company Secretary.
- As at 30 June 2024, the Directors’ interests in the shares of Semaris were as follows:

	DIRECT		INDIRECT	
	No. of Shares	%	No. of Shares	%
Monisha BHEENICK-KALACHAND	-	-	-	-
Karine CURÉ <sup>(1)</sup>	-	-	-	-
Gilbert ESPITALIER-NOËL	131,675	0.024	8,874,041	1.616
Drishti HURRYBUNGS <sup>(2)</sup>	-	-	-	-
Laurent PIAT	1,050	0.0002	-	-
Stéphane POUPINEL DE VALENCÉ	60,000	0.011	-	-
Thierry REY	9,768	0.002	17,734	0.003
Sidharth SHARMA	-	-	-	-
Paul TSANG MIN CHING	331,044	0.060	-	-
Patrick YIP <sup>(1)</sup>	-	-	600	0.0001

<sup>1</sup> Appointed as Director on 1 July 2023

<sup>2</sup> Appointed as Director on 9 May 2024

- During the year under review, none of the Directors has traded in the shares of Semaris except the following:

	No. of Shares Disposed
Laurent PIAT	10,000

- Note 15 to the financial statements for the year ended 30 June 2024, set out on pages 70 and 71, details all related party transactions between the Company or any of its subsidiaries or associates and any Director, Chief Executive, controlling shareholder or companies owned or controlled by a Director, Chief Executive or controlling shareholder.
- Shareholders are apprised of related party transactions through the issue of circulars and press releases by the Company in compliance with the DEM Rules of the SEM.

### 2.6.2. Information, Information Technology and Information Security Governance

Pursuant to the Management Services Agreement entered into between NMH and Semaris, NMH controls and manages all the aspects of information and communication technology for Semaris.



### 2.6.3. Legal Duties and Access to Information

- The Directors are aware of their legal duties.
- In the discharge of their duties, they are entitled to seek independent professional advice at the Company's expense and have access to the records of the Company.
- Directors also have the right to access, at all reasonable times, all relevant Company information and management, as needed, to perform their duties.
- A Directors' and Officers' Liability Insurance policy has been subscribed to by the Company. The policy covers risks arising from the acts or omissions of Directors and Officers of the Company.
- The Board has delegated to the ARMC its duty to regularly monitor and ensure compliance with the Code of Ethics.

### 2.6.4. Remuneration Policy

- The underlying philosophy is to set remuneration at an appropriate level to attract, retain and motivate high-calibre personnel and reward in alignment with both individual and joint contributions towards the achievement of the Group's objective and performance, while taking into account current market conditions and the Group's financial position. Directors are remunerated for their knowledge, experience and insight given to the Board and Committee.
- The Chairperson of the Board is paid a special level of fees appropriate to his office. Details of Directors' remuneration are entered into the Interests Register of the Company.
- None of the Non-Executive Directors is eligible for remuneration in the form of share options or bonuses associated with the Company's performance.
- The table hereunder lays out the current monthly fee structure of the Company:

Category of Member	Board	ARMC
Chairperson	Rs 30,000	Rs 10,000
Member	Rs 20,000	Rs 5,000

### 2.6.5. Attendance and Remuneration/Benefits Paid

- For the financial year under review, the attendance at Board and Committee meetings and actual remuneration and benefits perceived by the Directors are as follows:

		Board	ARMC	Remuneration and Benefits Received from (Rs)	
Number of Meetings held		4	4		
Category	Directors	Attendance		Company	Subsidiary Companies
<b>Executive</b>	Drishti HURRYBUNGS <sup>(1)</sup>	0/4	N/A	40,000	N/A
	Karine CURÉ <sup>(2)</sup>	4/4	N/A	240,000	N/A
	Laurent PIAT	4/4	N/A	8,096,960	618,000
<b>Non-Executive</b>	Gilbert ESPITALIER-NOËL <sup>(3)</sup>	2/4	N/A	240,000	N/A
	Stéphane POUPINEL DE VALENCÉ <sup>(3)</sup>	4/4	N/A	240,000	N/A
	Thierry REY	4/4	N/A	240,000	N/A
	Paul TSANG MIN CHING	3/4	4/4	300,000	N/A
<b>Independent</b>	Sidharth SHARMA	4/4●	N/A	360,000	N/A
	Monisha BHEENICK-KALACHAND	4/4	4/4●	360,000	N/A
	Patrick YIP <sup>(2)</sup>	4/4	4/4	300,000	N/A

● Chairperson

<sup>(1)</sup> Appointed as Director on 9 May 2024

<sup>(2)</sup> Appointed as Director on 1 July 2023

<sup>(3)</sup> Non-Executive Director as from 1 July 2023

### 2.6.6. Board Evaluation

- Every year, the Board carries out a critical evaluation of its performance, including that of its Committee and their respective processes and procedures, to ensure their effectiveness in assisting the Board in fulfilling its role.
- During the year under review, an internal evaluation of the Board, its ARMC and Directors was undertaken. Directors completed a questionnaire, designed by the Company Secretary to elicit their views and opinions. The evaluation focused on specific areas of improvement, namely sustainability, digitalisation, risk, Board effectiveness and self-evaluation.
- The reviews concluded that the Board and its Committee are operating effectively and that Directors continue to fulfil their roles as required. The remarks and recommendations received are shared with the Board to enable Directors to take appropriate steps where necessary and possible.

## 3. INTERNAL CONTROL, INTERNAL AUDIT AND RISK MANAGEMENT

For detailed information on internal control, internal audit and risk management, please refer to pages 11 to 21.

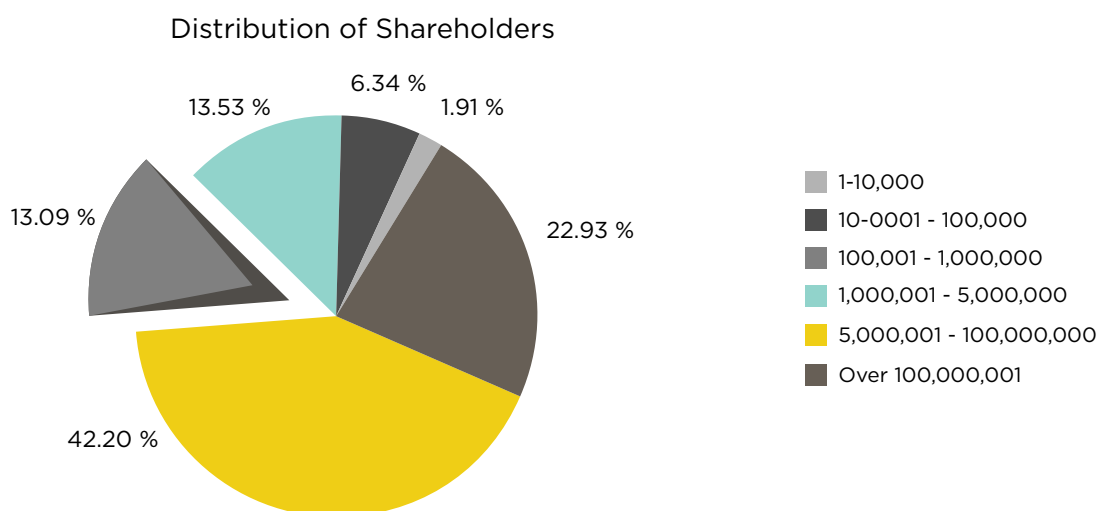
## 4. SHAREHOLDERS AND OTHER KEY STAKEHOLDERS

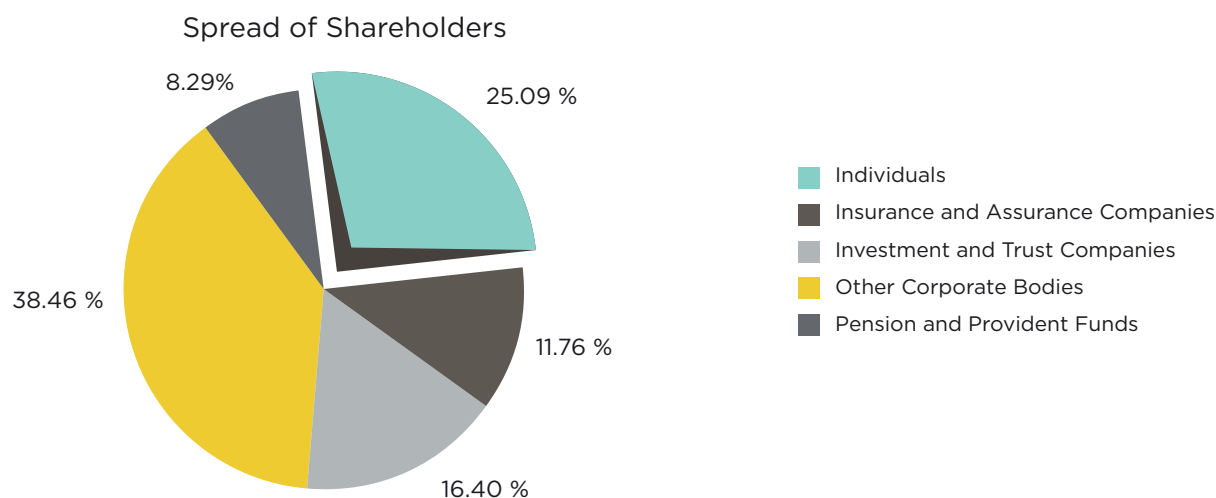
### 4.1. Shareholding Profile

As at 30 June 2024, the shareholders holding more than 5% of the ordinary shares of the Company were as follows:

	<b>Ordinary (%)</b>
Rogers and Company Limited	22.93
ENL Limited	15.24
Swan Life Ltd	10.39
Joseph René Herbert Maingard Coucaud	6.35

The distribution and spread of shareholders as at 30 June 2024 were as follows:





## 4.2. Contract between the Company and its Substantial Shareholders

The Directors confirm that, to the best of their knowledge, they are not aware of the existence of any such agreement for the year under review.

## 4.3. Third-Party Agreements

Semaris has a Management Services Agreement with NMH for the provision of management services.

## 4.4. Engagement with Shareholders

### 4.4.1. Shareholders' Relations and Communication

- The Board of Directors places significant importance on open and transparent communication with shareholders. The Company communicates with its shareholders through its Annual Report, circulars issued in compliance with the DEM Rules of the SEM, press announcements, publication of unaudited quarterly and audited abridged financial statements and meetings of shareholders, as applicable.
- In compliance with the Mauritian Companies Act 2001, shareholders are invited to the meetings of shareholders of Semaris where they can raise and discuss matters relating to the Company with the Board.
- The Company's website ([www.semaris.mu](http://www.semaris.mu)) features an investors' corner which provides timely information to stakeholders, including interim and audited financial statements, press releases and other relevant updates.

### 4.4.2 Shareholders' Calendar

September 2024	Publication of abridged audited financial statements for the year ended 30 June 2024
November 2024	Publication of 1 <sup>st</sup> quarter results to 30 September 2024 Issue of Annual Report 2024
December 2024	Meeting of Shareholders
February 2025	Publication of half-year results to 31 December 2024
May 2025	Publication of 3 <sup>rd</sup> quarter results to 31 March 2025

### 4.4.3. Shareholders' Agreement affecting the Governance of the Company by the Board

The Directors confirm that, to the best of their knowledge, they are not aware of the existence of any such agreement for the year under review.

### 4.4.4. Dividend

The Company has no formal dividend policy in place. However, the Board aims to distribute regular and stable dividends, subject to the financial performance and cash flow availability of the Company.

## 5. COMPANY SECRETARY

- ENL and Rogers Secretarial Services Limited, a wholly-owned subsidiary of ENL Limited, employs qualified chartered secretaries to provide corporate secretarial services to the Semaris Group. Mrs Preeti Gopaul, who is qualified as a Fellow under the Institute of Chartered Governance, has more than 20 years of experience and leads the Company Secretarial Department.
- All Directors, including the Chairperson, have access to the advice and services of the Company Secretary, delegated by ENL and Rogers Secretarial Services Limited, for the Board's affairs and the Company's business.
- The Company Secretary is responsible to the Board for ensuring that Board procedures are followed, that the applicable rules and regulations for the conduct of the affairs of the Board are complied with and for all matters associated with the maintenance of the Board or otherwise required for its efficient operation.



**Laowmila B. Arlandoo, FCG**

*For ENL and Rogers Secretarial Services Limited  
Company Secretary*

**25 September 2024**





## OTHER STATUTORY DISCLOSURES

(Pursuant to Section 221 of the Mauritian Companies Act 2001)

### Activities

The activities of the Semaris Group are disclosed in Note 2 to the financial statements included in the Annual Report 2024.

### Directors

A list of the Directors of the Company and its subsidiaries for the period 1 July 2023 to 30 June 2024 is set out below:

List of Directors of the Company and its Subsidiaries	BHEENICK-KALACHAND Monisha	CURE Marie Karine	ESPITALIER-NOËL Gilbert	HURRYBUNGS Pooja Drishti	PIAT Laurent	PISMONT Jean-Louis	POUPINEL DE VALENCÉ Stéphane	REY Thierry	SEEVAVE Pauline	SHARMA Sidharth	TSANG MIN CHING Paul	YIP WAN WING Youk Siane
Domaine Palm Marrakech S.A.			✓		✓		✓		✓			
Gold Coast Resort Limited					A	✓	✓		✓			
Kingfisher 3 Limited					A		✓		✓			
Les Salines PDS Ltd			✓		A		✓		✓			
Les Salines IHS Limited					A	✓	✓		✓			
Praslin Resort Limited					A	✓	✓		✓			
Semaris Ltd	✓	A	✓	A	✓		✓	✓		✓	✓	A

✓: In office

A: Appointed

R: Resigned

### Directors' Service Contracts

None of the Directors of the Company or its subsidiaries has service contracts that need to be disclosed under Section 221 of the Mauritian Companies Act 2001.

### Directors' Remuneration and Benefits

The total remuneration and benefits received, or due and receivable, by the Directors from the Company and its subsidiaries were as follows:

	From the Company		From the Subsidiaries	
	2024	2023	2024	2023
	Rs '000	Rs '000	Rs '000	Rs '000
<b>Executive Directors</b>				
- Full-time	<b>8,377</b>	2,503	-	-
- Part-time	-	-	<b>570</b>	7,880
<b>Non-Executive Directors</b>	<b>2,040</b>	1,555	-	-
<b>Post-employment benefits - Executive Directors</b>	<b>205</b>	-	<b>48</b>	598
	<b>10,622</b>	4,058	<b>618</b>	8,478

## OTHER STATUTORY DISCLOSURES

### Directors' Interests in the Equity of Semaris

(i) The interests of the Directors in the shares of Semaris as at 30 June 2024 are detailed on page 32 of the Annual Report 2024.

(ii) As at 30 June 2024, none of the Directors, except for those detailed below, held any direct interests in the equity of the subsidiaries of the Company:

	Domaine Palm Marrakech S.A.	
	No. of Shares	%
Gilbert ESPITALIER-NOËL	1	0.000
Stéphane POUPINEL DE VALENCÉ	1	0.000
Laurent PIAT	1	0.000

### Interests of Senior Officers (excluding Directors) in the Shares of Semaris

As at 30 June 2024, none of the senior officers (excluding Directors), except for those detailed below, held any direct or indirect interests in the shares of the Company:

	Direct		Indirect	
	No. of Shares	%	No. of Shares	%
Patrice LEGRIS	40,100	0.007	-	-

### Contracts of Significance

During the financial year under review, there were no contracts of significance to which Semaris, or one of its subsidiaries, was a party and in which any Director of Semaris was materially interested either directly or indirectly.

### Shareholders

As of 25 August 2024, the following shareholders were directly or indirectly interested in more than 5% of the ordinary share capital of the Company:

Name of Shareholder	Interest (%)
Rogers & Company Limited	22.93
ENL Limited	15.24
Swan Life Ltd	10.39
Joseph René Herbert Maingard Couacaud	6.35

### Donations

During the financial year under review, DPM donated Rs 1m following the earthquake that struck Morocco in September 2023 (2023: Nil).

### External Auditors' Remuneration at 30 June 2024

	Audit fees paid to:		Fees paid for the other services provided by <sup>(1)</sup> :	
	BDO & Co.	Other firms <sup>(2)</sup>	BDO & Co.	Other firms
	Rs	Rs	Rs	Rs
Domaine Palm Marrakech S.A.	-	1,358,000	-	11,161,000
Gold Coast Resort Limited	-	106,016	-	38,000
Kingfisher 3 Limited	-	-	-	11,000
Les Salines PDS Ltd	350,000	-	-	19,000
Les Salines IHS Limited	-	-	-	11,000
Praslin Resort Limited	-	126,000	-	25,000
Semaris Ltd	1,054,080	-	-	43,400

<sup>(1)</sup> Other services relate to tax, internal audit and consultancy services.

<sup>(2)</sup> Breakdown of audit fees paid to other firms:

	Rs
<b>BDO SARL:</b>	
Domaine Palm Marrakech S.A.	1,358,000
<b>Sey Auditors &amp; Associates:</b>	
Gold Coast Resort Limited	106,016
Praslin Resort Limited	126,000



# STATEMENT OF DIRECTORS' RESPONSIBILITIES

## **In Respect of Financial Statements**

Company law requires the Directors to prepare financial statements for each financial year, which present fairly the financial position, financial performance and cash flow of the Company. In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether International Financial Reporting Standards have been followed and complied with;
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the Company will continue in business; and
- ensure that the Code of Corporate Governance (the "Code") has been adhered to and where any material deviation from any guidance contained within the Code has occurred, explanations have been provided accordingly.

The Directors confirm that they have complied with the above requirements in preparing the Company's financial statements.

The external auditors are responsible for reporting on whether the financial statements are fairly presented.

The Directors are responsible for keeping proper accounting records, which disclose with reasonable accuracy the financial position of the Company at any time and enable them to ensure that the financial statements comply with the Mauritian Companies Act 2001. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps to prevent and detect fraud and other irregularities.

The Board is responsible for the review of the effectiveness of the system of internal control and risk management of the Company and its subsidiaries. The Board is committed to continuously maintaining a sound system of risk management and adequate control procedures with a view to safeguarding the assets of the Group. The Board affirms that it has monitored the key strategic, financial, operational and compliance risks in line with the current business environment.

The financial statements are prepared from the accounting records on the basis of consistent use of appropriate accounting policies supported by reasonable and prudent judgements and estimates that fairly present the state of affairs of the Group and the Company.

# STATEMENT OF COMPLIANCE TO THE CODE

*(Section 75(3) of the Mauritian Financial Reporting Act)*

**Name of Public Interest Entity (PIE):** Semaris Ltd  
**Reporting Period:** 1 July 2023 to 30 June 2024

We, the Directors of Semaris Ltd, confirm to the best of our knowledge that the PIE has fully complied with the principles of the Code of Corporate Governance.



**Sidharth SHARMA**  
*Chairman*



**Laurent PIAT**  
*Chief Executive Officer*

**25 September 2024**

# COMPANY SECRETARY'S CERTIFICATE

*(Pursuant to Section 166(d) of the Mauritian Companies Act 2001)*

We certify that, to the best of our knowledge and belief, the Company has filed with the Registrar of Companies all such returns as are required of the Company under the Mauritian Companies Act 2001.



**Laowmila B. Arlandoo, FCG**

*For ENL and Rogers Secretarial Services Limited  
Company Secretary*

**25 September 2024**

INDEPENDENT AUDITOR'S  
REPORT

# INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF SEMARIS LTD

## REPORT ON THE AUDIT OF THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

### Opinion

We have audited the consolidated financial statements of Semaris Ltd (the "Company") and its subsidiaries (together the "Group"), and the Company's separate financial statements set out on pages 54 to 93, which comprise the consolidated and separate statements of financial position as at June 30, 2024 and the consolidated and separate statements of profit or loss and other comprehensive income, consolidated and separate statements of changes in equity and consolidated and separate statements of cash flows for the year then ended and notes to the consolidated and separate financial statements, including material accounting policy information.

In our opinion, the accompanying consolidated and separate financial statements give a true and fair view of the financial position of the Group and the Company as at June 30, 2024 and of their financial performance and their cash flows for the year then ended in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board ("IFRS Accounting Standards") and comply with the Mauritian Companies Act 2001.

### Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing ("ISAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated and Separate Financial Statements* section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* (the "IESBA Code"). We have fulfilled our other ethical responsibilities in accordance with the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated and separate financial statements of the current period. These matters were addressed in the context of our audit of the consolidated and separate financial statements as a whole and in forming our opinion thereon and we do not provide a separate opinion on these matters.

## 1. Valuation of Investment Property

### Key Audit Matter

As at 30 June 2024, the Group had land and buildings classified as Investment property amounting to Rs 986m. Investment property is measured initially at cost, including transaction costs. Subsequent to initial recognition, investment property is carried at fair value as determined annually by a valuation carried out by external valuers, which is based on the discounted cash flow model, with the corresponding changes in fair values being recognised in the consolidated statement of profit or loss. The fair value gain recognised on the investment property for the year ended 30 June 2024 amounted to Rs 68m.

The significance of investment property on the consolidated and separate statements of financial position and the significant judgements and assumptions applied in arriving at the fair values resulted in them being identified as a key audit matter during our current year audit.

### Related Disclosures

Refer to Notes 12, 27 and 40 to the accompanying financial statements.

### Audit Response

- We have assessed the design and implementation of the relevant controls relating to the risks over the valuation of the investment property.

Our procedures in relation to the valuation of investment property are described below:

- Assessing and discussing Management's process for the valuation exercise including the appointment of the external valuers. We also assessed the competence, independence and integrity of the external valuers; and
- Obtaining the external valuation reports and discussing with the external valuers about their results.

# INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF SEMARIS LTD

## 1. Valuation of Investment Property (cont'd)

### Audit Response (cont'd)

- We challenged the appropriateness of the valuation method and assumptions used, such as discount rates and growth rates, in deriving the discounted cash flow by comparing these assumptions to our internally derived expectations based on historical performance of the businesses as well as industry benchmark.
- We verified the completeness, adequacy and relevance of the information presented to us.
- We performed sensitivity analysis on the main assumptions used to ensure the valuation arrived at is fair and reasonable.
- We checked the mathematical accuracy of the valuation.
- We also reviewed and assessed the completeness of the disclosure in the financial statements for compliance with the requirements of IFRS Accounting Standards.

## 2. Valuation of Inventory at Group Level

### Key Audit Matter

In the consolidated financial statements, the carrying value of inventory as at 30 June 2024 amounted to Rs3.8bn (2023: Rs 3.8bn) representing land earmarked for development in Seychelles, Morocco and Mauritius. Inventory is carried at lower of cost and net realisable value ("NRV").

In line with IAS 2 "Inventories", Management has carried out the NRV testing based on valuation performed by external valuation experts.

NRV testing involves significant estimates and judgements as used in the valuation model concerning cost to completion and expected timing for future sale.

We have identified the NRV testing of the inventory as a key audit matter due to the significance of the inventory on the consolidated statement of financial position and also the significant estimates and judgements involved in arriving at the net realisable values.

### Related Disclosures

Refer to Note 30 to the accompanying financial statements.

### Audit Response

Our audit procedures to assess the carrying values included the following:

- We have assessed the design and implementation of the relevant controls being applied in the NRV testing exercise.
- We have obtained the NRV tests as performed by Management for the different projects.
- We have agreed the expected realisable value of the respective assets with the expected selling prices obtained from Management. We have ensured that the estimated cost to sell is properly calculated and deducted from the proceeds to arrive at the respective NRV and appropriate discounting has been applied.
- We have critically assessed the assumptions used in the NRV testing and the benchmark relied by Management to ensure they are reasonable and appropriate.
- We ensured that the list of inventories obtained from Management is consistent with the project.
- We have assessed the appropriateness and reasonability of the basis of account used in the NRV testing.
- We have reviewed the respective agreements and corresponding reports available to ensure they are fairly reflected in the NRV testing.
- We also reviewed and assessed the completeness of the disclosure in the financial statements for compliance with the requirements of IFRS Accounting Standards.

# INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF SEMARIS LTD

## **Other Information**

The Directors are responsible for the other information. The other information comprises the information included in the Annual Report such as the Chairman's report, Managing Director's Report, Corporate Governance Report, Statement of Compliance, Risk Management Report, Secretary's Certificate and Other Statutory Disclosures, but does not include the consolidated and separate financial statements and our auditor's report thereon.

Our opinion on the consolidated and separate financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated and separate financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated and separate financial statements, or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## **Responsibilities of Directors for the Consolidated and Separate Financial Statements**

The Directors are responsible for the preparation and fair presentation of the consolidated and separate financial statements in accordance with IFRS Accounting Standards and in compliance with the requirements of the Mauritian Companies Act 2001 and for such internal control as the Directors determine is necessary to enable the preparation of the consolidated and separate financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated and separate financial statements, the Directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group and/or the Company or to cease operations, or have no realistic alternative but to do so.

The Directors are responsible for overseeing the Group's and the Company's financial reporting process.

## **Auditor's Responsibilities for the Audit of the Consolidated and Separate Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated and separate financial statements as a whole are free from material misstatement, whether due to fraud or error and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated and separate financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the consolidated and separate financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control;
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Company's internal control;
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Directors;

# INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF SEMARIS LTD

## **Auditor's Responsibilities for the Audit of the Consolidated and Separate Financial Statements (cont'd)**

- conclude on the appropriateness of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated and separate financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and/or the Company to cease to continue as a going concern;
- evaluate the overall presentation, structure and content of the consolidated and separate financial statements, including the disclosures and whether the consolidated and separate financial statements represent the underlying transactions and events in a manner that achieves fair presentation; and
- obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence and communicate with them on all relationships and other matters that may reasonably be thought to bear on our independence and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated and separate financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

## **Report on Other Legal and Regulatory Requirements**

### ***Mauritian Companies Act 2001***

The Mauritian Companies Act 2001 requires that in carrying out our audit, we consider and report on the following matters. We confirm that:

- we have no relationship with, or interests in, the Company and its subsidiaries, other than in our capacity as auditor dealings in the ordinary course of business;
- we have obtained all information and explanations we have required; and
- in our opinion, proper accounting records have been kept by the Company as far as it appears from our examination of those records.

### ***Mauritian Financial Reporting Act 2004***

Our responsibility under the Mauritian Financial Reporting Act 2004 is to report on the compliance with the Code of Corporate Governance ("Code") disclosed in the Annual Report and assess the explanations given for non-compliance with any requirement of the Code. From our assessment of the disclosures made on corporate governance in the Annual Report, the Company has, pursuant to Section 75 of the Mauritian Financial Reporting Act 2004, complied with the requirements of the Code.



INDEPENDENT AUDITOR'S REPORT  
TO THE SHAREHOLDERS OF SEMARIS LTD

**Other Matter**

This report is made solely to the Company's shareholders, as a body, in accordance with Section 205 of the Mauritian Companies Act 2001. Our audit work has been undertaken so that we might state to the Company's shareholders those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's shareholders as a body, for our audit work, for this report, or for the opinions we have formed.



**BDO & Co**

*Chartered Accountants*

Port Louis

Mauritius



**Ameenah Ramdin, FCCA, ACA**

Licensed by FRC

**25 September 2024**





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SEMARIS LTD AND ITS SUBSIDIARIES

CONSOLIDATED AND SEPARATE STATEMENTS OF PROFIT OR LOSS AND OTHER  
COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2024

	Notes	THE GROUP		THE COMPANY	
		Year ended 30 June 2024	Year ended 30 June 2023	Year ended 30 June 2024	Year ended 30 June 2023
		Rs '000	Rs '000	Rs '000	Rs '000
Revenue from contract with customers	16	608,096	265,490	-	-
Direct costs	18	(411,041)	(120,914)	-	-
Staff costs	17	(81,359)	(71,269)	(18,968)	(4,472)
Other expenses	19	(104,408)	(91,505)	(21,177)	(19,275)
Write-down of inventories	13	(107,658)	-	-	-
<b>Loss before interest, tax, depreciation, amortisation, other income and fair value</b>		<b>(96,370)</b>	<b>(18,198)</b>	<b>(40,145)</b>	<b>(23,747)</b>
Other income	20	40,210	38,780	-	-
Fair value movement on investment property	27	68,174	-	-	-
<b>Earnings/(Loss) before interest, tax, depreciation and amortisation</b>		<b>12,014</b>	<b>20,582</b>	<b>(40,145)</b>	<b>(23,747)</b>
Finance revenue	21	110,832	36,806	129,468	49,750
Finance costs	22	(206,947)	(146,710)	(1,761)	(2,800)
Depreciation of property and equipment	25	(22,250)	(14,665)	(31)	(4)
Depreciation of right-of-use assets	26(a)	(13,073)	(13,076)	(690)	-
Amortisation of intangible assets	28	(427)	(469)	(18)	(9)
<b>(Loss)/Profit before tax</b>		<b>(119,851)</b>	<b>(117,532)</b>	<b>86,823</b>	<b>23,190</b>
Income tax charge	23(a)	(1,371)	(463)	-	-
<b>(Loss)/Profit for the year</b>		<b>(121,222)</b>	<b>(117,995)</b>	<b>86,823</b>	<b>23,190</b>
<b>Other comprehensive income:</b>					
<i>Items that may be reclassified to profit or loss in subsequent years:</i>					
Exchange differences on translation of foreign operations		7,538	70,941	-	-
<b>Other comprehensive income for the year</b>		<b>7,538</b>	<b>70,941</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive (loss)/income for the year</b>		<b>(113,684)</b>	<b>(47,054)</b>	<b>86,823</b>	<b>23,190</b>
<b>Loss per share</b>					
Basic loss per share (Rs)	24	(0.22)	(0.21)		

The Notes on pages 58 to 93 form an integral part of these financial statements.  
Independent Auditor's report on pages 44 to 49.

SEMARIS LTD AND ITS SUBSIDIARIES

CONSOLIDATED AND SEPARATE STATEMENTS OF FINANCIAL POSITION AS AT 30 JUNE 2024

	Notes	THE GROUP		THE COMPANY	
		30 June 2024	30 June 2023	30 June 2024	30 June 2023
		Rs '000	Rs '000	Rs '000	Rs '000
<b>ASSETS</b>					
<b>Non-current assets</b>					
Property and equipment	25	635,602	550,610	126	42
Right-of-use assets	26(a)	537,404	544,677	2,762	3,452
Investment property	27	985,933	869,945	-	-
Intangible assets	28	935	1,295	64	80
Investments in subsidiaries	29	-	-	2,576,746	2,768,527
Financial assets at amortised cost	32(a)	206,737	266,114	-	-
Deferred tax asset	23(b)	25,379	24,615	-	-
<b>Total non-current assets</b>		<b>2,391,990</b>	<b>2,257,256</b>	<b>2,579,698</b>	<b>2,772,101</b>
<b>Current assets</b>					
Inventories	30	3,844,968	3,805,035	-	-
Contract assets	16(a)	162,348	13,656	-	-
Trade receivables	31	9,632	15,734	-	-
Financial assets at amortised cost	32(a)	73,732	122,041	507,232	133,280
Other assets	33	556,615	605,049	14,003	10,919
Cash in hand and at bank	34	556,731	672,656	39,265	151,565
<b>Total current assets</b>		<b>5,204,026</b>	<b>5,234,171</b>	<b>560,500</b>	<b>295,764</b>
<b>Total assets</b>		<b>7,596,016</b>	<b>7,491,427</b>	<b>3,140,198</b>	<b>3,067,865</b>
<b>EQUITY AND LIABILITIES</b>					
<b>Equity attributable to owners of the parent</b>					
Stated capital	35	3,595,000	3,595,000	3,595,000	3,595,000
Revenue deficit		(733,081)	(611,859)	(475,073)	(561,896)
Other reserves	36	562,715	555,177	-	-
<b>Total equity</b>		<b>3,424,634</b>	<b>3,538,318</b>	<b>3,119,927</b>	<b>3,033,104</b>
<b>Non-current liabilities</b>					
Borrowings	37	2,348,516	2,308,399	-	-
Lease liabilities	26(b)	125,853	131,206	2,036	2,851
Employee benefit liabilities	38	7,217	161	7,247	161
Deferred tax liability	23(b)	20,613	20,347	-	-
<b>Total non-current liabilities</b>		<b>2,502,199</b>	<b>2,460,113</b>	<b>9,283</b>	<b>3,012</b>
<b>Current liabilities</b>					
Trade and other payables	39	352,701	390,932	10,241	31,148
Contract liabilities	16(a)	970,293	832,263	-	-
Bank overdraft	34	152,855	148,527	-	-
Borrowings	37	166,707	101,452	-	-
Lease liabilities	26(b)	12,892	4,270	747	601
Current tax liabilities	23(a)	13,735	15,552	-	-
<b>Total current liabilities</b>		<b>1,669,183</b>	<b>1,492,996</b>	<b>10,988</b>	<b>31,749</b>
<b>Total liabilities</b>		<b>4,171,382</b>	<b>3,953,109</b>	<b>20,271</b>	<b>34,761</b>
<b>Total equity and liabilities</b>		<b>7,596,016</b>	<b>7,491,427</b>	<b>3,140,198</b>	<b>3,067,865</b>

Approved by the Board of Directors on 25 September 2024 and signed on its behalf by:



SIDHARTH SHARMA  
CHAIRMAN



LAURENT PIAT  
CHIEF EXECUTIVE OFFICER

The Notes on pages 58 to 93 form an integral part of these financial statements.  
Independent Auditor's report on pages 44 to 49.

SEMARIS LTD AND ITS SUBSIDIARIES

CONSOLIDATED AND SEPARATE STATEMENTS OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 30 JUNE 2024

THE GROUP

	Stated Capital Rs '000	Revenue Deficit Rs '000	Other Reserves		Total Equity Rs '000
			Revaluation Reserve Rs '000	Foreign Exchange Difference Reserve Rs '000	
<b>As at 1 July 2023</b>	<b>3,595,000</b>	<b>(611,859)</b>	<b>37,130</b>	<b>518,047</b>	<b>3,538,318</b>
Loss for the year	-	(121,222)	-	-	(121,222)
Other comprehensive income for the year	-	-	-	7,538	7,538
Total comprehensive (loss)/income for the year	-	(121,222)	-	7,538	(113,684)
<b>As at 30 June 2024</b>	<b>3,595,000</b>	<b>(733,081)</b>	<b>37,130</b>	<b>525,585</b>	<b>3,424,634</b>
As at 1 July 2022	3,595,000	(493,864)	37,130	447,106	3,585,372
Loss for the year	-	(117,995)	-	-	(117,995)
Other comprehensive income for the year	-	-	-	70,941	70,941
Total comprehensive (loss)/income for the year	-	(117,995)	-	70,941	(47,054)
As at 30 June 2023	3,595,000	(611,859)	37,130	518,047	3,538,318

THE COMPANY

	Stated Capital Rs '000	Revenue Deficit Rs '000	Total Equity Rs '000
	<b>As at 1 July 2023</b>	<b>3,595,000</b>	<b>(561,896)</b>
Profit for the year	-	86,823	86,823
Other comprehensive income for the year	-	-	-
Total comprehensive income for the year	-	86,823	86,823
<b>As at 30 June 2024</b>	<b>3,595,000</b>	<b>(475,073)</b>	<b>3,119,927</b>
As at 1 July 2022	3,595,000	(585,086)	3,009,914
Profit for the year	-	23,190	23,190
Other comprehensive income for the year	-	-	-
Total comprehensive income for the year	-	23,190	23,190
As at 30 June 2023	3,595,000	(561,896)	3,033,104

The Notes on pages 58 to 93 form an integral part of these financial statements.  
Independent Auditor's report on pages 44 to 49.



SEMARIS LTD AND ITS SUBSIDIARIES

CONSOLIDATED AND SEPARATE STATEMENTS OF CASH FLOWS  
FOR THE YEAR ENDED 30 JUNE 2024

	Notes	THE GROUP		THE COMPANY	
		Year ended 30 June 2024	Year ended 30 June 2023	Year ended 30 June 2024	Year ended 30 June 2023
		Rs '000	Rs '000	Rs '000	Rs '000
<b>Operating activities</b>					
(Loss)/Profit before tax		(119,851)	(117,532)	86,823	23,190
<i>Adjustments to reconcile loss/profit before tax:</i>					
Amortisation of intangible assets	28	427	469	18	9
Depreciation of right-of-use assets	26(a)	13,073	13,076	690	-
Depreciation of property and equipment	25	22,250	14,665	31	4
Finance revenue	21	(110,832)	(36,806)	(129,468)	(49,750)
Interest expense on lease liabilities	22/26(b)	11,265	11,297	215	-
Interest expense	22	195,682	135,413	1,546	2,800
Increase in employee benefit liabilities	38	7,086	-	7,086	-
Profit on disposal of property and equipment		-	(343)	-	-
Derecognition of lease liability	19	85	-	-	-
Fair value movement on investment property	27	(68,174)	-	-	-
Foreign exchange differences		3,218	13,848	-	-
Write-down of inventories	13/30(e)	107,658	-	-	-
<i>Working capital adjustments:</i>					
Increase in inventories		(178,299)	(252,415)	-	-
Decrease in trade receivables		7,983	13,961	-	-
Decrease/(Increase) in financial assets at amortised cost		75,837	40,829	(167,806)	985,261
Decrease/(Increase) in other assets		61,725	(82,175)	(3,084)	(2,680)
(Increase)/Decrease in contract assets		(141,428)	2,622	-	-
Decrease in trade and other payables		(49,240)	(10,026)	(20,908)	(48,238)
Increase in contract liabilities		107,335	584,243	-	-
<b>Cash (used in)/generated from operations</b>		<b>(54,200)</b>	<b>331,126</b>	<b>(224,857)</b>	<b>910,596</b>
Interest received on financial assets at amortised cost		9,497	9,429	-	-
Income tax paid	23(a)	(1,678)	-	-	-
<b>Net cash (used in)/generated from operating activities</b>		<b>(46,381)</b>	<b>340,555</b>	<b>(224,857)</b>	<b>910,596</b>
<b>Cash flows from investing activities</b>					
Acquisition of property and equipment	25	(5,110)	(27,202)	(115)	(46)
Acquisition of intangible assets	28	(67)	(321)	(2)	(61)
Proceeds from capital reduction in subsidiary		-	-	69,533	195,098
Loan to related party		-	(38,736)	-	(38,736)
Refund of loan to related party		38,896	-	38,896	-
Acquisition of investment property	27	(17,035)	(4,795)	-	-
Proceeds from sale of property and equipment		-	343	-	-
Interest received		-	-	1,747	-
<b>Net cash flows generated from/(used in) investing activities</b>		<b>16,684</b>	<b>(70,711)</b>	<b>110,059</b>	<b>156,255</b>
<b>Cash flows from financing activities</b>					
Proceeds from borrowings	34(b)	38,454	930,900	-	-
Repayment of borrowings	34(b)	(17,831)	(922,563)	-	(900,000)
Interest paid on lease liabilities	22/26(b)/34(b)	(11,265)	(176)	(215)	-
Principal paid on lease liabilities	26(b)/34(b)	(2,500)	(4,115)	(669)	-
Interest paid	22	(112,429)	(49,700)	-	(41,124)
<b>Net cash flows used in financing activities</b>		<b>(105,571)</b>	<b>(45,654)</b>	<b>(884)</b>	<b>(941,124)</b>
<b>Net (decrease)/increase in cash and cash equivalents</b>		<b>(135,268)</b>	<b>224,190</b>	<b>(115,682)</b>	<b>125,727</b>
Cash and cash equivalents at 1 July		524,129	289,857	151,565	24,188
Net foreign exchange differences		15,015	10,082	3,382	1,650
<b>Cash and cash equivalents at year end</b>	34	<b>403,876</b>	<b>524,129</b>	<b>39,265</b>	<b>151,565</b>

The Notes on pages 58 to 93 form an integral part of these financial statements.  
Independent Auditor's report on pages 44 to 49.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

**CORPORATE AND GROUP INFORMATION****1. Corporate information**

The financial statements of Semaris Ltd (the "Company") and the consolidated financial statements with its subsidiaries (the "Group") for the year ended 30 June 2024 were authorised for issue in accordance with a resolution of the Directors on 25 September 2024. Semaris Ltd is a public limited company incorporated in Mauritius and is listed on the Development and Enterprise Market ("DEM"). Its registered office is situated at Beachcomber House, Botanical Garden Street, Curepipe, Mauritius.

These financial statements will be submitted for consideration and approval at the forthcoming Annual Meeting of Shareholders of the Company.

The principal activities of the Group consist mainly of the development of property for sale across different countries.

**2. Group information****Information on subsidiaries:**

Name of Corporation	Main Business Activity	Country of Incorporation	Effective % Holding June 2024 & 2023
Les Salines PDS Ltd	Property development	Mauritius	100%
Les Salines IHS Limited	Property development	Mauritius	100%
Kingfisher 3 Limited	Investment	Mauritius	100%
Praslin Resort Limited	Property	Seychelles	99%
Gold Coast Resort Limited	Property	Seychelles	100%
Domaine Palm Marrakech S.A.	Property development	Morocco	100%

The operations of the subsidiaries are carried out in the countries in which they are incorporated.

There is no restriction on the ability of the above subsidiaries to transfer funds to the parent in the form of cash dividends or to repay loans.

**BASIS OF PREPARATION AND SUMMARY OF ACCOUNTING POLICIES****3. Basis of preparation and statement of compliance**

The financial statements have been prepared on a historical cost basis except for Investment Property, which is stated at fair value, certain specific classes of Property and Equipment, namely land and buildings which are measured at revalued amounts as disclosed in the accounting policies hereafter. The consolidated financial statements are presented in Mauritian rupees and all values are rounded to the nearest thousand (Rs '000), except when otherwise indicated. Where necessary, comparative figures have been amended to conform with changes in presentation in the current year.

The consolidated financial statements of Semaris Ltd (the "Company") and its subsidiaries (the "Group") comply with the Mauritian Companies Act 2001 and have been prepared in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board (IFRS Accounting Standards).

**4. Summary of accounting policies****(a) Foreign currency translation**

The Group's financial statements are presented in Mauritian rupees, which are also the parent company's functional and presentation currency. Each entity within the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency.

**Transactions and balances**

Transactions in foreign currencies are initially recorded at their respective functional currency spot rates at the date the transaction first qualifies for recognition.

Monetary assets and liabilities denominated in foreign currencies are retranslated at the functional currency spot rate of exchange ruling at the reporting date.

Differences arising on settlement or translation of monetary items are recognised in profit or loss with the exception of monetary items that are designated as part of the hedge of the Group's net investment of a foreign operation. These are recognised in other comprehensive income until the net investment is disposed of, at which time the cumulative amount is reclassified to profit or loss. Tax charges and credits attributable to exchange differences on those monetary items are also recorded in other comprehensive income.

Non-monetary items that are measured at historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value is determined. The gain or loss arising on translation of non-monetary items measured at fair value is treated in line with the recognition of gain or loss on change in fair value of the item (i.e. translation differences on items whose fair value gain or loss is recognised in other comprehensive income or profit or loss is also recognised in other comprehensive income or profit or loss, respectively).

**Group companies**

The assets and liabilities of foreign operations are translated into Mauritian rupees at the rate of exchange prevailing at the reporting date and their profit or loss items are translated at exchange rates prevailing at the transaction dates. The exchange differences arising on the translation are recognised in other comprehensive income. On disposal of a foreign operation, the component of other comprehensive income relating to that particular foreign operation is recognised in profit or loss.

**(b) Financial assets**

The Group classifies its financial assets into the category discussed below, depending on the business model test and contractual cash flows of the asset:

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

**BASIS OF PREPARATION AND SUMMARY OF ACCOUNTING POLICIES (CONT'D)****4. Summary of accounting policies (cont'd)****(b) Financial assets (cont'd)***(i) Amortised cost*

These assets arise principally from the provision of goods and services to customers (e.g. trade receivables), but also incorporate other types of financial assets where the objective is to hold these assets in order to collect contractual cash flows and the contractual cash flows are solely payments of principal and interest. They are initially recognised at fair value plus transaction costs that are directly attributable to their acquisition or issue, and are subsequently carried at amortised cost using the effective interest rate method, less loss allowance for impairment.

Expected credit loss allowance for trade receivables is recognised based on the simplified approach within IFRS 9 using the lifetime expected credit losses. During this process, the probability of non-payment of the trade receivables is assessed. This probability is then multiplied by the amount of the expected loss arising from default to determine the lifetime expected credit loss for the trade receivables. For trade receivables, which are reported net, such loss allowances are recorded in a separate loss allowance account with the loss being recognised in the statements of profit or loss. On confirmation that the trade receivable will not be collectable, the gross carrying value of the asset is written off against the associated loss allowance.

Expected credit loss allowance for receivable from related parties and loans to related parties is recognised based on a forward-looking expected credit loss model. The methodology used to determine the amount of the loss allowance is based on whether there has been a significant increase in credit risk since initial recognition of the financial asset. For those where the credit risk has not increased significantly since initial recognition of the financial asset, twelve months' expected credit losses along with gross interest income are recognised. For those for which credit risk has increased significantly, lifetime expected credit losses along with the gross interest income are recognised. For those that are determined to be credit-impaired, lifetime expected credit losses along with interest income on net basis are recognised.

From time to time, the Group elects to renegotiate the terms of trade receivables due from customers with whom it has previously had a good trading history. Such renegotiation will lead to changes in the timing of payments rather than changes to the amounts owed and in consequence, the new expected cash flows are discounted at the original effective interest rate and any resulting difference to the carrying value is recognised in the statements of profit or loss (operating profit).

The Group and the Company maintain a credit risk rating based on the days past due and qualitative factor as explained above. The counterparty is categorised as follows:

Category	Description	Basis for recognising expected credit losses
Performing	The counterparty has a low risk of default and does not have any past due amounts	12 months' ECL
Doubtful	Amount is >30 days past due or there has been a significant increase in credit risk since initial recognition	Lifetime ECL not credit impaired
In Default	Amount is >90 days past due or there is evidence indicating the asset is credit-impaired	Lifetime ECL credit impaired
Write-off	There is evidence indicating that the debtor is in severe financial difficulty and the Group has no realistic prospect of recovery	Amount is written off

The Company determines that a financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable data:

- significant financial difficulty of the debtor;
- a breach of contract, such as a default or being past due the agreed credit term; or
- it is probable that the debtor will enter bankruptcy or other financial reorganisation.

The Group considers a financial asset to be in default when:

- the debtor is unlikely to pay its credit obligations in full, without recourse by the Group to actions such as realising security (if any is held); or
- the financial asset is more than 90 days past due.

*Write-off*

The gross carrying amount of a financial asset is written off when the Company has no reasonable expectations of recovering a financial asset in its entirety or a portion thereof. The Company individually makes an assessment with respect to the timing and amount of write-off based on whether there is a reasonable expectation of recovery.

The Group's financial assets measured at amortised cost comprise trade receivables, contract assets, financial assets at amortised cost and cash and cash equivalents in the statements of financial position.

Cash and cash equivalents include cash in hand and for the purpose of the statements of cash flows, bank overdrafts. Bank overdrafts are shown as a separate line item in current liabilities in the statements of financial position.

*(ii) Derecognition of financial assets*

A financial asset (or where applicable, a part of a financial asset or part of a group of similar financial assets) is derecognised when:

- the rights to receive cash flows from the asset have expired; or
- the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay them in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

Where the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement and has neither transferred nor retained substantially all the risks and rewards of the asset nor has transferred control of the asset, the asset is recognised to the extent of the Group's continuing involvement in the asset. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

**BASIS OF PREPARATION AND SUMMARY OF ACCOUNTING POLICIES (CONT'D)****4. Summary of accounting policies (cont'd)****(c) Financial Liabilities**

The Group classifies its financial liabilities into the following category:

*Amortised cost*

Financial liabilities at amortised cost include the following items:

Bank borrowings are initially recognised at fair value net of any transaction costs directly attributable to the issue of the instrument. Such interest-bearing liabilities are subsequently measured at amortised cost using the effective interest rate method, which ensures that any interest expense over the period to repayment is at a constant rate on the balance of the liability carried in the statements of financial position. For the purpose of each financial liability, interest expense includes initial transaction costs and any premium payable on redemption, as well as any interest or coupon payable while the liability is outstanding.

Trade payables and other short-term monetary liabilities are initially recognised at fair value and subsequently carried at amortised cost using the effective interest method.

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expired. Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in profit or loss.

**(d) Current versus non-current classification**

The Group presents assets and liabilities in statements of financial position based on current/non-current classification. An asset is current when it is:

- expected to be realised or intended to be sold or consumed in the normal operating cycle;
- held primarily for the purpose of trading;
- expected to be realised within twelve months after the reporting period; or
- cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

A liability is current when:

- it is expected to be settled in the normal operating cycle;
- it is held primarily for the purpose of trading;
- it is due to be settled within twelve months after the reporting period; or
- there is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

The Group classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

**(e) Provisions**

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the Group expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in profit or loss net of any reimbursement.

**(f) Other taxes***Value added tax*

Revenues, expenses and assets are recognised net of the amount of value added tax except:

- where the value added tax incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case the value added tax is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable and receivables and payables that are stated with the amount of value added tax included; and
- the net amount of value added tax recoverable from, or payable to the taxation authority is included as part of accounts receivables or payables in the statements of financial position.

**(g) Impairment of non-financial assets**

The Group assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any such indication exists, or when annual impairment testing for an asset is required, the Group estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs to sell and its value in use, and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets.

Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs to sell, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices or other available fair value indicators.

Impairment losses are recognised in the statements of profit or loss in those expense categories consistent with the function of the impaired asset, except for property previously revalued, where the revaluation was taken to equity. In this case, the impairment is also recognised in equity up to the amount of any previous revaluation.

**BASIS OF PREPARATION AND SUMMARY OF ACCOUNTING POLICIES (CONT'D)****4. Summary of accounting policies (cont'd)****(g) Impairment of non-financial assets (cont'd)**

For each non-financial asset, an assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. If such indication exists, the Group makes an estimate of the recoverable amount of the cash-generating unit. A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in profit or loss unless the asset is carried at a revalued amount, in which case the reversal is treated as a revaluation increase.

Impairment of non-financial assets is assessed at the Company level for Investments in subsidiaries and Inventories. At Group level, impairment assessment is performed for each identifiable cash-generating unit (CGU) for all subsidiaries.

**(h) Revenue recognition***(a) Revenue from contracts with customers***Performance obligations and timing of revenue recognition**

Revenue from customers includes sales of goods made to customers. The Group's main activity consists of property development and it is therefore engaged in the construction and sale of villas.

All revenue generated from the sale of goods defined above is recognised at a point in time when the control of the goods rendered is actually transferred to the customer. This is generally when the goods are delivered to the customer.

**Revenue from sale of villas**

The Group develops and sells villas. Revenue is recognised when control over the villas has been transferred to customers. As per contract terms, customers can cancel the contract anytime by paying applicable penalties. Also, the ownership of villas being constructed is transferred to customers on completion. On cancellation of contract by the customer, the Group has the option to sell the villas to other customers. Therefore, revenue is recognised at a point in time when the legal title has been passed to the customer or upon the signing of the Mise en Jouissance Anticipée ("MJA"), whichever is earlier.

Villas sold by the Group include a one-year snagging period given to customers and a ten-year warranty, which require the Group to either mend a villa's structure and waterproofing during the warranty period if the villa fails to comply with agreed-upon specifications. The warranties are back to back with the Group's suppliers/contractors. For the one-year snagging period, the contractors have to make good (the Group keeps the retention money for one year. If the contractors default to correct the snag, the Group uses the retention money to rectify the snag). For the ten-year guarantee on structure/waterproofing, the Group requests contractors to provide same warranty.

No provision for warranty has been included in the financial statement as management believes that the probability of claims is remote. In accordance with IFRS 15, such warranties are not accounted for as separate performance obligations and hence, no revenue is allocated to them. Instead, a provision is made for the costs of satisfying the warranties in accordance with IAS 37 Provisions, Contingent Liabilities and Contingent Assets as and when a claim arises.

**Determining transaction price**

The transaction price of the Group's revenue streams is mostly derived from fixed-price contracts and therefore, the amount of revenue to be earned from each contract is determined by reference to those fixed prices.

**Allocating amounts to performance obligations**

Each contract has a fixed price which is correspondingly allocated to the performance obligations.

*(b) Other income earned by the Group is recognised on the following bases:*

- Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset except for financial assets that subsequently become credit-impaired. For credit-impaired financial assets, the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance)
- Management income
- Other operating income

**5 (i). Standards, Amendments to published Standards and Interpretations effective in the reporting period****IFRS 17 Insurance Contracts**

IFRS 17 creates one accounting model for all insurance contracts in all jurisdictions that apply IFRS Accounting Standards. IFRS 17 requires an entity to measure insurance contracts using updated estimates and assumptions that reflect the timing of cash flows and take into account any uncertainty relating to insurance contracts. The financial statements of an entity will reflect the time value of money in estimated payments required to settle incurred claims. Insurance contracts are required to be measured based only on the obligations created by the contracts. An entity will be required to recognise profits as an insurance service is delivered, rather than on receipt of premiums. This standard replaces IFRS 4 – Insurance Contracts. The amendments have no impact on the Group's financial statements.

**IAS 1 Presentation of Financial Statements & IFRS Practice Statement 2 Making Materiality Judgements**

Disclosure of Accounting Policies: The amendments require companies to disclose their material accounting policy information rather than their significant accounting policies, with additional guidance provided to the Standard to explain how an entity can identify material accounting policy information with examples of when accounting policy information is likely to be material. These amendments have no effect on the measurement or presentation of any items of the Group's financial statements but affect the disclosure of accounting policies of the Group. During the year, only material accounting policy information is disclosed in the Group's financial statements.

**IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors**

Definition of Accounting Estimates: The amendments clarify how companies should distinguish changes in accounting policies from changes in accounting estimates by replacing the definition of a change in accounting estimates with a new definition of accounting estimates. Under the new definition, accounting estimates are "monetary amounts in financial statements that are subject to measurement uncertainty." The requirements for recognising the effect of change in accounting prospectively remain unchanged. The amendments have no impact on the Group's financial statements.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

**BASIS OF PREPARATION AND SUMMARY OF ACCOUNTING POLICIES (CONT'D)****5 (i). Standards, Amendments to published Standards and Interpretations effective in the reporting period (cont'd)****IAS 12 Income Taxes**

*Deferred Tax related to Assets and Liabilities arising from a Single Transaction:* The amendment clarifies how a company accounts for income tax, including deferred tax, which represents tax payable or recoverable in the future. In specified circumstances, companies are exempt from recognising deferred tax when they recognise assets or liabilities for the first time. The aim of the amendments is to reduce diversity in the reporting of deferred tax on leases and decommissioning obligations by clarifying when the exemption from recognising deferred tax would apply to the initial recognition of such items. The amendments have no impact on the Group's financial statements.

*International Tax Reform — Pillar Two Model Rules:* The amendments provide a temporary exception to the requirements regarding deferred tax assets and liabilities related to pillar two income taxes. The amendments have no impact on the Group's financial statements.

**5 (ii). Standards, Amendments to published Standards and Interpretations issued but not yet effective**

Certain standards, amendments to published standards and interpretations have been issued that are mandatory for accounting periods beginning on or after 1 January 2024 or later periods, but which the Group has not early adopted.

At the reporting date of these financial statements, the following were in issue but not yet effective:

**Effective date 1 January 2024****IAS 1 Presentation of Financial Statements**

*Classification of Liabilities as Current or Non-Current:* Narrow-scope amendments to IAS 1 to clarify how to classify debt and other liabilities as current or non-current.

*Non-Current Liabilities with Covenants:* Subsequent to the release of amendments to IAS 1 Classification of Liabilities as Current or Non-Current, the IASB amended IAS 1 further in October 2022. If an entity's right to defer is subject to the entity complying with specified conditions, such conditions affect whether that right exists at the end of the reporting period, if the entity is required to comply with the condition on or before the end of the reporting period and not if the entity is required to comply with the conditions after the reporting period. The amendments also provide clarification on the meaning of 'settlement' for the purpose of classifying a liability as current or non-current.

**IFRS 16 Leases**

*Lease Liability in a Sale and Leaseback:* The amendment clarifies how a seller-lessee subsequently measures sale and leaseback transactions that satisfy the requirements in IFRS 15 to be accounted for as a sale.

**IAS 7 Statement of Cash Flows & IFRS 7 Financial Instruments: Disclosures**

*Supplier Finance Arrangements:* The amendments add disclosure requirements, and 'signposts' within existing disclosure requirements that ask entities to provide qualitative and quantitative information about supplier finance arrangements.

**Effective date 1 January 2025****IAS 21 The Effects of Changes in Foreign Exchange Rates**

*Lack of Exchangeability:* The amendments contain guidance to specify when a currency is exchangeable and how to determine the exchange rate when it is not.

**Effective date 1 January 2026****IFRS 9 Financial Instruments & IFRS 7 Financial Instruments: Disclosures**

*Classification and Measurement of Financial Instruments:* The amendments clarify that a financial liability is derecognised on the 'settlement date' and introduce an accounting policy choice to derecognise financial liabilities settled using an electronic payment system before the settlement date. Other clarifications include the classification of financial assets with ESG-linked features via additional guidance on the assessment of contingent features. Clarifications have been made to non-recourse loans and contractually linked instruments. Also, additional disclosures have been introduced for financial instruments with contingent features and equity instruments designated at fair value through other comprehensive income.

**Effective date 1 January 2027****IFRS 18 Presentation and Disclosure in Financial Statements**

*Presentation and Disclosure in Financial Statements:* IFRS 18 introduces new requirements on presentation within the statement of profit or loss, including specified totals and subtotals presented within the statement of profit or loss within one of the following five categories – operating, investing, financing, income taxes and discontinued operations. It also requires disclosure of management-defined performance measures and includes new requirements for aggregation and disaggregation of financial information based on the identified 'roles' of the primary financial statements and the notes. In addition, it brings about consequential amendments to other accounting standards. This standard replaces IAS 1 - Presentation of Financial Statements.

**IFRS 19 Subsidiaries without Public Accountability: Disclosures**

*Subsidiaries without Public Accountability: Disclosures:* IFRS 19 is a non-mandatory standard. It specifies the disclosure requirements that eligible subsidiaries are permitted to apply instead of the disclosure requirements in other IFRS accounting standards. It allows eligible entities to benefit from reduced disclosure requirements while still applying the recognition, measurement and presentation requirements in other IFRS accounting standards. Subsidiaries are eligible to apply IFRS 19 if they do not have public accountability and their parent, intermediate parent or ultimate parent company produces consolidated financial statements available for public use that comply with IFRS Accounting Standards.

**The effective date of this amendment has been deferred indefinitely until further notice****IFRS 10 Consolidated Financial Statements**

*Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (Amendments to IFRS 10 and IAS 28):* Narrow-scope amendment to address an acknowledged inconsistency between the requirements in IFRS 10 and those in IAS 28 (2011) in dealing with the sale or contribution of assets between an investor and its associate or joint venture.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

**BASIS OF PREPARATION AND SUMMARY OF ACCOUNTING POLICIES (CONT'D)****5 (ii). Standards, Amendments to published Standards and Interpretations issued but not yet effective (cont'd)****IAS 28 Investments in Associates and Joint Ventures**

*Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (Amendments to IFRS 10 and IAS 28):* Narrow-scope amendment to address an acknowledged inconsistency between the requirements in IFRS 10 and those in IAS 28 (2011) in dealing with the sale or contribution of assets between an investor and its associate or joint venture.

Where relevant, the Group is still evaluating the effect of these Standards, Amendments to published Standards and Interpretations issued but not yet effective on the presentation of its financial statements.

**GROUP BUSINESS, OPERATIONS AND MANAGEMENT****6. Basis of consolidation**

The consolidated financial statements comprise the financial statements of the Group and its subsidiaries as at 30 June 2024.

Control is achieved when the Group is exposed, or has rights to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Group controls an investee if and only if the Group has:

- power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee);
- exposure, or rights, to variable returns from its involvement with the investee; and
- the ability to use its power over the investee to affect its returns.

When the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- the contractual arrangement with the other vote holders of the investee;
- rights arising from other contractual arrangements; and
- the Group's voting rights and potential voting rights.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated financial statements from the date the Group gains control until the date the Group ceases to control the subsidiary.

**7. Business combinations**

Business combinations are accounted for using the acquisition method. The cost of an acquisition is measured as the aggregate of the consideration transferred, measured at acquisition date fair value and the amount of any non-controlling interest in the acquiree. For each business combination, the Group elects to measure the non-controlling interest in the acquiree either at fair value or at the proportionate share of the acquiree's identifiable net assets. Acquisition-related costs are expensed as incurred.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquiree.

Sometimes, a business combination is achieved in stages, where the acquirer obtains control of an acquiree in which it held an equity interest immediately before the acquisition date, the previously held equity interest is remeasured to fair value as its acquisition date fair value and any resulting gain or loss is recognised in profit or loss.

In a business combination achieved in stages, the acquirer shall remeasure its previously held equity interest in the acquiree at its acquisition date fair value and recognise the resulting gain or loss, if any, in profit or loss or other comprehensive income, as appropriate. In prior reporting periods, the acquirer may have recognised changes in the value of its equity interest in the acquiree in other comprehensive income. If so, the amount that was recognised in other comprehensive income shall be recognised on the same basis as would be required if the acquirer had disposed directly of the previously held equity interest.

The acquirer shall recognise goodwill as of the acquisition date measured as the excess of (a) over (b) below:

(a) the aggregate of:

- (i) the consideration transferred measured in accordance with this IFRS, which generally requires acquisition date fair value (see paragraph 37);
- (ii) the amount of any non-controlling interest in the acquiree measured in accordance with this IFRS; and
- (iii) in a business combination achieved in stages (see paragraphs 41 and 42), the acquisition date fair value of the acquirer's previously held equity interest in the acquiree.

(b) the net of the acquisition date amounts of the identifiable assets acquired and the liabilities assumed measured in accordance with this IFRS.

Any contingent consideration to be transferred by the acquirer will be recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration which is deemed to be an asset or a liability will be recognised in accordance with IFRS 9 either through equity or profit or loss.

If the contingent consideration is classified as equity, it shall not be remeasured and its subsequent settlement shall be accounted for in equity.

When the Group ceases to have control, any retained interest in the entity is remeasured to its fair value, with the change in carrying amount recognised in profit or loss. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

**GROUP BUSINESS, OPERATIONS AND MANAGEMENT (CONT'D)**

**8. Financial risk management objectives and policies**

The Group's principal liabilities comprise bank loans, overdrafts, leases liabilities and trade and other payables. The main purpose of these financial liabilities is to raise finance for the Group's operations. The Group has various financial assets, such as trade receivables, financial assets at amortised cost and cash and cash equivalents which arise directly from its operations.

The Group's activities, therefore, expose it to a variety of financial risks: market risk (including currency risk and cash flow interest rate risk), credit risk and liquidity risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance. The Board of Directors reviews and agrees policies for managing each of these risks, which are summarised as follows:

**(i) Credit risk**

The Group's credit risk arises mainly from cash and cash equivalents, contract assets, financial assets at amortised cost as well as credit exposures to customers, including outstanding receivables.

Credit risk is managed on a Group basis. For banks and financial institutions, only independently rated parties are accepted.

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Group has no significant concentration of credit risk, with exposure spread over a large number of counterparties and customers. The Group trades only with recognised, creditworthy third parties. The Group has policies in place to ensure that sales of services are made to customers with an appropriate credit history. Advance payments are requested where necessary until positive credit rating is established. The Group also has insurance covers to reduce financial losses in case of default by customers.

With respect to credit risk arising from the other financial assets of the Group, which comprise cash and cash equivalents and financial assets at amortised cost, the Group's exposure to credit risk arises from default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments as stated in the statements of financial position or notes to the financial statements.

The following table shows the maximum exposure to credit risk for the components of the statements of financial position:

THE GROUP	Neither Past Due nor Impaired Rs '000	Past Due but not Impaired			Carrying Amount at Year End Rs '000
		Less than 3 Months Rs '000	3 to 12 Months Rs '000	> 1 Year Rs '000	
2024					
Trade receivables	9,632	-	-	-	9,632
Financial assets at amortised cost	280,469	-	-	-	280,469
Cash in hand and at bank	556,731	-	-	-	556,731
	<b>846,832</b>	-	-	-	<b>846,832</b>

	Neither Past Due nor Impaired Rs '000	Past Due but not Impaired			Carrying Amount at Year End Rs '000
		Less than 3 Months Rs '000	3 to 12 Months Rs '000	> 1 Year Rs '000	
2023					
Trade receivables	15,734	-	-	-	15,734
Financial assets at amortised cost	388,155	-	-	-	388,155
Cash in hand and at bank	672,656	-	-	-	672,656
	<b>1,076,545</b>	-	-	-	<b>1,076,545</b>

THE COMPANY	Neither Past Due nor Impaired Rs '000	Past Due but not Impaired			Carrying Amount at Year End Rs '000
		Less than 3 Months Rs '000	3 to 12 Months Rs '000	> 1 Year Rs '000	
2024					
Financial assets at amortised cost	507,232	-	-	-	507,232
Cash in hand and at bank	39,265	-	-	-	39,265
	<b>546,497</b>	-	-	-	<b>546,497</b>

	Neither Past Due nor Impaired Rs '000	Past Due but not Impaired			Carrying Amount at Year End Rs '000
		Less than 3 Months Rs '000	3 to 12 Months Rs '000	> 1 Year Rs '000	
2023					
Financial assets at amortised cost	133,280	-	-	-	133,280
Cash in hand and at bank	151,565	-	-	-	151,565
	<b>284,845</b>	-	-	-	<b>284,845</b>

**(ii) Market risk**

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market prices comprise two types of risks: interest rate risk and currency risk. Financial instruments affected by market risk include bank accounts, trade receivables, trade and other payables and loans and borrowings.

The sensitivity analysis in the following sections relates to the position as at 30 June 2024 and 30 June 2023. The sensitivity analysis has been prepared on the basis that the amount of net debt, the ratio of fixed to floating interest rates of the debt and the proportion of financial statements in foreign currencies are all constant. The analysis excludes the impact of movements in market variables on the carrying value of provisions and on the non-financial assets and liabilities of the Group.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

**GROUP BUSINESS, OPERATIONS AND MANAGEMENT (CONT'D)**

**8. Financial risk management objectives and policies (cont'd)**

**(ii) Market risk (cont'd)**

**(a) Foreign currency risk**

Foreign currency risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Group is exposed to foreign currency risk with respect to foreign currency arising from foreign supplies and revenue. The Group mitigates part of its foreign currency risk through trading activities.

The following table demonstrates the sensitivity to a reasonable possible change in Moroccan dirham and Seychelles rupee exchange rates, with all other variables held constant, of the Group's profit/(loss) before tax (due to changes in the fair value of monetary assets and liabilities) and the Group's equity (due to changes in the fair value of net investment in foreign operations). Sensitivity rates are derived from historical observations for the past three years as at 30 June 2023 and 2024.

	Increase in Rates	THE GROUP Effect on (Loss)/ Profit before Tax Rs '000
<b>2024</b>		<b>17,796</b>
Moroccan dirhams	5%	<b>(6,525)</b>
United States dollars	6%	
<b>2023</b>		
Moroccan dirhams	4%	17,018
United States dollars	4%	(4,295)

A decrease in the rates has an equal and opposite effect on profit before tax and equity.

**Currency profile**

The currency profile of the Group's financial assets and liabilities is summarised as follows:

	THE GROUP				THE COMPANY			
	FINANCIAL ASSETS		FINANCIAL LIABILITIES		FINANCIAL ASSETS		FINANCIAL LIABILITIES	
	30 June 2024	30 June 2023	30 June 2024	30 June 2023	30 June 2024	30 June 2023	30 June 2024	30 June 2023
	Rs '000	Rs '000	Rs '000	Rs '000	Rs '000	Rs '000	Rs '000	Rs '000
Mauritian rupees	39,312	191,141	2,599,178	2,517,458	546,497	284,845	13,024	31,148
Moroccan dirhams	806,565	885,396	450,643	459,941	-	-	-	-
United States dollars	955	8	109,703	107,387	-	-	-	-
	<b>846,832</b>	1,076,545	<b>3,159,524</b>	3,084,786	<b>546,497</b>	284,845	<b>13,024</b>	31,148

Net exposure, excluding Mauritian rupees

	THE GROUP		THE COMPANY	
	30 June 2024	30 June 2023	30 June 2024	30 June 2023
	Rs '000	Rs '000	Rs '000	Rs '000
	<b>247,174</b>	318,076	<b>533,473</b>	-

**(b) Interest rate risk**

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's exposure to the risk of changes in market interest rates relates primarily to the Group's interest-bearing loans and borrowings with floating interest rates.

As the Group has no significant interest-bearing assets, the Group's income and operating cash flows are substantially independent of changes in market interest rates. The Group's interest rate risk arises from long-term borrowings. Borrowings issued at variable rates expose the Group to cash flow interest rate risk. Borrowings issued at fixed rates expose the Group to fair value interest rate risk. The Group's policy is to manage its interest cost using a mix of fixed and variable rate debts.

The following table demonstrates the sensitivity to a reasonably possible change in interest rates, with all other variables held constant, of the Group's profit before taxation (through the impact of variable rate borrowing).

The sensitivity of profit before tax to a reasonably possible change in interest rate of  $\pm 100$  basis points (2023:  $\pm 100$  basis points), with all other variables held constant is shown below. The sensitivity has been based on the net exposure of financial assets and liabilities at the reporting date. These changes are considered to be reasonably possible based on observations of current market conditions.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

GROUP BUSINESS, OPERATIONS AND MANAGEMENT (CONT'D)

8. Financial risk management objectives and policies (cont'd)

(ii) Market risk (cont'd)

	Increase/ Decrease in Rates %	THE GROUP	THE COMPANY
		Effect on Profit/Loss before Tax Rs '000	Effect on Profit/Loss before Tax Rs '000
<b>2024</b>			
Interest-bearing loans and borrowings in Mauritian rupees	1%	10,869	-
Interest-bearing loans and borrowings in Moroccan dirhams	1%	(494)	-
Interest-bearing lease liabilities in Mauritian rupees	1%	28	28
Interest-bearing lease liabilities in United States dollars	1%	(1,027)	-
Interest-bearing lease liabilities in Moroccan dirhams	1%	(171)	-
<b>2023</b>			
Interest-bearing loans and borrowings in Mauritian rupees	1%	(6,750)	-
Interest-bearing loans and borrowings in Moroccan dirhams	1%	(365)	-
Interest-bearing lease liabilities in Mauritian rupees	1%	(35)	(35)
Interest-bearing lease liabilities in United States dollars	1%	(836)	-
Interest-bearing lease liabilities in Moroccan dirhams	1%	(160)	-

A decrease in the rates has an equal and opposite effect on loss/profit before tax.

(iii) Liquidity risk

Liquidity risk is the risk that the Group encounters difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset. Liquidity risk arises because of the possibility that the Group and the Company might be unable to meet their payment obligations when they fall due as a result of mismatches in the timing of the cash flows under both normal and stress circumstances. Such scenarios could occur when funding needed for illiquid asset positions is not available to the Group and the Company on acceptable terms. To limit this risk, management maintains a balance between continuity of funding and flexibility through the use of bank overdrafts, bank loans and lease liabilities. Management also stresses on a Group cash flow management to ensure efficient use of cash surpluses. Management monitors rolling forecasts of the Group's liquidity reserve on the basis of expected cash flow and does not foresee any major liquidity risk over the next two years.

The table below summarises the maturity profile of the Group's financial liabilities.

THE GROUP	On Demand Rs '000	Less than 3 Months Rs '000	3 to 12 Months Rs '000	1 to 5 Years Rs '000	> 5 Years Rs '000	Total Rs '000
<b>2024</b>						
Trade and other payables	-	352,701	-	-	-	352,701
Bank overdraft	152,855	-	-	-	-	152,855
Borrowings*	-	35,620	273,771	1,924,005	855,134	3,088,530
Lease liabilities*	-	204	24,644	85,472	561,749	672,069
	<b>152,855</b>	<b>388,525</b>	<b>298,415</b>	<b>2,009,477</b>	<b>1,416,883</b>	<b>4,266,155</b>
<b>2023</b>						
Trade and other payables	-	390,932	-	-	-	390,932
Bank overdraft	148,527	-	-	-	-	148,527
Borrowings*	-	43,693	204,976	1,918,914	885,605	3,053,188
Lease liabilities*	-	204	12,033	33,259	614,519	660,015
	<b>148,527</b>	<b>434,829</b>	<b>217,009</b>	<b>1,952,173</b>	<b>1,500,124</b>	<b>4,252,662</b>

\* Borrowings and lease liabilities include future interest costs.

THE COMPANY	On Demand Rs '000	Less than 3 Months Rs '000	3 to 12 Months Rs '000	1 to 5 Years Rs '000	> 5 Years Rs '000	Total Rs '000
<b>2024</b>						
Trade and other payables	-	10,241	-	-	-	10,241
Lease liabilities*	-	204	716	2,273	-	3,193
	-	<b>10,445</b>	<b>716</b>	<b>2,273</b>	-	<b>13,434</b>
<b>2023</b>						
Trade and other payables	-	31,148	-	-	-	31,148
Lease liabilities*	-	204	611	3,261	-	4,076
	-	<b>31,352</b>	<b>611</b>	<b>3,261</b>	-	<b>35,224</b>

\* Lease liabilities include future interest costs.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

**GROUP BUSINESS, OPERATIONS AND MANAGEMENT (CONT'D)**

**8. Financial risk management objectives and policies (cont'd)**

*(iv) Financial instruments by category*

**Financial assets**

Trade receivables  
Financial assets at amortised cost  
Cash in hand and at bank

**Financial liabilities**

Trade and other payables  
Borrowings  
Bank overdraft  
Lease liabilities

THE GROUP		THE COMPANY	
30 June 2024	30 June 2023	30 June 2024	30 June 2023
Rs '000	Rs '000	Rs '000	Rs '000
<b>Amortised Cost</b>		<b>Amortised Cost</b>	
9,632	15,734	-	-
280,469	388,155	507,232	133,280
556,731	672,656	39,265	151,565
<b>846,832</b>	<b>1,076,545</b>	<b>546,497</b>	<b>284,845</b>
<b>352,701</b>		<b>10,241</b>	
2,515,223	390,932	-	31,148
152,855	2,409,851	-	-
138,745	148,527	-	-
3,159,524	135,476	2,783	-
	3,084,786	13,024	31,148

The fair value of long-term assets and borrowings is disclosed as follows:

**Level 3**

**Financial assets**

Financial assets at amortised cost

**Financial liabilities**

Borrowings

THE GROUP	
30 June 2024	30 June 2023
Rs '000	Rs '000
<b>Fair Value</b>	
295,036	318,034
<b>1,413,525</b>	<b>1,411,556</b>

The fair value of financial assets at amortised cost and borrowings for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the Company for similar financial instruments.

**9. Capital management**

The primary objectives of the Group, when managing capital, is to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

The Group manages and makes adjustments to its capital structure in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may issue new shares.

The Group monitors capital using a gearing ratio, which is net debt divided by total equity plus debt. The actual gearing is higher than anticipated by management and is principally due to the financing of projects as part of the Group's strategy. The gearing ratio will improve once cash is generated from the projects. The Group includes within net debt interest-bearing loans and borrowings adjusted for interest accrued but not yet paid, less cash and cash equivalents. The target gearing of the Group is dependent on the country of operation and project. As such, Domaine Palm Marrakech S.A. and Praslin Resort Limited have a target gearing of 80:20 and 50:50 respectively. Total equity is attributable to equity holders of the parent as shown in the statement of financial position. The gearing ratios at 30 June 2024 and 30 June 2023 were as follows:

	THE GROUP		THE COMPANY	
	30 June 2024	30 June 2023	30 June 2024	30 June 2023
	Rs '000	Rs '000	Rs '000	Rs '000
Interest-bearing loans and borrowings	3,088,530	3,053,188	-	-
Bank overdraft	152,855	148,527	-	-
Lease liabilities	672,069	660,015	3,193	4,077
Less interest costs included above	(1,106,631)	(1,167,876)	(410)	(625)
Less cash in hand and at bank	(556,731)	(672,656)	(39,265)	(151,565)
<b>Net Debt</b>	<b>2,250,092</b>	<b>2,021,198</b>	<b>(36,482)</b>	<b>(148,113)</b>
<b>Total equity</b>	<b>3,424,634</b>	<b>3,538,318</b>	<b>3,119,927</b>	<b>3,033,104</b>
<b>Equity attributable to equity holders of the parent</b>	<b>3,424,634</b>	<b>3,538,318</b>	<b>3,119,927</b>	<b>3,033,104</b>
<b>Gearing ratio (net debt/total equity plus debt)</b>	<b>40%</b>	<b>36%</b>	<b>N/A</b>	<b>N/A</b>
<b>Gearing ratio (net debt excluding IFRS 16 Leases/total equity plus debt)</b>	<b>32%</b>	<b>28%</b>	<b>N/A</b>	<b>N/A</b>

For the financial year ended 30 June 2024, the Company is fully funded by equity.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

GROUP BUSINESS, OPERATIONS AND MANAGEMENT (CONT'D)

10. Distributions

**Cash dividend to equity holders**

The Company recognises a liability to make cash distributions to equity holders when the distribution is authorised by the Board.

If the Company declares dividends to holders of equity instruments after the reporting period, the Company shall not recognise those dividends as a liability at the end of the reporting period. If dividends are declared after the reporting period but before the financial statements are authorised for issue, the dividends are not recognised as a liability at the end of the reporting period because no obligation exists at that time. Such dividends are disclosed in the notes in accordance with IAS 1.

As at 30 June 2024, no dividend has been declared (2023: Nil).

11. Segmental reporting

The Group presents segmental information using geographical segments. This is based on the internal management and financial reporting systems and reflects the risks and earnings structure of the Group. Management monitors the operating results of its business units separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on operating profit or loss and is measured consistently with operating profit or loss in the consolidated financial statements.

Segmental information has been disclosed on a geographical basis as follows:

2024	Mauritius	Morocco	Seychelles	Consolidation	Total
	Rs '000	Rs '000	Rs '000	Adjustment Rs '000	Rs '000
Revenue from contract with customers*	-	608,096	-	-	608,096
Direct costs	-	(411,041)	-	-	(411,041)
Other expenses	(38,818)	(64,874)	(716)	-	(104,408)
Write-down of inventories	(113,168)	-	-	5,510	(107,658)
Other income	-	40,210	-	-	40,210
Fair value movement on investment property	-	68,174	-	-	68,174
Finance revenue	129,468	8,662	560	(27,858)	110,832
Finance costs	(141,891)	(8,133)	(7,747)	(49,176)	(206,947)
Depreciation and amortisation	(1,445)	(22,971)	(2,267)	(9,067)	(35,750)
(Loss)/Profit after tax	(184,824)	154,054	(10,170)	(80,282)	(121,222)
Segment assets:					
- Non-current assets	2,427,966	1,743,554	220,266	(1,999,796)	2,391,990
- Current assets	2,857,965	2,974,823	115,998	(744,760)	5,204,026
Segment liabilities	2,748,462	1,908,971	272,532	(758,583)	4,171,382
<b>Other segment information:</b>					
Capital expenditure	3,815	19,211	236	-	23,262
Depreciation of property and equipment	(340)	(21,910)	-	-	(22,250)
Depreciation of right-of-use assets	(856)	(883)	(2,267)	(9,067)	(13,073)
Amortisation of intangible assets	(249)	(178)	-	-	(427)
2023	Mauritius	Morocco	Seychelles	Consolidation	Total
	Rs '000	Rs '000	Rs '000	Adjustment Rs '000	Rs '000
Revenue from contract with customers*	-	265,490	-	-	265,490
Direct costs	-	(120,914)	-	-	(120,914)
Other expenses	(37,230)	(53,538)	(737)	-	(91,505)
Other income	-	38,780	-	-	38,780
Finance revenue	38,543	9,561	-	(11,298)	36,806
Finance costs	(127,253)	(7,355)	(7,534)	(4,568)	(146,710)
Depreciation and amortisation	(969)	(15,959)	(2,240)	(9,042)	(28,210)
(Loss)/Profit after tax	(131,425)	48,099	(10,485)	(24,184)	(117,995)
Segment assets:					
- Non-current assets	2,774,832	1,609,162	213,533	(2,340,271)	2,257,256
- Current assets	2,521,056	2,799,551	115,161	(201,597)	5,234,171
Segment liabilities	2,573,595	1,379,336	252,702	(252,524)	3,953,109
<b>Other segment information:</b>					
Capital expenditure	4,119	14,197	17,454	-	35,770
Depreciation of property and equipment	(278)	(14,387)	-	-	(14,665)
Depreciation of right-of-use assets	(497)	(1,298)	(2,239)	(9,042)	(13,076)
Amortisation of intangible assets	(195)	(274)	-	-	(469)

\* No intersegment revenue was derived during the year. Revenue from contract with customers relates to the sale of villas and plots of land in Morocco.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

**12. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES**

The preparation of the Group's and the Company's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities at the end of the reporting period. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the assets or liabilities affected in future periods.

**Judgements**

In the process of applying the Group's and the Company's accounting policies, management has made the following judgements, which have the most significant effect on the amounts recognised in the consolidated financial statements:

**Going concern**

The Group maintained a strong cash position due to the robust performance of DPM. As of year end, the Group's cash at bank amounted to Rs 557m (2023: Rs 673m), with DPM holding Rs 516m (2023: Rs 521m). However, the Group's net assets decreased by Rs 113m compared to the prior year, primarily due to write-down of inventories recognised following the NRV test on Phase 1a of the Harmonie Golf Villas project.

**(i) Mauritius**

At year end, LSPL successfully rescheduled its debt with both SBM (Mauritius) Bank Limited and NMH. To facilitate the launch of Phase 1a, LSPL has been granted a GFA line of Rs 2bn and an enhanced bank overdraft facility of Rs 580m. Additionally, it is anticipated that Semaris will receive at least Rs 118m from DPM in the coming financial year, which will be invested in LSPL. These measures are expected to support the ongoing viability of both Semaris and LSPL.

**(ii) Morocco**

Important cash flows have been generated by DPM, which is sufficient to cover the expenses of the Company for the next 12 months. Management is also working on the feasibility of Phase 2, which will go on the market within the next financial year.

**(iii) Seychelles**

A letter of intent has been obtained from a partner and the management of Semaris Group is working collectively with the engaged partner to finalise a deal. For the next financial year, the holding Company, Semaris, has confirmed its intention to support the financial obligation of Praslin Resort Limited for the next 12 months.

Based on the above, management remains confident on the going concern of the Group and the Company for the next 12 months and hence, the financial statements have been prepared on a going concern basis.

**Recognition of revenue**

The Group recognises revenue at a point in time when the legal title has been passed to the customer or upon signing of the Mise en Jouissance Anticipée ("MJA"), whichever is earlier. Although the customer would not have the title deed, it obtains control of the villa at MJA stage because it can prevent others from directing the use of, and obtaining the benefits from, the villa. Therefore, the Group recognises revenue relating to the sale of villas at MJA stage.

**Estimates and assumptions**

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below. The Group based its assumptions and estimates on parameters available when the consolidated financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

**Impairment of financial assets**

The loss allowances for financial assets are based on assumptions about risk of default and expected loss rates. The Group uses judgement in making these assumptions and selecting the inputs to the impairment calculations, based on the Group's past history, existing market conditions as well as forward-looking estimates at the end of each reporting period.

**Impairment of non-financial assets**

An impairment exists when the carrying value of an asset or cash-generating unit exceeds its recoverable amount, which is the higher of its fair value less costs to sell and its value in use. The fair value less costs to sell calculation is based on available data from binding sales transactions, conducted at arm's length, for similar assets or observable market prices less incremental costs for disposing of the asset. The value in use calculation is based on a discounted cash flow model. The cash flows are derived from the budget for the next five years. The recoverable amount is most sensitive to the discount rate used for the discounted cash flow model as well as the expected future cash inflows and the growth rate used for extrapolation purposes.

The Group's assessment of impairment of non-financial assets is disclosed under Notes 25 and 27 respectively.

**Taxes**

Uncertainties exist with respect to the interpretation of complex tax regulations, changes in tax laws, and the amount and timing of future taxable income. Provisions for possible tax consequences are based on estimates (Note 23).

**Valuation of land and buildings under Investment Property**

The fair value of land and buildings classified as Investment property is determined by independent real estate valuation experts using recognised valuation techniques and the principles of IFRS 13 Fair Value Measurement.

Land and buildings are measured based on estimates prepared by independent real estate valuation experts. The significant methods and assumptions used by valuers in estimating the fair value of Investment property are set out in Note 27.

**Estimations of the useful lives and residual value of the assets**

The depreciation charge calculation requires an estimation of the economic useful life of the Property and equipment of the Group analysed by component as well as their residual values (Note 25).

**Fair value measurements**

When the fair values of financial instruments recorded on the statement of financial position cannot be derived from active markets, they are determined using a variety of valuation techniques. The inputs to those models are derived from observable market data where possible, but where observable market data is not available, a degree of judgement is required to establish fair values. The significant methods and assumptions used by valuers in estimating the fair value are set out in Notes 25 and 27 respectively.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

12. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES (CONT'D)

Estimates and assumptions (cont'd)

**Limitation of sensitivity analysis**

Sensitivity analysis in respect of market risk demonstrates the effect of a change in a key assumption while other assumptions remain unchanged. In reality, there is a correlation between the assumptions and other factors. It should also be noted that these sensitivities are non-linear and larger or smaller impacts should not be interpolated or extrapolated from these results.

Sensitivity analysis does not take into consideration how the Group's assets and liabilities are managed. Other limitations include the use of hypothetical market movements to demonstrate potential risk that only represents the Group's view of possible near-term market changes that cannot be predicted with any certainty.

SIGNIFICANT TRANSACTIONS AND EVENTS

13. Write-down of inventories

	Note	THE GROUP	
		Year ended 30 June 2024	Year ended 30 June 2023
		Rs '000	Rs '000
Write-down of inventories	30	107,658	-

Write-down of inventory for the year ended 30 June 2024 amounted to Rs 108m relating to Phase 1a of the Harmonie Golf Villas project. The impairment represents the loss incurred on units reserved as of 30 June 2024 (2023: Nil).

14. Events after the reporting date

Events which occurred after the reporting date and require disclosure in the financial statements for the year ended 30 June 2024 are as follows:

- (i) A GFA line up to Rs 2bn has been obtained from SBM (Mauritius) Bank Limited to launch Phase 1a of Harmonie Golf Villas. In the same respect, the overdraft limit on LSPL has been enhanced to Rs 580m.
- (ii) Semaris inscribed a corporate guarantee of Rs 280m in favour of LSPL to cater for any shortfall of cash in case of default. Management has assessed the impact of the corporate guarantee based on the forecasted cash flow provided by LSPL, where the probability of accounting any financial obligation is remote over the next financial year.
- (iii) LSPL obtained its decennial insurance coverage for Phase 1a as well as a Contractors' All-Risk cover to cater for infrastructure costs and units sold under Phase 1a.
- (iv) On 26 July 2024, the Finance (Miscellaneous Provisions) Act 2024 was promulgated into law and requires an affected company, in every year, to pay a CCR Levy equivalent to 2 per cent of its chargeable income. The levy will be paid in respect of the year of assessment commencing on 1 July 2024 and is a non-adjusting event. The CCR levy is only applicable to the Mauritian entities of the Group which have an annual turnover of more than Rs 50m.

For the year ended 30 June 2024, the amendment has no impact on the Group's financial statements as all the Mauritian companies within the Group did not have any chargeable income.

15. Related party transactions and disclosures

The following transactions have been entered into with related parties:

(i) Included in other income are:

Note	Nature of Goods and Services	THE GROUP		THE COMPANY		
		Year ended 30 June 2024	Year ended 30 June 2023	Year ended 30 June 2024	Year ended 30 June 2023	
		Rs '000	Rs '000	Rs '000	Rs '000	
Subsidiaries of fellow associate: Beachcomber Hotel Marrakech S.A.	20	Management fees	39,516	36,905	-	-

(ii) Included in finance revenue is:

Note	Nature of Goods and Services	THE GROUP		THE COMPANY		
		Year ended 30 June 2024	Year ended 30 June 2023	Year ended 30 June 2024	Year ended 30 June 2023	
		Rs '000	Rs '000	Rs '000	Rs '000	
Subsidiaries of fellow associate: Beachcomber Hotel Marrakech S.A.	21	Interest on receivable	6,497	9,561	-	-

(iii) Included in other expenses are:

Note	Nature of Goods and Services	THE GROUP		THE COMPANY		
		Year ended 30 June 2024	Year ended 30 June 2023	Year ended 30 June 2024	Year ended 30 June 2023	
		Rs '000	Rs '000	Rs '000	Rs '000	
Fellow associate: New Mauritius Hotels Limited	19	Management fees	10,000	10,000	10,000	10,000
Entities under common shareholders: ENL Property Limited ENL Secretarial Services Ltd		Market intelligence Secretarial fees	247 1,750	252 2,442	247 1,750	252 2,442

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

**SIGNIFICANT TRANSACTIONS AND EVENTS (CONT'D)**

**15. Related party transactions and disclosures (cont'd)**

**(iv) Included in finance cost is:**

Nature of Goods and Services	THE GROUP		THE COMPANY		
	Year ended 30 June 2024	Year ended 30 June 2023	Year ended 30 June 2024	Year ended 30 June 2023	
	Rs '000	Rs '000	Rs '000	Rs '000	
<i>Fellow associate:</i> New Mauritius Hotels Limited	Interest on borrowings	96,824	71,330	-	-

**(v) Included under inventory is:**

Nature of Goods and Services	THE GROUP		THE COMPANY		
	30 June 2024	30 June 2023	30 June 2024	30 June 2023	
	Rs '000	Rs '000	Rs '000	Rs '000	
<i>Entity under common shareholders:</i> ENL Property Limited	Development management fee	1,725	-	-	-

**(vi) Included under financial assets at amortised cost are:**

Note	THE GROUP		THE COMPANY	
	30 June 2024	30 June 2023	30 June 2024	30 June 2023
	Rs '000	Rs '000	Rs '000	Rs '000
<i>Subsidiaries:</i>				
Domaine Palm Marrakech S.A.	32	-	474,300	71,580
Les Salines IHS Limited	32	-	46	33
Kingfisher 3 Ltd	32	-	49	31
Golf Coast Resort Limited	32	-	329	321
Praslin Resort Limited	32	-	32,508	21,739
<i>Fellow associate:</i> New Mauritius Hotels Limited	32	-	39,576	39,576
<i>Subsidiaries of fellow associate:</i> Beachcomber Hotel Marrakech S.A.	32	280,469	348,579	-

**(vii) Long-term loan payable to related party included under borrowings are:**

Note	THE GROUP		THE COMPANY	
	30 June 2024	30 June 2023	30 June 2024	30 June 2023
	Rs '000	Rs '000	Rs '000	Rs '000
<i>Fellow associate:</i> New Mauritius Hotels Limited	37	1,479,586	1,383,242	-
<i>Subsidiary of fellow associate:</i> Les Salines Golf & Resort Limited	37	33,750	33,750	-

**(viii) Included under trade and other payables are:**

Note	THE GROUP		THE COMPANY	
	30 June 2024	30 June 2023	30 June 2024	30 June 2023
	Rs '000	Rs '000	Rs '000	Rs '000
<i>Subsidiary:</i> Les Salines PDS Ltd	39	-	-	21,714
<i>Fellow associate:</i> New Mauritius Hotels Limited	39	5,702	4,319	5,234
<i>Subsidiary of fellow associate:</i> Ste Anne Resort Limited	39	5,951	6,277	-
<i>Entity under common shareholders:</i> ENL Secretarial Services Ltd	39	-	1,600	1,600

**Terms and conditions of transactions with related parties**

Outstanding balances at year end, excluding loans from related parties, as shown below, are unsecured, interest-free and settlement occurs in cash. During the financial year, the Group and the Company assessed recoverability of amounts owed by related parties and no impairment loss was recorded (2023: Nil). This assessment is undertaken each financial year through examining the financial position of the related party and the market in which the related party operates. The balances are payable on demand, except for the following:

**Loans from related parties**

Loan payable to New Mauritius Hotels Limited is secured and bears an interest rate of 5% per annum (2023: 5%) over a remaining period of 7 years.

**Loans to related parties**

Loan payable by Beachcomber Hotel Marrakech S.A. bears an interest rate of 2.5% per annum (2023: 2.5%) over a remaining period of 4 years.

All sales and purchases within the Group are made at commercial rates.

**(ix) Compensation of key management personnel**

	THE GROUP		THE COMPANY	
	Year ended 30 June 2024	Year ended 30 June 2023	Year ended 30 June 2024	Year ended 30 June 2023
	Rs '000	Rs '000	Rs '000	Rs '000
Salaries	10,987	14,264	10,417	4,058
Post-employment benefits	253	707	205	161
	11,240	14,971	10,622	4,219

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

**SIGNIFICANT TRANSACTIONS AND EVENTS (CONT'D)**

**DETAILED INFORMATION ON STATEMENTS OF PROFIT OR LOSS ITEMS**

**16. Revenue from contract with customers**

	<b>THE GROUP</b>	
	<b>Year ended 30 June 2024</b>	<b>Year ended 30 June 2023</b>
	<b>Rs '000</b>	<b>Rs '000</b>
Revenue from contract with customers (Note 11)	<b>608,096</b>	265,490
<b>Timing of revenue recognition</b>		
At a point in time	<b>608,096</b>	265,490

**(a) Assets and liabilities related to contracts with customers**

	<b>THE GROUP</b>			
	<b>Contract assets</b>		<b>Contract liabilities</b>	
	<b>30 June 2024</b>	<b>30 June 2023</b>	<b>30 June 2024</b>	<b>30 June 2023</b>
	<b>Rs '000</b>	<b>Rs '000</b>	<b>Rs '000</b>	<b>Rs '000</b>
At 1 July	<b>13,656</b>	15,927	<b>832,263</b>	205,723
Revenue recognised during the year on contract assets	<b>(412,460)</b>	5,031	-	-
Amount transferred from contract liabilities during the year	<b>585,435</b>	37,977	<b>(585,435)</b>	(37,977)
Amount transferred to trade receivables during the year	<b>(31,548)</b>	(45,630)	-	-
Cash received from deposit billed	-	-	<b>692,770</b>	622,220
Exchange differences	<b>7,265</b>	351	<b>30,695</b>	42,297
<b>At 30 June</b>	<b>162,348</b>	13,656	<b>970,293</b>	832,263
Analysed as per category of credit risk rating follows:				
Performing	<b>162,348</b>	13,656		

Contract assets relate to the amount already recognised as revenue for which payment has not yet been received. Such receipt is conditional upon obtaining the "quitus".

To measure the expected credit losses, contract assets have been grouped based on shared credit risk characteristics, which is the same basis used for trade receivables. During the year, no provision for expected credit losses has been recognised (2023: Nil) based on no history of past defaults.

Contract liabilities relate to deposits received from customers upon call of funds when reaching contractual milestones.

The terms of payments relating to the remaining amount to be received do not include any variable component and are not yet due as at 30 June 2024.

**17. Staff costs**

	<b>THE GROUP</b>		<b>THE COMPANY</b>	
	<b>Year ended 30 June 2024</b>	<b>Year ended 30 June 2023</b>	<b>Year ended 30 June 2024</b>	<b>Year ended 30 June 2023</b>
	<b>Rs '000</b>	<b>Rs '000</b>	<b>Rs '000</b>	<b>Rs '000</b>
Wages, salaries, fees and bonuses	<b>51,961</b>	55,535	<b>11,083</b>	4,118
Social costs	<b>10,056</b>	9,330	<b>299</b>	65
Other employee benefits and related expenses	<b>19,342</b>	6,404	<b>7,586</b>	289
	<b>81,359</b>	71,269	<b>18,968</b>	4,472

**18. Direct costs**

Included in direct costs are professional fees amounting to Rs 43m (2023: Rs 27m) and borrowing cost amounting to Rs 11m (2023: Rs 9m). The remaining amount relates to cost of construction (cost of inventories) derecognised on delivery of units.

**19. Other expenses**

	<b>THE GROUP</b>		<b>THE COMPANY</b>	
	<b>Year ended 30 June 2024</b>	<b>Year ended 30 June 2023</b>	<b>Year ended 30 June 2024</b>	<b>Year ended 30 June 2023</b>
	<b>Rs '000</b>	<b>Rs '000</b>	<b>Rs '000</b>	<b>Rs '000</b>
Operating supplies	<b>1,752</b>	2,806	-	-
Repairs and maintenance	<b>1,053</b>	903	-	-
Utility costs	<b>3,655</b>	4,080	-	-
Management fees (Note 15(iii))	<b>10,000</b>	10,000	<b>10,000</b>	10,000
Marketing expenses	<b>21,421</b>	27,709	-	-
Administrative expenses	<b>17,259</b>	16,288	<b>1,809</b>	3,658
Homeowners' association contribution	<b>4,738</b>	5,307	-	-
Professional fees	<b>22,683</b>	17,045	<b>8,242</b>	4,419
Licences and insurance	<b>4,303</b>	1,726	<b>1,126</b>	1,198
Sales commission	<b>17,459</b>	5,641	-	-
Derecognition of lease liability	<b>85</b>	-	-	-
	<b>104,408</b>	91,505	<b>21,177</b>	19,275



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

DETAILED INFORMATION ON STATEMENTS OF PROFIT OR LOSS ITEMS (CONT'D)

20. Other income

	THE GROUP		THE COMPANY	
	Year ended	Year ended	Year ended	Year ended
	30 June	30 June	30 June	30 June
	2024	2023	2024	2023
	Rs '000	Rs '000	Rs '000	Rs '000
Management income (Note 15(i))	39,516	36,905	-	-
Other operating income	694	1,532	-	-
Profit on disposal of plant and equipment	-	343	-	-
	<b>40,210</b>	<b>38,780</b>	<b>-</b>	<b>-</b>

21. Finance revenue

	THE GROUP		THE COMPANY	
	Year ended	Year ended	Year ended	Year ended
	30 June	30 June	30 June	30 June
	2024	2023	2024	2023
	Rs '000	Rs '000	Rs '000	Rs '000
Interest income (Note 15(ii))	6,497	9,561	960	11,207
Foreign exchange gains	104,335	27,245	128,508	38,543
	<b>110,832</b>	<b>36,806</b>	<b>129,468</b>	<b>49,750</b>

22. Finance costs

	THE GROUP		THE COMPANY	
	Year ended	Year ended	Year ended	Year ended
	30 June	30 June	30 June	30 June
	2024	2023	2024	2023
	Rs '000	Rs '000	Rs '000	Rs '000
<b>Interest costs on:</b>				
Bank overdrafts	10,544	7,513	-	2,800
Bank and other loans repayable by instalments	142,995	127,900	1,546	-
Remeasurement loss on "solde de prix" (Note 37(b))	31,285	-	-	-
Remeasurement loss on bank loan (Note 37(b))	10,858	-	-	-
Lease liabilities (Note 26(b))	11,265	11,297	215	-
	<b>206,947</b>	<b>146,710</b>	<b>1,761</b>	<b>2,800</b>
<b>Interest cost analysed as follows:</b>				
Interest recognised in statement of cash flows	112,429	49,700	-	41,124
Accrued interest	50,699	97,010	215	-
Remeasurement loss on "solde de prix" (Note 37(b))	31,285	-	-	-
Remeasurement loss on bank loan (Note 37(b))	10,858	-	-	-
Interest paid net off with finance revenue	-	-	-	(38,324)
Exchange differences	1,676	-	1,546	-

**Borrowing costs**

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use. Other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

All other borrowing costs are recognised as an expense when incurred.

Borrowing costs capitalised are analysed as follows:

	THE GROUP	
	30 June	30 June
	2024	2023
	Rs '000	Rs '000
Interest cost on bank loans included in inventories	327,942	329,987
Total borrowing costs capitalised	<b>327,942</b>	<b>329,987</b>

23. Income tax

Accounting Policy

**Current income tax**

Current income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted at the reporting date in the countries where the Group operates and generates taxable income.

Current income tax relating to items recognised directly in equity is recognised in equity and not in profit or loss. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

**DETAILED INFORMATION ON STATEMENTS OF PROFIT OR LOSS ITEMS (CONT'D)****23. Income tax (cont'd)****Accounting Policy (cont'd)****Deferred income tax**

Deferred income tax is provided using the liability method on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred income tax liabilities are recognised for all taxable temporary differences, except:

- where the deferred income tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiary companies where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred income tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses to the extent that it is probable that taxable profit will be available against which the deductible temporary differences and the carry forward of unused tax credits and unused tax losses can be utilised except:

- where the deferred income tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; or
- in respect of deductible temporary differences associated with investments in subsidiary companies, deferred income tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred income tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax asset to be utilised. Unrecognised deferred income tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered.

Deferred income tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred income tax relating to items recognised directly in other comprehensive income or equity is recognised in other comprehensive income or equity and not in profit or loss.

Deferred income tax assets and deferred income tax liabilities are offset if, and only if:

- (a) there is a legally enforceable right to set off current tax assets against current income tax liabilities and the deferred income taxes relate to the same taxable entity and the same taxation authority; or
- (b) the deferred tax assets and the deferred tax liabilities relate to income taxes levied by the same taxation authority on either:
  - (i) the same taxable entity; or
  - (ii) different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

**Corporate Social Responsibility**

In line with the definition within the Income Tax Act 1995, Corporate Social Responsibility (CSR) is regarded as a tax and is therefore subsumed with the income tax shown within the statements of profit or loss and other comprehensive income and the income tax liability on the statements of financial position.

The CSR charge for the current period is measured at the amount expected to be paid to the Mauritian tax authorities. The CSR rate and laws used to compute the amount are those charged or substantively enacted by the reporting date.

**Significant accounting judgements and estimates****Taxes**

Uncertainties exist with respect to the interpretation of complex tax regulations, changes in tax laws, and the amount and timing of future taxable income. Given the wide range of international business relationships and the long-term nature and complexity of existing contractual agreements, differences arising between the actual results and the assumptions made, or future changes to such assumptions, could require future adjustments to tax income and expense already recorded. The Group establishes provisions, based on reasonable estimates, for possible consequences of audits by the tax authorities of the respective countries in which it operates. The amount of such provisions is based on various factors, such as experience of previous tax audits and differing interpretations of tax regulations by the taxable entity and the responsible tax authority.

Such differences of interpretation may arise on a wide variety of issues depending on the conditions prevailing in the respective domicile of the Group's companies. Deferred tax assets are recognised for all unused tax losses to the extent that it is probable that taxable profits will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits together with future tax planning strategies.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

**DETAILED INFORMATION ON STATEMENTS OF PROFIT OR LOSS ITEMS (CONT'D)**

**23. Income tax (cont'd)**

The Directors have assessed the impact of IFRIC 23 *Uncertainty over Income Tax Treatments* on the consolidated and separate financial statements and have concluded that there is no uncertain tax positions.

**(a) Current income tax**

THE GROUP		THE COMPANY	
Year ended 30 June 2024	Year ended 30 June 2023	Year ended 30 June 2024	Year ended 30 June 2023
Rs '000	Rs '000	Rs '000	Rs '000

- (i) The major components of income tax expense for the year ended 30 June 2024 and 30 June 2023 are:

**Statements of profit or loss:**

Income tax on the adjusted profit for the year at 15% to 31% (2023: 15% to 31%)

Deferred tax movement (Note 23(b))

**Income tax charge**

1,678	1,259	-	-
(307)	(796)	-	-
<b>1,371</b>	<b>463</b>	<b>-</b>	<b>-</b>

**Statement of financial position:**

At 1 July

Income tax on the adjusted profit for the year at 15% to 31%

Less: Payment during the year

Exchange difference

**At 30 June**

15,552	17,094	-	-
1,678	1,259	-	-
(1,678)	-	-	-
(1,817)	(2,801)	-	-
<b>13,735</b>	<b>15,552</b>	<b>-</b>	<b>-</b>

- (ii) A reconciliation between tax expense and the product of accounting profit multiplied by the Mauritian tax rate for the year ended 30 June 2024 and 30 June 2023 is as follows:

THE GROUP		THE COMPANY	
Year ended 30 June 2024	Year ended 30 June 2023	Year ended 30 June 2024	Year ended 30 June 2023
Rs '000	Rs '000	Rs '000	Rs '000
(119,851)	(117,532)	86,823	23,190
6,939	(9,737)	13,023	3,479
(24,917)	(7,897)	-	-
22,075	22,590	2,017	375
(35,302)	(5,806)	(19,058)	(5,802)
48,464	24,598	4,018	1,948
(15,888)	(23,285)	-	-
<b>1,371</b>	<b>463</b>	<b>-</b>	<b>-</b>

(Loss)/Profit before tax

Tax calculated at a tax rate of 15% to 31% (2023: 15% to 31%)

Effect of different tax rates in foreign countries

Expenses not deductible for tax purposes

Income not subject to tax

Deferred tax asset not recognised

Utilisation of tax losses

**Income tax charge**

**(b) Deferred income tax**

- (i) Deferred income taxes are calculated on all temporary differences under the liability method at 15% to 31% (2023: 15% to 31%). There is a legally enforceable right to offset current tax assets against current tax liabilities and deferred income tax assets and liabilities when the deferred income taxes relate to the same fiscal authority on the same entity. The following amounts are shown in the statements of financial position:

THE GROUP	
30 June 2024	30 June 2023
Rs '000	Rs '000
25,379	24,615
(20,613)	(20,347)
<b>4,766</b>	<b>4,268</b>

Deferred tax asset (Note (v))

Deferred tax liability (Note (v))

**Net deferred income tax assets**

- (ii) No deferred tax asset on tax losses has been recognised for both the Group and the Company during the year following unpredictability of future profit streams.

The tax losses not recognised as deferred tax on the Group and the Company are disclosed on the next page.

- (iii) Tax losses

**2024**

Assuming no future tax loss, the losses shall be extinguished as follows:

	THE GROUP Rs '000	THE COMPANY Rs '000
30 June 2025	97	-
30 June 2026	82,559	81,834
30 June 2027	280,293	125,375
30 June 2028	163,016	11,162
30 June 2029	396,414	29,126
	<b>922,379</b>	<b>247,497</b>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

**DETAILED INFORMATION ON STATEMENTS OF PROFIT OR LOSS ITEMS (CONT'D)**

**23. Income tax (cont'd)**

**(b) Deferred income tax (cont'd)**

Tax losses in 2023 amounted to Rs 419m for the Group and Rs 218m for the Company.

(iv) The movement on the deferred income tax account is as follows:

At 1 July  
Credited to profit or loss (Note (a))  
Exchange gain  
**At 30 June**

<b>THE GROUP</b>	
<b>30 June 2024</b>	<b>30 June 2023</b>
<b>Rs '000</b>	<b>Rs '000</b>
<b>4,268</b>	3,375
<b>307</b>	796
<b>191</b>	97
<b>4,766</b>	4,268

(v) The movement in deferred tax assets and liabilities during the reporting period, without taking into consideration the offsetting of balances, is as follows:

Deferred tax liability

At 1 July 2022  
Amount recognised in profit or loss  
Exchange losses  
At 30 June 2023  
Amount recognised in profit or loss  
Exchange gain  
**At 30 June 2024**

<b>THE GROUP</b>	
<b>Right-of- use assets</b>	
<b>Rs '000</b>	
	(20,163)
	442
	(626)
	(20,347)
	454
	(720)
	<b>(20,613)</b>

Deferred tax asset

At 1 July 2022  
Amount recognised in profit or loss  
Exchange losses  
At 30 June 2023  
Amount recognised in profit or loss  
Exchange gain  
**At 30 June 2024**

<b>THE GROUP</b>	
<b>Lease liabilities</b>	
<b>Rs '000</b>	
	23,538
	354
	723
	24,615
	(147)
	911
	<b>25,379</b>

**24. Earnings per share**

**Accounting Policy**

Basic EPS is calculated by dividing the profit for the year attributable to ordinary equity holders of the parent by the weighted average number of ordinary shares outstanding during the year. The number of ordinary shares of the Company as at year end amounts to 548,982,130.

The following table reflects the income and share data used in the basic EPS computation:

		<b>THE GROUP</b>	
		<b>Year ended 30 June 2024</b>	<b>Year ended 30 June 2023</b>
		<b>Rs '000</b>	<b>Rs '000</b>
<b>Note</b>	<b>Loss attributable to ordinary equity holders of the parent for basic earnings</b>	<b>(121,222)</b>	(117,995)
	<b>Number of ordinary shares for basic EPS</b>	<b>548,982,130</b>	548,982,130
	<b>Basic loss per share</b>	<b>(0.22)</b>	(0.21)

**DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS**

**25. Property and equipment**

**Accounting Policy**

Property and equipment are stated at historical cost, net of accumulated depreciation and accumulated impairment losses, if any. Such cost includes the cost of replacing part of the equipment and borrowings costs for long-term construction projects, if the recognition criteria are met. All other repair and maintenance costs are recognised in profit or loss as incurred.

Land and buildings are initially stated at cost and are subsequently measured at fair value less accumulated depreciation on buildings and impairment losses recognised after the date of the revaluation. Following initial recognition at cost, freehold land and buildings are revalued at least every three years by external independent valuers.

Any revaluation surplus is recognised in other comprehensive income and accumulated in the revaluation reserve included in the equity section of the statements of financial position, except to the extent that it reverses a revaluation decrease of the same asset previously recognised in profit or loss, in which case the increase is recognised in profit or loss. A revaluation deficit is recognised in profit or loss, except to the extent that it offsets an existing surplus on the same asset recognised in the asset revaluation reserve.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

**DETAILED INFORMATION ON STATEMENTS OF PROFIT OR LOSS ITEMS (CONT'D)**

**25. Property and equipment (cont'd)**

**Accounting Policy (cont'd)**

The carrying values of property and equipment are reviewed for impairment at each reporting date or when events or changes in circumstances indicate that the carrying value may not be recoverable.

A transfer from the revaluation reserve to retained earnings is made for the difference between depreciation based on the revalued carrying amount of the assets and depreciation based on the assets' original cost upon disposal. Additionally, accumulated depreciation as at the revaluation date is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset. Upon disposal, any revaluation reserve relating to the particular asset being sold is transferred to retained earnings.

Depreciation is calculated on a straight-line basis over the useful life as follows:

Buildings	50 years
Property and equipment	Between 6 and 15 years
Furniture, fittings, office equipment and electrical appliances	Between 3 and 10 years
Computers and electronic equipment	Between 3 and 10 years
Motor vehicles	5 years

Freehold land is not depreciated.

Other fixed assets include furniture and fittings, office equipment and electrical appliances and computers and electronic equipment.

The residual values and useful lives of property and equipment are reviewed at each financial year end and adjusted prospectively if appropriate.

Work-in-progress relates to preliminary works undertaken for the development in Praslin Resort Limited and costs associated with the golf course in Domaine Palm Marrakech S.A. Work-in-progress will be subject to depreciation when the construction works are completed and available for use.

An item of property and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the year the asset is derecognised.

**Significant accounting judgements and estimates**

**Revaluation of freehold land and buildings**

The Group measures freehold land and buildings at revalued amounts with changes in fair value being recognised in statements of other comprehensive income and accumulated in equity. The Group engaged an independent valuation specialist in 2022 to determine fair value based on prevailing market data.

**Property and equipment: Estimations of the useful lives and residual value of the buildings**

The depreciation charge calculation requires an estimation of the economic useful life of the property and equipment of the Group analysed by component as well as their residual values. In estimating residual values, the Group has assessed the value of the buildings at today's rates assuming the buildings are in the condition in which they are expected to be at the end of their lease terms.

The Directors therefore made estimates based on best judgement to assess the useful life of the buildings at the end of each reporting year and to forecast the expected residual values of the assets at the end of their expected useful lives. If the expectations differ from previous estimates, the change is accounted for as a change in accounting estimate. The depreciation charge for each year is recognised in profit and loss.

The carrying amount of property and equipment is disclosed below.

THE GROUP	Freehold Land Rs '000	Buildings Rs '000	Other Fixed Assets Rs '000	Motor Vehicles Rs '000	Work-in-Progress Rs '000	Total Rs '000
<b>COST OR VALUATION</b>						
At 1 July 2022	19,050	397,550	61,689	15,349	95,819	589,457
Additions	-	4,884	4,864	-	17,454	27,202
Disposal	-	-	-	(434)	-	(434)
Transfer	-	4,734	-	-	(4,734)	-
Exchange differences	611	13,336	2,222	466	3,057	19,692
At 30 June 2023	19,661	420,504	68,775	15,381	111,596	635,917
Additions	-	-	4,874	-	236	5,110
Transfer*	-	71,358	-	-	9,799	81,157
Exchange differences	602	16,339	2,120	471	5,108	24,640
<b>At 30 June 2024</b>	<b>20,263</b>	<b>508,201</b>	<b>75,769</b>	<b>15,852</b>	<b>126,739</b>	<b>746,824</b>
<b>DEPRECIATION</b>						
At 1 July 2022	-	-	52,693	15,349	-	68,042
Charge for the year	-	9,862	4,803	-	-	14,665
Revaluation adjustment	-	-	-	(434)	-	(434)
Exchange differences	-	604	1,964	466	-	3,034
At 30 June 2023	-	10,466	59,460	15,381	-	85,307
Charge for the year	-	19,010	3,240	-	-	22,250
Exchange differences	-	1,241	1,953	471	-	3,665
<b>At 30 June 2024</b>	<b>-</b>	<b>30,717</b>	<b>64,653</b>	<b>15,852</b>	<b>-</b>	<b>111,222</b>
<b>Net book value 30 June 2024</b>	<b>20,263</b>	<b>477,484</b>	<b>11,116</b>	<b>-</b>	<b>126,739</b>	<b>635,602</b>
Net book value 30 June 2023	19,661	410,038	9,315	-	111,596	550,610

\* On 1 July 2023, the subsidiary company, DPM transferred costs pertaining to Jardin Botanique from Inventory to Property and equipment based on its nature and future use.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)

25. Property and equipment (cont'd)

THE COMPANY

	Other Fixed Assets Rs '000
<b>COSTS</b>	
At 1 July 2022	-
Additions	46
At 30 June 2023	<b>46</b>
Additions	<b>115</b>
<b>At 30 June 2024</b>	<b>161</b>
<b>DEPRECIATION</b>	
At 1 July 2022	-
Charge for the year	4
At 30 June 2023	<b>4</b>
Charge for the year	<b>31</b>
<b>At 30 June 2024</b>	<b>35</b>
<b>Net book value 30 June 2024</b>	<b>126</b>
Net book value 30 June 2023	42

(a) Revaluation of freehold land and buildings

The Group has a policy of revaluing its freehold land and buildings every three years. These assets have been revalued as at 30 June 2022 by A. Lazrak Advisory based on prevailing market data.

Details of the Group's freehold land and buildings measured at fair value and information about the fair value hierarchy are as follows:

	Level 1 Rs '000	Level 2 Rs '000	Level 3 Rs '000
<b>As at 30 June 2024</b>			
Freehold land	-	<b>20,263</b>	-
Buildings	-	<b>57,505</b>	<b>419,979</b>
<b>Total</b>	<b>-</b>	<b>77,768</b>	<b>419,979</b>
<b>As at 30 June 2023</b>			
Freehold land	-	19,661	-
Buildings	-	68,969	341,070
<b>Total</b>	<b>-</b>	<b>88,630</b>	<b>341,070</b>

(b) Level 2

The following summarises the valuation technique and inputs used in the Level 2 fair value measurements:

	Valuation Technique and Key Inputs	Significant Input used	2024 Range	2023 Range
Freehold land and building	Sales comparison approach	Price per square metre	Rs 2,200 per sq/m	Rs 2,500 per sq/m

The price per square metre represents depreciation charge on building along with a favourable exchange rate of Moroccan dirhams vis-à-vis Mauritian rupees for the year ended 30 June 2024.

(c) Level 3

The fair value measurements of the buildings using significant unobservable inputs are as follows:

	THE GROUP	
	30 June 2024 Rs '000	30 June 2023 Rs '000
At 1 July	<b>341,070</b>	337,735
Transfer	<b>71,358</b>	-
Depreciation charge	<b>(16,091)</b>	(7,064)
Exchange differences	<b>23,642</b>	10,399
<b>At 30 June</b>	<b>419,979</b>	<b>341,070</b>

Significant unobservable valuation input

The following summarises the quantitative information about the significant unobservable inputs used in Level 3 fair value measurements:

	2024 Range	2023 Range
Price per square metre (Buildings):	Rs 500 - Rs 600 per sq/m	Rs 500 - Rs 600 per sq/m

2024

No revaluation exercise was done during the year.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

## DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)

## 25. Property and equipment (cont'd)

If the property and equipment were stated on the historical cost basis, the amounts would be as follows:

	Freehold Land Rs '000	Buildings Rs '000
<b>THE GROUP COST</b>		
At 1 July 2022	11,698	397,639
Exchange differences	-	-
At 30 June 2023	11,698	397,639
Transfer	-	71,358
Exchange differences	-	28,685
<b>At 30 June 2024</b>	<b>11,698</b>	<b>497,682</b>
<b>DEPRECIATION</b>		
At 1 July 2022	-	28,618
Charge for the year	-	9,862
Exchange differences	-	604
At 30 June 2023	-	39,084
Charge for the year	-	19,010
Exchange differences	-	1,241
<b>At 30 June 2024</b>	<b>-</b>	<b>59,335</b>
<b>Net book value 30 June 2024</b>	<b>11,698</b>	<b>438,347</b>
Net book value 30 June 2023	11,698	358,555

**(d) Impairment of assets**

As at 30 June 2024, an impairment assessment has been done in accordance with IAS 36 and no sign of impairment was identified on the Group.

**(e) Revaluation of assets**

The last revaluation exercise was done in 2022 and has been depreciated annually and tested for impairment. The next revaluation exercise will be done in 2025.

Main assumptions used in the valuation of the golf course under the discounted cash flow method are:

Discount rate	2022
Terminal growth rate	10.91%
Exit EBITDA multiple	1.5%
DCF period *	10.8x
	5 - 7 years

\* Management was of view that the stabilisation period would be reflected on the 7<sup>th</sup> year of the forecast.

(f) No additions made during the year include non-cash transactions.

## 26. Right-of-use assets and lease liabilities

**Accounting Policy**

All leases are accounted for by recognising a right-of-use asset and a lease liability except for:

- leases of low value assets (below Rs. 200k); and
- leases with a duration of 12 months or less.

**Identifying leases**

The Group accounts for a contract, or a portion of a contract, as a lease when it conveys the right to use an asset for a period of time in exchange for consideration. Leases are those contracts that satisfy the following criteria:

- there is an identified asset;
- the Group obtains substantially all the economic benefits from use of the asset; and
- the Group has the right to direct use of the asset.

The Group considers whether the supplier has substantive substitution rights. If the supplier does have those rights, the contract is not identified as giving rise to a lease.

In determining whether the Group obtains substantially all the economic benefits from use of the asset, the Group considers only the economic benefits that arise from the use of the asset, not those incidental to legal ownership or other potential benefits.

In determining whether the Group has the right to direct use of the asset, the Group considers whether it directs how and for what purpose the asset is used throughout the period of use. If there are no significant decisions to be made because they are predetermined due to the nature of the asset, the Group considers whether it was involved in the design of the asset in a way that predetermines how and for what purpose the asset will be used throughout the period of use. If the contract or portion of a contract does not satisfy these criteria, the Group applies other applicable IFRSs rather than IFRS 16.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

## DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)

## 26. Right-of-use assets and lease liabilities (cont'd)

## Accounting Policy (cont'd)

*Identifying leases (cont'd)*

Lease liabilities are measured at the present value of the contractual payments due to the lessor over the lease term, with the discount rate determined by reference to the rate inherent in the lease unless (as is typically the case) this is not readily determinable, in which case the Group's incremental borrowing rate on commencement of the lease is used. Variable lease payments are only included in the measurement of the lease liability if they depend on an index or rate. In such cases, the initial measurement of the lease liability assumes the variable element will remain unchanged throughout the lease term. Other variable lease payments are expensed in the period to which they relate.

On initial recognition, the carrying value of the lease liability also includes:

- amounts expected to be payable under any residual value guarantee;
- the exercise price of any purchase option granted in favour of the Group if it is reasonably certain to assess that option; and
- any penalties payable for terminating the lease, if the term of the lease has been estimated on the basis of termination option being exercised.

Right-of-use assets are initially measured at the amount of the lease liability, reduced for any lease incentives received, and increased for:

- lease payments made at or before commencement of the lease;
- initial direct costs incurred; and
- the amount of any provision recognised where the Group is contractually required to dismantle, remove or restore the leased asset (typically leasehold dilapidations).

Subsequent to initial measurement, lease liabilities increase as a result of interest charged at a constant rate on the balance outstanding and are reduced for lease payments made. Right-of-use assets are amortised on a straight-line basis over the remaining term of the lease or over the remaining economic life of the asset if, rarely, this is judged to be shorter than the lease term.

When the Group revises its estimate of the term of any lease (for example, it reassesses the probability of a lessee extension or termination option being exercised), it adjusts the carrying amount of the lease liability to reflect the payments to be made over the revised term, which are discounted at the revised discount rate that applied on lease commencement. The carrying value of lease liabilities is revised using the same discount rate when the variable element of future lease payments dependent on a rate or index is revised. In both cases, an equivalent adjustment is made to the carrying value of the right-of-use asset, with the revised carrying amount being amortised over the remaining (revised) lease term.

When the Group renegotiates the contractual terms of a lease with the lessor, the accounting depends on the nature of the modification:

- If the renegotiation results in one or more additional assets being leased for an amount commensurate with the stand-alone price for the additional right-of-use obtained, the modification is accounted for as a separate lease in accordance with the above policy.
- In all other cases where the renegotiation increases the scope of the lease (whether that is an extension to the lease term or one or more additional assets being leased), the lease liability is remeasured using the discount rate applicable on the modification date, with the right-of-use asset being adjusted by the same amount.
- If the renegotiation results in a decrease in the scope of the lease, both the carrying amount of the lease liability and right-of-use asset are reduced by the same proportion to reflect the partial or full termination of the lease with any difference recognised in profit or loss. The lease liability is then further adjusted to ensure its carrying amount reflects the amount of the renegotiated payments over the renegotiated term, with the modified lease payments discounted at the rate applicable on the modification date. The right-of-use asset is adjusted by the same amount.

For contracts that both convey a right for the Group to use an identified asset and require services to be provided to the Group by the lessor, the Group has elected to account for the entire contract as a lease, i.e. it does not allocate any amount of the contractual payments to, nor accounts separately for, any services provided by the supplier as part of the contract.

Payments associated with short-term leases and all leases of low-value assets are recognised on a straight-line basis as an expense in profit or loss.

**Significant accounting judgements and estimates***Leases - Estimating the incremental borrowing rate*

The Group cannot readily determine the interest rate implicit in leases where it is the lessee. Therefore, it uses its incremental borrowing rate (IBR) to measure lease liabilities. The IBR is the rate of interest that the Group would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Group 'would have to pay', which requires estimation when no observable rates are available (such as for subsidiaries that do not enter into financing transactions) or when they need to be adjusted to reflect the terms and conditions of the lease (for example, when leases are not in the subsidiary's functional currency). The Group estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates (such as the subsidiary's stand-alone credit rating).



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)

26. Right-of-use assets and lease liabilities (cont'd)

(a) RIGHT-OF-USE ASSETS

	THE GROUP		
	Land and Buildings Rs '000	Plant, Machinery and Motor Vehicles Rs '000	Total Rs '000
At 1 July 2022	544,297	5,789	550,086
Additions	-	3,452	3,452
Depreciation	(11,944)	(1,132)	(13,076)
Exchange differences	4,104	111	4,215
At 30 June 2023	536,457	8,220	544,677
Additions	-	1,050	1,050
Derecognition of right-of-use assets	-	(455)	(455)
Depreciation	(12,025)	(1,048)	(13,073)
Exchange differences	5,057	148	5,205
<b>At 30 June 2024</b>	<b>529,489</b>	<b>7,915</b>	<b>537,404</b>

	THE COMPANY
	Motor Vehicles Rs '000
At 1 July 2022	-
Additions	3,452
At 30 June 2023	3,452
Depreciation	(690)
<b>At 30 June 2024</b>	<b>2,762</b>

(b) LEASE LIABILITIES

	THE GROUP		
	Land and Buildings Rs '000	Plant, Machinery and Motor Vehicles Rs '000	Total Rs '000
At 1 July 2022	122,324	2,336	124,660
Additions	-	3,452	3,452
Interest expense	11,121	176	11,297
Lease payments	(2,740)	(1,551)	(4,291)
Exchange differences	509	(151)	358
At 30 June 2023	131,214	4,262	135,476
Additions	-	1,050	1,050
Interest expense	10,988	277	11,265
Lease payments	(12,531)	(1,234)	(13,765)
Derecognition of lease liability	-	(370)	(370)
Exchange differences	5,042	47	5,089
<b>At 30 June 2024</b>	<b>134,713</b>	<b>4,032</b>	<b>138,745</b>

	THE COMPANY
	Motor Vehicles Rs '000
At 1 July 2022	-
Additions	3,452
At 30 June 2023	3,452
Interest expense	215
Lease payment	(884)
<b>At 30 June 2024</b>	<b>2,783</b>

Analysed as follows:

	THE GROUP		THE COMPANY	
	30 June 2024 Rs '000	30 June 2023 Rs '000	30 June 2024 Rs '000	30 June 2023 Rs '000
Current	12,892	4,270	747	601
Non-current	125,853	131,206	2,036	2,851
	<b>138,745</b>	<b>135,476</b>	<b>2,783</b>	<b>3,452</b>



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

**DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)**

**27. Investment property (cont'd)**

**Significant accounting judgements and estimates**

**Fair value of land and buildings**

The Group fair values its investment properties with changes in fair value being recognised in profit or loss. The Group engaged an independent valuation specialist, who has recent experience in the location and category of investment property being valued, to determine fair value based on prevailing market data.

	<b>THE GROUP</b>	
	<b>30 June 2024</b>	30 June 2023
	<b>Rs '000</b>	Rs '000
At 1 July	<b>869,945</b>	837,983
Additions	<b>17,035</b>	4,795
Fair value movement (Note (c))	<b>68,174</b>	-
Exchange differences	<b>30,779</b>	27,167
<b>At 30 June</b>	<b>985,933</b>	869,945

(a) As at 30 June 2024, a valuation process was carried out and a fair value gain of Rs 68m was recognised.

The valuations were based on market economic conditions and active market prices existing at the reporting date, adjusted for any difference in the nature, location or condition of the specific property. Cash flow of the country club has been discounted using a discount rate specific to the project to reflect the current market assessments. In addition, valuation of the investment properties was performed by accredited independent valuers A. Lazrak Advisory using the discounted cash flow method, supported by open market value by reference to market evidence of transaction prices for similar properties and sales comparison method. As at 30 June 2024, the fair value retained is within the range arrived by management and the independent valuer. Management determined that these constitute one class of asset under IFRS 13, based on the nature, characteristics and risks of the property.

Detail of the Group's freehold land and buildings measured at fair value and information about the fair value hierarchy are as follows:

<b>As at 30 June 2024</b>	<b>Level 1 Rs '000</b>	<b>Level 2 Rs '000</b>	<b>Level 3 Rs '000</b>
Freehold land	-	-	<b>736,019</b>
Buildings	-	-	<b>249,914</b>
<b>Total</b>	<b>-</b>	<b>-</b>	<b>985,933</b>

As at 30 June 2023	Level 1 Rs '000	Level 2 Rs '000	Level 3 Rs '000
Freehold land	-	-	530,659
Buildings	-	-	339,286
<b>Total</b>	<b>-</b>	<b>-</b>	<b>869,945</b>

**(b) Level 3**

Since the investment properties constitute Level 3 of the fair value hierarchy, the reconciliation performed above applies.

The following table summarises the quantitative information about the significant unobservable inputs used in Level 3 fair value measurements:

	<b>Valuation Technique and Key Inputs</b>	<b>Unobservable Inputs</b>	<b>Sensitivity used</b>	<b>Effect on Fair Value 30 June 2024 Rs '000</b>
5-star hotel lifestyle 5-star hotel Country club	Discounted cash flows	Discount rate and terminal growth rate	1% increase in discount rate and	<b>(10,661)</b>
0.5% increase in terminal growth rate			<b>(19,941)</b>	
			<b>(7,438)</b>	
5-star hotel lifestyle 5-star hotel Country club	Discounted cash flows	Discount rate and terminal growth rate	1% decrease in discount rate and	<b>12,570</b>
0.5% decrease in terminal growth rate			<b>23,780</b>	
			<b>8,641</b>	
	Valuation Technique and Key Inputs	Unobservable Inputs	Sensitivity used	Effect on Fair Value 30 June 2023 Rs '000
5-star hotel lifestyle 5-star hotel Country club	Discounted cash flows	Discount rate and terminal growth rate	1% increase in discount rate and	(43,811)
0.5% increase in terminal growth rate			(70,462)	
			(9,290)	
5-star hotel lifestyle 5-star hotel Country club	Discounted cash flows	Discount rate and terminal growth rate	1% decrease in discount rate and	50,325
0.5% decrease in terminal growth rate			98,217	
			40,952	

Significant increases/(decreases) in unobservable inputs would result in significantly higher/(lower) fair value.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

**DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)**

**27. Investment property (cont'd)**

(c) Included in the fair value movement are the following properties:

(i) During the year, a fair value gain of Rs 68m was recognised on the country club (2023: Nil). The fair value as at 30 June was arrived at based on available information and using a discount rate of 11.23% (2023: 14%) and terminal growth rate of 3% (2023: 2%) over a discounted cash flow (DCF) period of 11 years (2023: 11 years).

(ii) No fair value movement was recognised on land and building earmarked for the 5-star hotel and 5-star lifestyle hotel in Domaine Palm Marrakech S.A. during the year (2023: None). The fair value as at 30 June 2024 has been determined using a discounted cash flow (DCF) approach over a period of 13 years, using a discount rate of 11.23% (2023: 13.3% to 13.5%) and a terminal growth rate of 3% (2023: 2%). No fair value movement was recognised during the year.

The following amounts have been recognised in profit or loss:

	<b>THE GROUP</b>	
	<b>Year ended 30 June 2024</b>	<b>Year ended 30 June 2023</b>
	<b>Rs '000</b>	<b>Rs '000</b>
Rental income (Note 15 (i))	<b>39,516</b>	36,905

No direct operating expenses (including repairs and maintenance) arising from investment property have been incurred during the year (2023: Nil).

**28. Intangible assets**

**Accounting Policy**

**Intangible assets**

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is the fair value as at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and any accumulated impairment losses. Internally generated intangible assets, excluding capitalised development costs, are not capitalised and expenditure is charged against profits in the year in which the expenditure is incurred.

The useful lives of intangible assets are assessed to be either finite or indefinite.

Intangible assets with finite lives are amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at each financial year end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortisation period or method, as appropriate, and treated as changes in accounting estimates. The amortisation expense on intangible assets with finite lives is recognised in profit or loss in the expense category consistent with the function of the intangible asset.

Intangible assets with finite lives are amortised over a period of two to five years.

Intangible assets with indefinite useful lives are not amortised but are tested for impairment annually and whenever there is an indication of impairment either individually or at the cash-generating unit level. The assessment of indefinite life is reviewed annually to determine whether the indefinite life continues to be supportable. If not, the change in the useful life from indefinite to finite is made on a prospective basis.

Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset are recognised in profit or loss when the asset is derecognised.

	<b>THE GROUP</b>	<b>THE COMPANY</b>
	<b>Rs '000</b>	<b>Rs '000</b>
<b>Computer software</b>		
<b>COSTS</b>		
At 1 July 2022	4,443	30
Additions	321	61
Exchange differences	113	-
At 30 June 2023	4,877	91
Additions	67	2
Exchange differences	111	-
<b>At 30 June 2024</b>	<b>5,055</b>	<b>93</b>
<b>AMORTISATION</b>		
At 1 July 2022	3,000	2
Amortisation charge	469	9
Exchange differences	113	-
At 30 June 2023	3,582	11
Amortisation charge	427	18
Exchange differences	111	-
<b>At 30 June 2024</b>	<b>4,120</b>	<b>29</b>
<b>Net book value 30 June 2024</b>	<b>935</b>	<b>64</b>
Net book value 30 June 2023	1,295	80

**DETAILED INFORMATION ON STATEMENT OF FINANCIAL POSITION ITEMS (CONT'D)**

**29. Investments in subsidiaries**

**Accounting Policy**

**Investments in subsidiaries**

Subsidiaries are those entities controlled by the Company. Control is achieved when the Company is exposed to, or has right to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

**Financial statements of the Company**

Investments in subsidiaries are carried at the cost of the aggregate of the fair values at the date of exchange of assets given, liabilities incurred or assumed, and equity instruments issued by the acquirer in exchange for control of the acquiree, plus any costs directly attributable to the business combination. The carrying amount is reduced to recognise any impairment in the value of individual investments. The impairment loss is taken to the statements of profit or loss.

Details of subsidiaries have been disclosed under Note 2.

**Cost (unquoted)**

At 1 July  
 Additions (Note (i))  
 Capital reduction (Note (ii))  
 Transfer to financial assets at amortised cost (Note (iii))  
**At 30 June**

<b>THE COMPANY</b>	
<b>30 June 2024</b>	30 June 2023
<b>Rs '000</b>	Rs '000
<b>2,768,527</b>	2,909,971
<b>156,999</b>	-
<b>-</b>	(87,195)
<b>(348,780)</b>	(54,249)
<b><u>2,576,746</u></b>	<u>2,768,527</u>
<b>2,768,527</b>	2,768,527
<b>156,999</b>	-
<b><u>2,925,526</u></b>	<u>2,768,527</u>

Analysed as follows:  
 - Unquoted equity instruments  
 - Interest-free loans

- (i) During the year, the Company had current account receivables and shareholder's loan receivable amounting to Rs 157m that have been capitalised as deemed investment.
- (ii) In prior year, Rs 87m representing MAD 25m were repatriated to Semaris from the capital reduction exercise (MAD 80m) approved by the authorities in 2022.
- (iii) In 2024, DPM proceeded with a capital reduction exercise of Rs 349m, representing MAD 100m, which will be repaid during the next financial year. Similarly, in prior year, Rs 54m representing MAD 15m were transferred to financial asset at amortised cost for which funds have been received in 2024.
- (iv) As at 30 June 2024, an impairment assessment has been performed in accordance with IAS 36 and no indicator of impairment was identified.

**30. Inventories**

**Accounting Policy**

Inventories are valued at the lower of cost and net realisable value.

Costs incurred in bringing each product to its present location and condition are accounted for as follows:

- Stock of villas is accounted at costs which comprise cost of land, construction costs, leasehold rights and borrowing costs.
- Villas being constructed for sale in the ordinary course of business, rather than to be held for rental or capital appreciation, are held as inventory and measured at the lower of cost and net realisable value.

The leasehold right acquired on the parcel of land for construction of villas has been allocated to inventory. Upon disposal of villas, the leasehold rights will be released to the profit and loss account.

Net realisable value is the estimated selling price in the ordinary course of business less estimated costs necessary to make the sale. The Group uses forward price for the sale of completed inventory in future years. Cash flows associated with net realisable value are discounted at an appropriate rate to determine the estimated net realisable value of the inventory in its present location and condition.

Consequently, the outstanding cost of conversion and cost to sell are adjusted to take into account the time value of money.

When inventories are sold, the carrying amount of those inventories is recognised as an expense in the period in which the related revenue is recognised. The amount of any write-down of inventories to net realisable value and all losses of inventories is recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories, arising from an increase in net summarised value, is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

**Significant accounting judgements and estimates**

**Estimation of net realisable value for inventories**

Inventories are stated at the lower of cost and NRV.

NRV for land banks is assessed by reference to market conditions and prices existing at the reporting date and is determined by the Group, based on comparable transactions identified in the same geographical market serving the same real estate segment.

NRV in respect of projected villas under development is assessed with reference to market prices at the reporting date for similar completed property, less estimated costs to complete the development and the estimated costs necessary to make the sale, taking into account the time value of money.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

## DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)

## 30. Inventories (cont'd)

	THE GROUP	
	30 June 2024	30 June 2023
	Rs '000	Rs '000
Stock of land for sale (Note (a))	3,715,994	3,676,061
Leasehold rights acquired	128,974	128,974
	<b>3,844,968</b>	<b>3,805,035</b>

	THE GROUP	
	30 June 2024	30 June 2023
	Rs '000	Rs '000
(a)		
Stock of land for sale is made up of:		
Land for sale at Les Salines, Mauritius	1,892,342	2,000,000
Land for development of an Invest Hotel Scheme at Les Salines	33,750	34,023
Development under Les Salines PDS Limited	119,658	68,379
Villas under construction in Marrakech, Morocco	1,670,244	1,573,659
	<b>3,715,994</b>	<b>3,676,061</b>

(b) Inventories are included in assets given as collateral for bank borrowings.

(c) Interest costs capitalised in previous years in inventory amounted to Rs 328m as at 30 June 2024 (2023: Rs 330m) for the Group. The rate used to determine the amount of borrowing costs eligible for capitalisation varied between 6% and 6.75% for loans denominated in foreign currency, which was the effective rate of interest on the specific borrowings.

(d) Cost of inventories expensed amounted to Rs 411m during the year (2023: Rs 121m) for the Group.

(e) Write-down of inventory for the year ended 30 June 2024 amounted to Rs 108m relating to Phase 1a of the Harmonie Golf Villas project. The impairment represents the loss incurred on units reserved as of 30 June 2024 (2023: Nil).

(f) On 1 July 2023, the Jardin Botanique, amounting to Rs 81m at cost and previously classified under inventory, was transferred to property and equipment based on its nature and future use.

## 31. Trade receivables

	THE GROUP	
	30 June 2024	30 June 2023
	Rs '000	Rs '000
Trade receivables	9,632	15,734
Analysed as per category of credit risk rating follows:		
Performing	9,632	15,734

Trade receivables are unsecured, non-interest-bearing and generally on 30 to 90 days' term.

## (i) Impairment of trade receivables

The Group and the Company apply the IFRS 9 simplified approach to measuring expected credit losses, which uses a lifetime expected loss allowance for all trade receivables. In addition, where there is no indication of impairment for those appearing past due, management assesses the risk of non-recoverability of trade receivables not yet due nor impaired.

To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due. Since trade receivables relate only to Domaine Palm Marrakech S.A. and the value of trade receivables is low, a specific provisioning is used to assess expected loss allowance. During the year, no provision for expected credit losses has been recognised (2023: Nil).

(ii) The ageing of trade and other receivables is disclosed in Note 8 (i).

(iii) The maximum exposure to credit risk at the reporting date is the fair value of each class of receivable mentioned above.

(iv) The Group does not hold any collateral as security for trade and other receivables.

(v) The carrying amounts of trade receivables which are receivable within one year approximate their fair values.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

**DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)**

**32. Financial assets at amortised cost**

	THE GROUP		THE COMPANY	
	30 June 2024	30 June 2023	30 June 2024	30 June 2023
	Rs '000	Rs '000	Rs '000	Rs '000
<i>Non-current</i>				
Financial assets at amortised cost	206,737	266,114	-	-
<i>Current</i>				
Financial assets at amortised cost	73,732	122,041	507,232	133,280
Total financial assets at amortised cost	280,469	388,155	507,232	133,280
Analysed as per category of credit risk rating follows:				
Performing	280,469	388,155	507,232	133,280

Out of Rs 507m at Company level, Rs 474m relates to amount receivable by Semaris following a capital reduction exercise in DPM.

At Group level, the receivable amount is due from Beachcomber Hotel Marrakech S.A. for the use of the country club, golf and other services provided by DPM.

**Terms and conditions:**

- A repayment agreement has been established between Domaine Palm Marrakech S.A. and Beachcomber Hotel Marrakech S.A., whereby it is agreed that the receivable amount as at 31 November 2021 will be repayable quarterly with the last repayment on 30 November 2028.

- Interest rates of 2.5% and 4% per annum will be charged on current and non-current receivables respectively.

The Group has made an impairment assessment by considering the previous repayment behaviours and assessing the future cash flow forecasts covering the contractual period of the receivable balances. The Group does not expect any default on repayment and is confident of Beachcomber Hotel Marrakech S.A.'s ability to repay its debt as it falls due in the normal course of business and/or in any adverse economic and business conditions.

(b) The carrying amounts of the financial assets at amortised cost are denominated in the following currencies:

	THE GROUP		THE COMPANY	
	30 June 2024	30 June 2023	30 June 2024	30 June 2023
MUR	-	-	32,932	386
EUR	-	39,576	-	39,576
USD	-	-	-	21,739
MAD	280,469	348,579	474,300	71,579
	280,469	388,155	507,232	133,280

(c) The ageing of financial assets at amortised cost is disclosed in Note 8 (i).

(d) The Group does not hold any collateral as security for financial assets at amortised cost.

**33. Other assets**

	THE GROUP		THE COMPANY	
	30 June 2024	30 June 2023	30 June 2024	30 June 2023
	Rs '000	Rs '000	Rs '000	Rs '000
VAT receivable	437,841	484,067	13,755	10,761
Prepayments	23,523	30,577	248	158
Other receivables	95,251	90,405	-	-
	556,615	605,049	14,003	10,919

(a) VAT is receivable on capital expenditure incurred by the Group.

**34. Cash and cash equivalents**

**Accounting Policy**

Cash and cash equivalents include highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value. Such investments are normally those with less than three months' maturity from the date of acquisition.

For the purpose of the statements of cash flows, cash and cash equivalents consist of cash in hand and at bank and net of outstanding bank overdrafts. Cash and cash equivalents are measured at amortised cost. The carrying amount approximates the fair value.

For the purposes of the statements of cash flows, cash and cash equivalents comprise the following:

	THE GROUP		THE COMPANY	
	30 June 2024	30 June 2023	30 June 2024	30 June 2023
	Rs '000	Rs '000	Rs '000	Rs '000
Cash in hand and at bank	556,731	672,656	39,265	151,565
Bank overdrafts (Note a)	(152,855)	(148,527)	-	-
	403,876	524,129	39,265	151,565

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)

34. Cash and cash equivalents (cont'd)

(a) Bank overdrafts

Bank overdrafts are secured by fixed and floating charge on the assets of the individual companies of the Group. Interest rates on bank overdraft vary between 6.5% and 8.5%.

The fair value of cash is Rs 557m (2023: Rs 673m) for the Group and Rs 39m (2023: Rs 152m) for the Company.

At 30 June 2024, the Group has an undrawn GFA line of Rs 2bn with SBM (Mauritius) Bank Limited. Undrawn overdraft facilities amounted to Rs 98m in 2024 (2023: Rs 9m) for both Group and Company.

As at 30 June 2024 LSPL had Rs 300m in an escrow account at the Notary relating to the Harmonie Golf Villas. The funds will be transferred to LSPL following disbursement of the GFA line.

The Group and the Company consider that their cash at bank has negligible credit risk based on the external credit ratings of the counterparties. The credit rating of the main banks with which the Group and the Company transact are Baa3 (2023: Baa3) for SBM Bank (Mauritius) Ltd, Baa2 (2023: Baa2) for Mauritius Commercial Bank and BB (2023: BB) for Attijariwafa Bank SA. The resulting expected credit loss is considered as immaterial.

(b) Reconciliation of liabilities arising from financing activities:

(i) THE GROUP

			Non-Cash Changes					2024 Rs '000
	2023 Rs '000	Cash Flows Rs '000	Recognition of IFRS 16 Rs '000	Derecognition of Lease Rs '000	Remeasurement Loss Rs '000	Amortisation Cost Rs '000	Foreign Exchange Differences Rs '000	
Borrowings	2,409,851	(81,262)	-	-	42,143	141,547	2,944	2,515,223
Lease liabilities	135,476	(13,765)	1,050	(370)	-	11,265	5,089	138,745
	<b>2,545,327</b>	<b>(95,027)</b>	<b>1,050</b>	<b>(370)</b>	<b>42,143</b>	<b>152,812</b>	<b>8,033</b>	<b>2,653,968</b>

			Non-Cash Changes				
	2022 Rs '000	Cash Flows Rs '000	Recognition of IFRS 16 Rs '000	Amortisation Cost Rs '000	Foreign Exchange Differences Rs '000	2023 Rs '000	
Borrowings	2,311,975	(33,850)	-	127,900	3,826	2,409,851	
Lease liabilities	124,660	(4,291)	3,452	11,297	358	135,476	
	<b>2,436,635</b>	<b>(38,141)</b>	<b>3,452</b>	<b>139,197</b>	<b>4,184</b>	<b>2,545,327</b>	

(ii) THE COMPANY

			Non-Cash Changes			2024 Rs '000
	2023 Rs '000	Cash Flows Rs '000	Recognition of IFRS 16 Rs '000	Amortisation Cost Rs '000	2023 Rs '000	
Lease liability	3,452	(884)	-	215	-	2,783
	<b>3,452</b>	<b>(884)</b>	<b>-</b>	<b>215</b>	<b>-</b>	<b>2,783</b>

			Non-Cash Changes		
	2022 Rs '000	Cash Flows Rs '000	Recognition of IFRS 16 Rs '000	Amortisation Cost Rs '000	2023 Rs '000
Borrowings	915,127	(938,324)	-	23,197	-
Lease liability	-	-	3,452	-	3,452
	<b>915,127</b>	<b>(938,324)</b>	<b>3,452</b>	<b>23,197</b>	<b>3,452</b>

35. Stated capital

	Issued Number of Shares		Issued and Fully Paid	
	2024	2023	2024 Rs '000	2023 Rs '000
As at 30 June	<b>548,982,130</b>	548,982,130	<b>3,595,000</b>	3,595,000

As at 30 September 2019, the Company had issued 548,982,130 shares of no par value and all shares have been fully paid. Each share confers to its holders the right to one vote at general meetings of the Company and a proportional right to dividends. The ordinary shares are classified as equity.

The Board may issue shares at any time and there is no limit on the number of shares to be issued with no par value.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

**DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)**

**36. Other reserves**

Other reserves include the following :

**(a) Foreign exchange differences reserve**

**Nature and purpose of reserves**

Foreign exchange difference

These reserves include exchange differences arising on retranslation of the financial statements of foreign subsidiaries.

THE GROUP	
30 June 2024	30 June 2023
Rs '000	Rs '000
<b>525,585</b>	518,047

**(b) Revaluation reserve**

**Nature and purpose of reserves**

Revaluation reserve

It arises on the revaluation exercise performed on land and buildings under Property and Equipment (Note 25).

THE GROUP	
30 June 2024	30 June 2023
Rs '000	Rs '000
<b>37,130</b>	37,130

**37. Borrowings**

**Current portion**

Bank loans

**Non-current portion**

Bank loans

Loan from related company (Note (a))

**Total borrowings**

(a) Loan from related company has been disclosed under related party transactions and disclosures (Note 15(vii)).

**(b) Bank loans and loan from related party**

Bank loans and loan from related party can be analysed as follows:

*Current*

- Within one year

*Non-current*

- After one year and before two years

- After two years and before five years

- After five years

THE GROUP	
30 June 2024	30 June 2023
Rs '000	Rs '000
<b>166,707</b>	101,452
<b>835,180</b>	891,407
<b>1,513,336</b>	1,416,992
<b>2,348,516</b>	2,308,399
<b>2,515,223</b>	2,409,851

THE GROUP	
30 June 2024	30 June 2023
Rs '000	Rs '000
<b>166,707</b>	101,452
<b>70,200</b>	136,421
<b>1,466,244</b>	1,383,233
<b>812,072</b>	788,745
<b>2,348,516</b>	2,308,399
<b>2,515,223</b>	2,409,851

Bank loans and loan from related party are denominated as follows:

	Category	Effective interest rate	Maturity	THE GROUP	
				30 June 2024	30 June 2023
				Rs '000	Rs '000
<i>Denominated in:</i>					
MUR	Bank loan	5% to 8.05%	2028	<b>905,765</b>	920,793
MUR	Loan from related party	5%	2031	<b>1,513,336</b>	1,416,511
MAD	Bank loan	6% to 7%	2025	<b>96,122</b>	72,547
				<b>2,515,223</b>	2,409,851

The bank loans are secured by fixed and floating charges over the Group's assets as follows:

- floating charge on all immovable and movable assets of the Group; and
- fixed charge on freehold land acquired by the Company.

The loan from related company amounting to Rs 1.5bn is unsecured and subordinated to the bank loans. Repayment terms have been renegotiated effective from 1 July 2023 such that the maturity period has been extended to 2031 with half-annual repayment as from 31 December 2026. A remeasurement loss amounting to Rs 31m has been recorded during the year. On the bank loan with the SBM, a remeasurement loss of Rs 11m has been incurred for the year under review.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)

**38. Employee benefit liabilities**

The pension plan for Semaris has not yet been defined. At year end, management engaged an actuary to estimate the potential pension liability as if the plan was implemented.

The management of both Semaris and NMH is working collectively to reach an arrangement regarding the funding and transfer of the pension liability together with the administrator.

**Accounting Policy**

Net interest is calculated by applying the discount rate to the net defined benefit liability or asset. The Group and the Company recognise the following changes in the net defined benefit obligation under 'staff costs' in the statements of profit or loss:

- service costs comprising current service costs, past service costs, gains and losses on curtailments and non-routine settlements; and
- net interest expense or income.

The liability relates to employees who are entitled to statutory benefits prescribed under parts VIII and IX of the Workers' Rights Act 2019. The latter provides for a lump sum on withdrawal, at retirement or death, whichever occurs earlier, based on final salary and years of service.

	THE GROUP		THE COMPANY	
	30 June 2024	30 June 2023	30 June 2024	30 June 2023
	Rs '000	Rs '000	Rs '000	Rs '000
Funded obligation (Note (a))	7,217	161	7,217	161
Unfunded obligation (Note (b))	30	-	30	-
	<b>7,247</b>	<b>161</b>	<b>7,247</b>	<b>161</b>

**(a) Funded Obligation**

**(i) The amounts recognised in the statements of financial position in respect of funded obligation are as follows:**

Defined benefit obligation	7,217	161	7,217	161
Fair value of plan assets	-	-	-	-
Employee benefit liabilities	<b>7,217</b>	<b>161</b>	<b>7,217</b>	<b>161</b>

**(ii) Movement in the liabilities recognised in the statements of financial position:**

At 1 July	161	-	161	-
Amount recognised in profit or loss	7,056	161	7,056	161
<b>At 30 June</b>	<b>7,217</b>	<b>161</b>	<b>7,217</b>	<b>161</b>

**(iii) The amounts recognised in the statements of profit or loss are as follows:**

Current service cost	168	161	168	161
Interest cost	8	-	8	-
Past service cost	6,880	-	6,880	-
Net benefit expense	<b>7,056</b>	<b>161</b>	<b>7,056</b>	<b>161</b>

**(a) Funded Obligation**

**(iv) Reconciliation of the present value of defined benefit obligation:**

Present value of obligation at 1 July	161	-	161	-
Current service cost	168	161	168	161
Interest cost	8	-	8	-
Past service cost	6,880	-	6,880	-
Present value of obligation at 30 June	<b>7,217</b>	<b>161</b>	<b>7,217</b>	<b>161</b>

**(v) The principal actuarial assumptions used for accounting purposes were:**

	THE GROUP		THE COMPANY	
	30 June 2024	30 June 2023	30 June 2024	30 June 2023
	%	%	%	%
Discount rate	5.30	5.10	5.30	5.10
Future salary increase	1.00	1.00	1.00	1.00
Post-retirement mortality tables	PNA00	PNA00	PNA00	PNA00

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)

38. Employee benefit liabilities (cont'd)

(vi) A quantitative sensitivity analysis for significant assumptions as at 30 June 2024 and 30 June 2023 is shown below:

Assumptions Sensitivity	Discount Rate			
	THE GROUP		THE COMPANY	
	1% Increase Rs '000	1% Decrease Rs '000	1% Increase Rs '000	1% Decrease Rs '000
<b>30 June 2024</b> Impact on defined benefit obligation	2,150	2,805	2,150	2,805

30 June 2024 Impact on defined benefit obligation	Future Salary Increase			
	THE GROUP		THE COMPANY	
	1% Increase Rs '000	1% Decrease Rs '000	1% Increase Rs '000	1% Decrease Rs '000
	1,392	1,582	1,392	1,582

The sensitivity analyses above have been determined based on reasonably possible changes of the discount rate or salary increase rate occurring at the end of the reporting period if all other assumptions remained unchanged.

(b) Unfunded obligation

General description of the plan

The liability relates to employees who are entitled to statutory benefits prescribed under parts VIII and IX of the Workers' Rights Act 2019. The latter provides for a lump sum on withdrawal, at retirement or death, whichever occurs earlier, based on final salary and years of service.

THE GROUP		THE COMPANY	
30 June 2024	30 June 2023	30 June 2024	30 June 2023
Rs '000	Rs '000	Rs '000	Rs '000

(i) The amounts recognised in the statements of financial position in respect of unfunded obligation are as follows:

Defined benefit obligation	55	-	55	-
Fair value of plan assets	(25)	-	(25)	-
Employee benefit liabilities	30	-	30	-

(ii) Movement in the liabilities recognised in the statements of financial position:

At 1 July	-	-	-	-
Amount recognised in profit or loss	30	-	30	-
<b>At 30 June</b>	<b>30</b>	<b>-</b>	<b>30</b>	<b>-</b>

(iii) The amounts recognised in the statements of profit or loss are as follows:

Interest cost	51	-	51	-
Past service cost	4	-	4	-
Employer's contribution	(25)	-	(25)	-
Net benefit expense	30	-	30	-

(iv) Reconciliation of the present value of defined benefit obligation:

Present value of obligation at 1 July	-	-	-	-
Interest cost	51	-	51	-
Past service cost	4	-	4	-
<b>Present value of obligation at 30 June</b>	<b>55</b>	<b>-</b>	<b>55</b>	<b>-</b>

(v) The principal actuarial assumptions used for accounting purposes were:

	THE GROUP		THE COMPANY	
	30 June 2024	30 June 2023	30 June 2024	30 June 2023
	%	%	%	%
Discount rate	5.40	-	5.30	-
Future salary increase	1.00	-	1.00	-

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)

38. Employee benefit liabilities (cont'd)

(b) Unfunded obligation (cont'd)

(vi) A quantitative sensitivity analysis for significant assumptions as at 30 June 2024 and 30 June 2023 is shown below:

Assumptions Sensitivity	Discount Rate			
	THE GROUP		THE COMPANY	
	1% Increase Rs '000	1% Decrease Rs '000	1% Increase Rs '000	1% Decrease Rs '000
<b>30 June 2024</b>				
Impact on defined benefit obligation	1	1	1	1

Assumptions Sensitivity	Future Salary Increase			
	THE GROUP		THE COMPANY	
	1% Increase Rs '000	1% Decrease Rs '000	1% Increase Rs '000	1% Decrease Rs '000
<b>30 June 2024</b>				
Impact on defined benefit obligation	1	1	1	1

The sensitivity analyses above have been determined based on reasonably possible changes of the discount rate or salary increase rate occurring at the end of the reporting period if all other assumptions remained unchanged.

Weighted average duration of the liabilities at 30 June 2024 is 32 years.

(c) Maturity profile of the defined benefit obligation

The weighted average duration of the liabilities as at 30 June 2024 is 14 years.

(d) Expected contribution for next year

The expected contribution for the next year will be based on the pension plan determined by the Company post-year end.

(e) Risk associated with the plans

The Group and the Company are exposed to actuarial risks such as longevity risk, interest rate risk, market (investment) risk and salary risk:

*Longevity risk:* The liabilities disclosed are based on the mortality table PNA00/current Swan buyout rate. The liabilities will increase if the experience of the pension plans is less favourable than the standard mortality tables, and there is an improvement in mortality and the buyout rate is reviewed.

*Interest risk:* If the yields on Government Bonds and Treasury Bills decrease, the liabilities would be calculated using a lower discount rate and would therefore increase.

*Investment risk:* The present value of the liabilities of the plan is calculated using a discount rate. Should the returns on the assets of the plan be lower than the discount rate, a deficit will arise.

*Salary risk:* If salary increases are higher than assumed in our basis, the liabilities would increase, giving rise to actuarial losses.

*Withdrawal risk:* Lower than expected withdrawal will expose the employer to the risk that more employees make it to retirement to claim their benefits while the provisions assume that fewer employees will remain in employment.

*Liquidity risk:* This risk arises if the employer's actual net cash flows are not sufficient to pay for employee benefits when they become due.

39. Trade and other payables

	THE GROUP		THE COMPANY	
	30 June 2024 Rs '000	30 June 2023 Rs '000	30 June 2024 Rs '000	30 June 2023 Rs '000
Trade payables	199,570	170,668	153	139
Other payables	141,478	208,068	4,854	3,376
Amount due to subsidiaries (Note 15)	-	-	-	21,714
Amount due to related parties (Note 15)	11,653	12,196	5,234	5,919
	<b>352,701</b>	<b>390,932</b>	<b>10,241</b>	<b>31,148</b>

Trade payables are non-interest-bearing and are generally on 30 to 60 days' term. Other payables consist mainly of accruals.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2024

## DETAILED INFORMATION ON STATEMENTS OF FINANCIAL POSITION ITEMS (CONT'D)

## 40. Fair value of assets and liabilities

## Accounting Policy

**Fair value measurement**

The Group measures its financial instruments and non-financial assets such as investment property and some items of property at fair value at each reporting date.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data is available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 - Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

The Group's management determines the policies and procedures for the measurement of both recurring and non-recurring fair values. Financial assets that are unquoted are fair valued by management at least annually at the reporting date. The use of external valuers is decided by management when the situation dictates it, taking into consideration the relevant factors.

External valuers are used to fair value land and buildings classified under "Property and equipment" and "Investment property" by applying specific valuation techniques. Involvement of external valuers for the valuation of the Group's properties is decided upon by management after discussion with and approval by the Audit and Risk Management Committee. Selection criteria include market knowledge, reputation, independence and whether professional standards are maintained. Management decides, after discussions with the Group's external valuers, which valuation techniques and inputs to use for each case. Management assesses the changes in the inputs, as well as those in the environment, from both internal and external sources, that affect the fair value of the property since the last valuation and thereafter decides on the involvement of external valuers.

At each reporting date, management analyses the movements in the values of assets and liabilities which are required to be remeasured or reassessed as per the Group's accounting policies. For this analysis, management verifies the major inputs applied in the latest valuation by agreeing the information in the valuation computation to relevant documents.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

## Significant accounting judgements and estimates

**Fair value measurements of financial instruments**

When the fair values of financial instruments recorded on the statement of financial position cannot be derived from active markets, they are determined using a variety of valuation techniques. The inputs to those models are derived from observable market data where possible, but where observable market data is not available, a degree of judgement is required to establish fair values. The judgements include consideration of inputs such as liquidity risk, credit risk and volatility risk. As at 30 June 2024 and 30 June 2023, the Group held the following financial instruments carried at fair value in the statements of financial position which have been disclosed under Notes 25 and 27 respectively.

The carrying amounts of financial assets and liabilities approximate their fair values, unless otherwise stated (Note 8(iv)).

For valuation techniques regarding property classified under "Property and equipment" and "Investment property", refer to Notes 25 and 27 respectively.

## 41. Commitments

**Capital commitments**

Les Salines PDS Ltd (i)  
Domaine Palm Marrakech S.A. (ii)

<b>THE GROUP</b>	
<b>30 June 2024</b>	30 June 2023
<b>Rs '000</b>	Rs '000
<b>1,757,941</b>	-
<b>272,302</b>	197,886
<b>2,030,243</b>	197,886

- (i) The project comprises 220 exclusive units which will be developed on a total land area of 73 hectares. The plots averaging 2,100m<sup>2</sup> will be located around an 18-hole golf course. The Group entered into a contractual agreement of Rs 1.8bn for an ongoing development project at Les Salines during the year.
- (ii) The capital commitment in DPM includes Rs 109m, representing the estimated cost for acquisition of land under Phase 2 of the property development in Marrakech and improvement costs of Rs 163m on the Jardin Botanique in line with the new business plan approved by the Board.



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